

13Q4_Supplemental Answers_Alaska

Connected Nation, Inc.

Grant Number 02-50-M09071

Reporting Period End Date 12-31-13

14 a Project Attachment Data Collection

2. Describe any additional project milestones that have been accomplished over this reporting period (Ex. Updates to state broadband maps and websites, map outreach activities)

Updates to the following maps occurred, based on the newest semi-annual submission to the National Telecommunications and Information Administration (NTIA):

- a) Broadband Availability Maps
- b) Unserved Density Maps
- c) Broadband Availability at 3M/768K Maps
- d) Maximum Advertised Download Speed Maps
- e) Underserved Area Maps
- f) Multi-Single Platform Maps
- g) Provider Density Maps
- h) My ConnectView Interactive Map
- i) Broadband Growth Maps

The program continues to maintain the interactive mapping web application, called My ConnectView. This interactive mapping application is housed in a highly available, monitored, and managed environment. My ConnectView is publicly available on the program website (www.connectak.org). There were a total of 164 visits to the interactive map between October 1, 2013 and December 31, 2013.

Users can request non-confidential mapping data produced for the State Broadband Initiative (SBI) grant program; one such request was received between October 1, 2013 and December 31, 2013.

From program initiation through this reporting period, field validation testing has been completed against 22 companies (out of 29 viable providers) totaling 75.86 percent within the state of Alaska.

Program staff began outreach to the provider community regarding the April 2014 semi-annual data submission, both soliciting the data from providers for the upcoming submission, as well as outlining pertinent dates.

14 b Project Attachment Capacity Building

2. Describe your progress meeting each major activity/milestone approved in the Project Plan for this project; any challenges or obstacles encountered and mitigation strategies you have employed; planned major activities for next quarter; and any additional project milestones or information.

Broadband Capacity Building Milestones Year 4, Quarter 4 per approved project plan:

Milestone: Year 4, Quarter 4 Connect Alaska program office administration

This milestone was met. The program office in Anchorage is fully staffed and interacting with stakeholders. Program staff meets weekly with representatives from the Department of Commerce, Community, and Economic Development (DCCED) to discuss the status of the project and receive guidance on the program. No Alaska Broadband Task Force meetings were held during Q4 2013, although Connect Alaska continued to work with DCCED and individual members of the Task Force to answer and address questions and feedback on the Task Force's Alaska Broadband Plan. Staff also met with various representatives of other government agencies in Alaska, including the Department of Education and the Department of Transportation, to discuss broadband topics and address inquiries, feedback, or concerns.

Program outreach and awareness staff created and sent two e-newsletters to subscribers and stakeholders providing updates on the progress to expand broadband access, adoption, and use throughout the state. Copies of these newsletters are enclosed within the "13Q4_Project Attachment_Question 5_Alaska" document.

Milestone: Year 4, Quarter 4 Meeting of the Alaska Broadband Task Force/Advisory Committee complete

This milestone was not met. The Alaska Broadband Task Force did not meet during Q4 2013. The Task Force released its Alaska Broadband Plan during Q3 and intended to use Q4 as a feedback period for the plan. Two questions were received and answered with support from Connect Alaska program staff. The Task Force has scheduled meetings for Q1 2014 to address all feedback received and incorporate possible changes into the Broadband Plan. Should revisions be made, staff will provide support in editing and finalizing the Plan.

Connect Alaska continues to work with DCCED in an effort to identify individuals or groups and conduct all outreach necessary to assemble an Advisory Committee, should the Alaska Broadband Task Force disband. The Committee will serve as a body to review program progress and offer recommendations for the program and other related initiatives.

Broadband Capacity Building Annual Outcomes for Year 4:

Annual Outcome: The Connect Alaska Program Manager will continue to administer the Connect Alaska program of activities. Activities and deliverables from the program office include a variety of tasks that involve administering the project plan, managing workflow and the timeline, verifying work

quality, gathering documentation in support of community projects, and preparing reports as required by DCCED, the Alaska Broadband Task Force/Advisory Committee, and/or other Alaska stakeholders.

This annual outcome was met. The program office remained fully staffed and functional in Anchorage, Alaska. The Program Manager administered the program of activities and project plan, managed workflows, gathered documentation, delivered program updates, and worked closely with DCCED and the Alaska Broadband Task Force to promote broadband adoption, availability, and use statewide.

Annual Outcome: The Program Manager will continue to support Connect Alaska, The state of Alaska, and the Alaska Broadband Task Force/Advisory Committee by participating in regular meetings and by providing regular project status reports and initiative updates to the Alaska Department of Commerce, Community, and Economic Development and to the Alaska Broadband Task Force/Advisory Committee.

This annual outcome was met. Staff supported DCCED and the Alaska Broadband Task Force by participating in regular meetings, group and individual alike, in an effort to provide updates and discuss the Alaska SBI program, the broadband landscape in Alaska, and plan activities for the program.

Annual Outcome: Connect Alaska will continue to work in tandem with the state of Alaska to support the Alaska Broadband Task Force/Advisory Committee. The Task Force/Advisory Committee will meet at least quarterly to review program progress and offer recommendations for the program and other related programs. Task Force/Advisory Committee recommendations will be communicated with stakeholders via stakeholder meetings, Connect Alaska website updates, blogs, press releases, reports, or as required by Task Force/Advisory Committee.

This annual outcome was met. Program staff continues to work closely with DCCED and participate in weekly meetings with DCCED representatives to discuss the SBI program's current and future activities. Connect Alaska works closely with the Alaska Broadband Task Force by participating in every scheduled meeting of the Task Force and to address specific inquiries or requests from individual members. Staff also provided material support toward completion of the Task Force's Alaska Broadband Plan by reviewing, providing feedback, and editing and formatting the final document. A press release was also issued, a blog post was made, and social media postings were created all in an effort to announce the release of the plan. Furthermore, and a link to the broadband plan was posted on the program's website.

Q4 2013 Challenges and Mitigation:

No major challenges were encountered during the quarter.

Capacity Planning Planned Major Activities for Next Quarter:

Year 5, Quarter 1 Connect Alaska program office administration

Year 5, Quarter 1 Meeting of the Alaska Broadband Task Force/Advisory Committee complete

14 b Project Attachment Technical Assistance

2. Describe your progress meeting each major activity/milestone approved in the Project Plan for this project; any challenges or obstacles encountered and mitigation strategies you have employed; planned major activities for next quarter; and any additional project milestones or information.

Technical Assistance Milestones Year 4, Quarter 4 per approved project plan:

Milestone: Year 4, Quarter 4 Association of Alaska School Boards (AASB) Technical Assistance Activities

This milestone was met. In rural areas of Alaska, the school is the center of the community and a point through which information can be easily disseminated throughout the community. The Association of Alaska School Boards (AASB), as a sub-recipient of the Alaska SBI program, conducted e-government survey research and convened community engagement and technical assistance workshops in the communities of Manokotak, Haines, and St. Paul this quarter.

The Manokotak community engagement workshops, attended by six members of the Manokotak community, included a presentation and two hands-on workshops. The presentation entitled, "Digitizing Alaska – Broadband Strategies – Living a Digital Lifestyle," discussed the importance of broadband to Alaskans. The short and long term technology goals and strategies of the Manokotak School were also discussed. The first workshop was titled: "Exploring Government, Business, and Communication on the Internet." It discussed and demonstrated ways rural Alaskans can utilize Internet offerings to interact with government, conduct business, and communicate to a variety of groups. The last workshop, "Developing Your Individual Web Presence," discussed and demonstrated different ways of utilizing broadband to develop a web presence, to learn about developing business websites, and how to participate in online business communities.

Two separate community engagements were conducted in Haines, by AASB representatives. The workshops and presentations allowed residents of the community to participate and learn how to capitalize on the Internet through broadband, e-government solutions, digital publishing opportunities, and utilizing broadband for business and entrepreneurial ventures. To build on this energy and excitement, the AASB Community Education representatives in Haines, is reaching out to past and present attendees to form an ongoing broadband user group that can share information and knowledge after the community workshop visits have concluded.

During the engagement in Haines, AASB representatives met with an avid collector of sea glass from beaches across Alaska. This citizen was excited about utilizing broadband for e-commerce and expressed interest in starting an online store and selling some of her large sea glass collection. AASB helped her to secure a domain name and set up a seller's account with the online crafts marketplace [Etsy.com](https://www.etsy.com). The very first item was recently posted in her newly launched Etsy shop, *Seacycles*: a vintage pottery shard from the 1940s bearing the Alaska Steam Ship Company logo. She is in the process of photographing additional items from her collection, and also plans to make some of her sea glass into jewelry to sell online.

The community engagement in St. Paul also allowed residents of the community to participate and learn about how to capitalize on the Internet through broadband, e-government solutions, digital publishing opportunities, and utilizing broadband for business and entrepreneurial ventures. The broadband presentations drew a variety of people with special interests that included Native language preservation, digital publishing, and e-commerce. There was much enthusiasm for making connections, both to the larger world via the Internet, and between entities within the community that share goals. During the visit, AASB participated in discussions with a local Native organization and the school district regarding ways they could partner using broadband and technology in order to create instructional project opportunities for students. Additionally, AASB staff consulted with an author, two photographers, and an Aleut culture bearer to discuss their project ideas and offer advice for online components. The community workshop attendees were primarily interested in building their own websites, so AASB facilitated a group tutorial on using jimdo.com, a free online website building tool that incorporates many useful e-commerce features, multimedia integration, and the ability to edit your site with a smartphone or tablet. By evening's end, all attendees had launched a basic, functional website. Due to its remote location and interested residents, St Paul has great future potential for launching a variety of interesting and exciting projects involving technology and broadband connectivity. Additional discussions will take place regarding potential projects.

Blogs, social media posts, and videos highlighting the community engagement activities through the AASB program were created and distributed by program staff. For convenience, this outreach material has been included within the "13Q4_Project Attachment_Question 5_Alaska" response.

Technical Assistance outstanding milestones (not met or partially met) from previous quarters:

Year 4, Quarter 3 Outstanding Milestone: Finalize and distribute AASB local survey research results

This milestone was not met. Fewer survey responses than anticipated were collected during Q4 2014, so additional data collection will need to continue through upcoming AASB engagements in rural Alaskan communities. Once a statistically significant sample has been achieved the results will be re-analyzed and distributed via website postings, blog posts, and social media postings. Initial results were provided to the Alaska Broadband Task Force, with further data and analysis anticipated to be provided in Q1 2014.

Year 3, Quarter 4 Outstanding Milestone: Plan Alaska Broadband Summit

Year 4, Quarter 1 Outstanding Milestone: Conduct Alaska Broadband Summits

These milestones were not met. Discussions continue to take place with DCCED and members of the Alaska Broadband Task Force regarding a broadband summit. Potential dates, venues, and topics were presented and considered. No determination was made on conducting a summit and the ideas continue to be met with resistance from stakeholders. A focus is being placed on conducting summit events in 2014 in partnership with other organizations or events in Alaska.

Technical Assistance Annual Outcomes for Year 4:

Annual Outcome: Connect Alaska, in conjunction with the Alaska Broadband Task Force and the Alaska Department of Commerce, Community, and Economic Development, will conduct approximately 5 broadband summits. Summit activities include publicizing the summits through website updates, blogs, press releases, or as required by the Alaska Broadband Task Force and the

state of Alaska, executing the summits, reviewing status reports that show broadband accomplishments in the state of Alaska, best practices, and identify areas of need or concern at each summit and documenting recommendations from participants.

This annual outcome was not met. Discussions continued throughout the year with regard to conducting a series of broadband summits across the state in conjunction with the release of the Alaska Broadband Task Force's Broadband Plan. Potential dates, venues, and topics were presented and considered. No determination was made on conducting the summits, and the ideas continue to be met with resistance from stakeholders. A focus is being placed on conducting summit events in 2014 in partnership with other organizations or events in Alaska.

Annual Outcome: Finalize and distribute local survey research results. Activities include incorporating stakeholder requests and create final report detailing results of local research surveys, delivering in-person presentation of local survey research results to the Alaska Department of Community, Commerce, and Economic Development, Association of Alaska School Boards, and/or other stakeholders and announcing the release of data via press release, website update, and meetings with stakeholders. Recommended actions and outcomes of the local survey research will be monitored and communicated to all stakeholders and the public via press releases, website updates, and social media.

This annual outcome was partially met. Program research staff met with representatives of AASB to create and host an online survey designed to measure technology adoption, availability, and usage, including interest in using e-government applications online, in several rural Alaskan communities. Connect Alaska incorporated stakeholder requests by including their questions into the online survey instrument. Initial research results were delivered to DCCED, but no press releases were issued, the website was not updated, and no meetings were held with stakeholders because the data collection process is still ongoing as part of the AASB community engagements. Local survey research results are expected to be released in Q1 2014 and the results will be communicated to all stakeholders and the public via press releases, website updates, and social media.

Annual Outcome: The CAK Program Coordinator will engage AASB partnerships by providing train-the-trainer materials and guidance to AASB representatives to assist them in developing a deeper understanding of broadband issues. Primary corresponding activities include overseeing local research activities, methodologies, and validation conducted by AASB, assisting in identifying and documenting target sectors and regional and local subject matters for the train-the-trainer sessions conducted by the AASB, and beginning development of local/regional training toolkit with information derived from local community resources, Stakeholder recommendations, case studies, research data, best practices, and provider data. The coordinator will also coordinate planning sessions and report training sessions accordingly; provide training toolkits for team members to use in their own communities; document training session attendance, and add attendees to regional contact database.

This annual outcome was met. Staff provided AASB with the latest broadband research, mapping data, and other resources to assist them in conducting community engagement activities in rural areas of Alaska. Connect Alaska also engaged AASB by partnering with them to develop and implement the online survey designed to measure broadband usage, access, and adoption in remote communities and working with AASB members to promote and disseminate the survey instrument. This survey was designed to help AASB develop a deeper understanding of broadband issues in these rural communities.

The Program Coordinator made plans with AASB to visit the St. Paul Island pilot community in late Q4 2013, but that visit was cancelled due to severe weather conditions and had to be rescheduled for Q1 2014. Other community visits are also being scheduled in Q1 2014 for the Program Coordinator, who will report on the engagements, document the sessions, and produce videos, blog posts, and social media announcements in an effort to promote the broadband engagement activities.

Outstanding Technical Assistance Annual Outcomes:

Year 3 Outstanding Annual Outcome: Initiate the currently proposed 2012 statewide residential survey research or modified research, if changes are recommended. Corresponding primary activities include writing survey instrument (script with appropriate programming notes), collecting respondent data, and creating data file with weighted results.

This annual outcome was not met and was eliminated from the project. In collaboration with state stakeholders, Connect Alaska submitted an amended project plan to NTIA for approval, containing updated research plans that include deviating from statewide surveys and conducting localized research in collaboration with the Association of Alaska School Boards. This change was requested as localized research was deemed more important to state stakeholders. The amended plan was approved by NTIA in 2013, thus statewide research was eliminated and the localized research being conducted by AASB was substituted in its place.

Year 3 Outstanding Annual Outcome: Facilitate peer review of 2012 residential and 2012 business survey results and resulting analysis. Review peer recommendation and update program as required.

This annual outcome was not met and was eliminated from the project. During Q4 2012, in collaboration with stakeholders, an amended project plan was submitted for NTIA approval. The amended plan contained updated research plans that included deviating from statewide surveys and conducting localized research in collaboration with AASB. NTIA approved the amended project plan in 2013. The 2012 residential and business surveys were not initiated, and therefore, the peer review could not be facilitated nor conducted.

Year 3 Outstanding Annual Outcome: The CAK Digital Literacy Program Coordinator will engage in ARDOR partnerships by providing training on a quarterly basis to ARDOR employees to assist them in developing a deeper understanding of broadband issues. Primary corresponding activities include identifying and documenting target sectors and regional and local subject matters for the train-the-trainer sessions; beginning development of local regional training toolkit with information derived from local community resources, Task Force recommendations, case studies, research data, best practices, and provider data. The coordinator will also schedule planning sessions and facilitate training session; provide training toolkits for team members to use in their own communities; document training session attendance, and add attendees to regional contact database.

This annual outcome was partially met prior to being eliminated. The Program Coordinator assisted one ARDOR in executing a U.S. Department of Agriculture (USDA) Rural Business Opportunities Grant that focuses on broadband applications for economic development that can be exploited once last-mile broadband service commences with the new USDA Broadband Initiatives Program (BIP)-funded Terra-SW fiber/microwave middle-mile transport project.

During Q4 2012, in collaboration with state stakeholders, program staff submitted an amended project plan for NTIA approval containing an alternative course which would reallocate some of the Technical Assistance funding and substitute the Alaska Regional Development Organizations (ARDORs) with AASB for community engagement activities. The amended plan was approved in 2013.

Year 3 Outstanding Annual Outcome: Connect Alaska, in conjunction with the Alaska Broadband Task Force and the Alaska Department of Commerce, Community, and Economic Development (DCCED), will conduct a broadband summit. The summit activities include publicizing the summit through website updates, blogs, press releases, or as required by the Alaska Broadband Task Force and the state of Alaska, executing the summit, reviewing status report that shows broadband accomplishments in the state of Alaska, best practices, and identify areas of need or concern at the summit and documenting recommendations from participants.

This annual outcome was not met. As a result of feedback from state stakeholders, the approach to conducting a statewide summit was adjusted; instead of hosting a single summit, a robust round of smaller public presentations would be scheduled for 2012, 2013, and possibly 2014. A number of those smaller public presentations were held in 2013 in conjunction with the release of Alaska Broadband Task Force's broadband plan. In Q4 2012 an amendment to the project plan was submitted to NTIA to reflect this change. The amended plan was approved in 2013. The Alaska Broadband Task Force deliberated again in 2013 on the appropriateness of a large-scale broadband summit in the state, but did not identify during the year a proper opportunity or need for such an event. However, in light of the broadband plan release, Connect Alaska and the DCCED will continue to seek smaller, appropriate engagements for public feedback as warranted.

Q4 2013 Technical Assistance Challenges and Mitigation:

Discussions continued throughout the year with regard to conducting a series of broadband summits across the state in conjunction with the release of the Alaska Broadband Task Force's Broadband Plan. Potential dates, venues, and topics were presented and considered. No determination was made on conducting the summits, which continues to be met with resistance from stakeholders. A focus is being placed on conducting summit events in 2014 in partnership with other organizations or events taking place within the state.

Data collection for the AASB local survey research has been slower than anticipated. As a result, data collection will continue through upcoming AASB engagements in rural Alaskan communities, and local survey research results will be released in Q1 2014.

Technical Assistance Planned Major Activities for Next Quarter:

Year 5, Quarter 1 AASB Technical Assistance Activities
Finalize and distribute AASB local survey research results

14 b Project Attachment Application Usage & Development

2. Describe your progress meeting each major activity/milestone approved in the Project Plan for this project; any challenges or obstacles encountered and mitigation strategies you have employed; planned major activities for next quarter; and any additional project milestones or information.

Application Usage & Development Milestones Year 4, Quarter 4 per approved project plan:

Milestone: Year 4, Quarter 4 Administration of the Application Development Fund

This milestone was met. Program staff participated in several meetings with stakeholders to discuss viable application development fund uses. Staff has been working with DCCED on two application development proposals. One proposal is focused on improving rural economic activity by means of an e-government mobile phone application (app) and/or a web portal that highlights DCCED business databases to assist Alaskan manufacturers in publicizing their products in the various commercial sectors, such as the seafood industry sector or the tourist industry sector.

Staff also worked with DCCED and a third-party consultant to draft a scope of work and create a draft Request for Quotation (RFQ) for the mobile phone app and/or web portal. The application development proposals were declined by state agency representatives due to concerns over the internal resources needed within the state to create and support the proposed applications. Discussions continue within DCCED to scope alternative options for the application development fund.

Milestone: Year 4, Quarter 4 Monitor application development projects

This milestone was met. No application development projects are underway. Program staff participated in discussions with DCCED and other Alaskan government agencies to monitor the status of the proposed application development projects. Staff monitored the status of the proposals which were declined within the state government due to concerns over the internal resources needed within the state to create and support the applications. Discussions continue with DCCED to scope alternative options for the application development fund.

Application Usage & Development outstanding milestones (not met or partially met) from previous quarters:

Year 4, Quarter 2 Outstanding Milestone: Finalize the E-Government Assessment

The milestone has been partially met. The e-government survey is being used to examine how Alaskans, both urban and rural, utilize and perceive government services online in order to determine and inform future application development projects. Program staff has initiated the survey online through the program website. The Association of Alaska School Boards, as part of its technical assistance activities, also conducted the e-government surveys in person in the rural communities of Chevak and Metlakatla. A preliminary analysis of the results found that a statistically significant sample was not achieved in order to finalize the assessment or compile results during the quarter. Therefore, further AASB engagements will need to occur in additional villages during Q1 2014. The survey will be conducted during these engagements, and it is expected that a statistically significant sample will be achieved and the survey results will be finalized and distributed during Q1 2014.

Application Usage & Development Annual Outcomes for Year 4:

Annual Outcome: Connect Alaska staff, will utilize relationships established with AASB and other government entities to engage in a discussion to determine needed e-government or government sponsored applications. An online survey will be employed to enlist as many participants in the

discussion as possible. The discussions and any recommendations will be documented and submitted to Alaska Department of Commerce, Community, and Economic Development (DCCED) through written progress reports. A final written report of the complete E-Government Assessment will be presented to DCCED.

The milestone has been partially met. The e-government survey is being used to examine how Alaskans, both urban and rural, utilize and perceive government services online in order to determine and inform future application development projects. The online survey instrument was created and disseminated this year, in association with AASB technical assistance activities. Data collection for this survey began, and a preliminary analysis of current responses was provided to the Alaska Broadband Task Force. However, data collection for this survey has been slower than anticipated, and a representative sample of respondents has not been acquired. As a result, no recommendations have been documented or submitted to stakeholders through written progress reports, and no final written report of results has been submitted to DCCED. In response, additional AASB engagements will occur in villages during 2014. The survey will be conducted during these engagements, and it is expected that a statistically significant sample will be achieved and the survey results will be finalized and distributed during Year 5.

Annual Outcome: The Alaska Department of Commerce, Community, and Economic Development (DCCED) will determine potential e-government or government sponsored applications that could be developed through the use of the application development fund. The fund will be administered by Connect Alaska staff with funding authorized by the DCCED to one or more entities that can address the needs. Administration will entail soliciting RFPs for specific e-government needs as directed and identified by DCCED, submitting RFPs to DCCED, reviewing RFPs with DCCED, and identify entities to address specific e-government needs identified by DCCED and awarding funding to the appropriate entity or entities as authorized by DCCED.

This annual outcome was met. Program staff participated in several meetings with stakeholders to discuss viable application development fund uses. Connect Alaska has been working with DCCED on two application development proposals. One proposal is focused on improving rural economic activity by means of an e-government mobile phone app and/or a web portal that highlights DCCED business databases to assist Alaskan manufacturers in publicizing their products in the various commercial sectors, such as the seafood industry sector or the tourist industry sector. Staff also worked with DCCED and a third-party consultant to draft a scope of work and create a draft Request for Quotation (RFQ) for the mobile phone app and/or web portal. The application development proposals were declined by state agency representatives due to concerns over the internal resources needed within the state to create and support the applications. Discussions continue within DCCED to scope alternative options for the application development fund.

Annual Outcome: Monitor and report the status of any application development projects being executed.

This annual outcome was met. Program staff participated in discussions with DCCED and other Alaskan government agencies to monitor the status of the proposed application development project proposals. Staff monitored the status of the proposals that were declined within the state government due to concerns over the internal resources needed within the state to create and support the applications. Discussions continue within DCCED to scope alternative options for the application development fund.

Outstanding Application Usage & Development Annual Outcomes:

Year 3 Outstanding Annual Outcome: Connect Alaska's Digital Literacy Program Coordinator, in conjunction with the Connect Alaska Program Manager, will utilize relationships established with the ARDORs to connect with local officials and community leaders to engage in a discussion about how e-government services could be improved. The discussions and any recommendations will be documented and submitted to the Alaska Broadband Task Force through written progress reports. A final written report of the complete E- Government Assessment will be presented to the Alaska Broadband Task Force.

This annual outcome was not met and was eliminated from the project. Lack of participation by the ARDORs has hindered the collection of information on the status of e-government applications in Alaska.

An amended project plan was submitted to NTIA in Q4 2012 requesting approval of a revised technical assistance process that would replace the ARDOR partnership with a sub-award to AASB. The amended project plan was approved in 2013. AASB is now conducting the e-government assessment as part of localized survey research. Results from the surveys are expected to be completed in 2014.

Q4 2013 Application Usage & Development Challenges and Mitigation:

Application development proposals were declined by state agency representatives due to concerns over the internal resources needed within the state to create and support the applications. The program team continued discussions with DCCED in an effort to scope alternative options for the application development fund.

Application Usage & Development Planned Major Activities for Next Quarter:

Year 5, Quarter 1 Administration of the Application Development Fund

Year 5, Quarter 1 Monitor application development projects