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**Northcentral**  
TECHNICAL COLLEGE

*Real Life. Real Learning.*

# STATISTICAL SECTION

**2008**

COMPREHENSIVE  
ANNUAL FINANCIAL REPORT

# Statistical Section

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health. The information was prepared by the District and was not subject to audit by the independent certified public accounting firm.

## Contents

### **Financial Trends**

- These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

### **Revenue Capacity**

- These schedules contain information to help the reader assess the District's most significant local revenue source, the property tax.

### **Debt Capacity**

- These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

### **Demographic and Economic Information**

- These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

### **Operating Information**

- These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The District implemented GASB Statement 34 for the fiscal year ended June 30, 2003; schedules presenting information prepared on an accrual basis include information beginning in that year.

**Column Headings:** The columns headed "Year" in this section refer to the District's fiscal year (July 1 to June 30). Certain data included in this section is only available on a calendar-year basis; and if calendar-year data is presented, it is disclosed in the notes to the specific statement or schedule included in this section.

## Northcentral Technical College District

Net Assets by Component  
Last Six Fiscal Years  
(accrual basis of accounting)

	2008	2007	2006	2005	2004	2003
Invested in capital assets, net of related debt	\$24,673,268	\$25,384,501	\$25,264,132	\$29,219,173	\$20,622,303	\$7,627,548
Restricted for debt service	6,135,693	5,935,366	6,163,200	5,776,336	5,168,725	4,926,263
Unrestricted	14,707,416	12,083,114	7,375,691	7,025,631	6,764,236	4,607,978
Total net assets	\$45,516,377	\$43,402,981	\$38,803,023	\$42,021,140	\$32,555,264	\$17,161,789

Note: The District implemented GASB Statements 34 and 35 beginning with the fiscal year ended June 30, 2003.

# Northcentral Technical College District

## Changes in Net Assets Last Six Fiscal Years

	2008	2007	2006	2005	2004	2003
Operating revenue:						
Student program fees, net of scholarship allowances	\$3,559,182	\$3,345,774	\$3,093,879	\$3,146,264	\$3,001,442	\$2,872,823
Student material fees, net of scholarship allowances	322,136	317,163	308,739	340,927	352,544	319,487
Other student fees, net of scholarship allowances	565,540	567,214	514,878	412,019	325,690	313,937
Federal grants	9,487,012	8,231,277	7,598,702	8,073,973	7,676,954	7,510,930
State grants	1,720,134	1,451,631	1,365,444	1,472,365	1,399,987	1,755,049
Business and industry contract revenue	1,003,827	566,116	595,258	498,053	508,393	473,962
School District contract revenue	852,682	813,576	840,019	890,194	966,591	870,896
Auxiliary enterprise revenue	2,544,502	2,375,766	1,875,836	1,928,064	1,822,767	1,707,411
Miscellaneous	1,114,834	1,198,856	930,397	1,219,325	1,623,677	1,069,628
<b>Total operating revenue</b>	<b>21,169,849</b>	<b>18,867,373</b>	<b>17,123,152</b>	<b>17,981,184</b>	<b>17,678,045</b>	<b>16,894,123</b>
Operating expenses:						
Instruction	25,337,518	23,197,202	23,023,061	20,903,343	20,587,580	19,883,724
Instructional resources	1,548,414	1,422,652	1,461,393	1,371,603	1,595,818	2,110,782
Student services	4,032,140	2,915,334	2,898,686	2,519,757	2,909,416	2,753,975
General institutional	6,986,933	6,038,859	6,201,074	5,604,299	5,474,940	5,433,716
Physical plant	4,322,263	3,207,191	1,604,012	3,390,127	2,657,126	2,195,541
Auxiliary enterprise services	2,232,575	2,244,242	1,655,598	1,725,893	1,668,671	1,708,657
Public service		13,322	40,904	43,438	13,358	10,982
Depreciation	2,935,133	3,756,386	3,595,132	3,251,798	3,508,590	3,569,496
Student aid	5,568,594	4,499,033	4,070,601	4,293,900	3,998,380	3,627,166
<b>Total operating expenses</b>	<b>52,963,570</b>	<b>47,294,221</b>	<b>44,550,461</b>	<b>43,104,158</b>	<b>42,413,879</b>	<b>41,294,039</b>
<b>Operating loss</b>	<b>(31,793,721)</b>	<b>(28,426,848)</b>	<b>(27,427,309)</b>	<b>(25,122,974)</b>	<b>(24,735,834)</b>	<b>(24,399,916)</b>
Non-operating revenue (expenses):						
Property taxes	27,606,561	26,451,712	25,216,958	24,100,366	22,314,046	21,406,374
State operating appropriations	6,224,200	6,426,460	6,001,453	5,585,464	5,692,203	5,467,391
Loss on disposal of capital assets		(6,219)	(84,381)	(93,240)	(124,181)	(70,156)
Investment income earned	695,381	702,019	441,643	241,675	68,092	271,072
Interest expense	(621,880)	(559,083)	(568,921)	(599,906)	(622,311)	(729,265)
<b>Total non-operating revenue (expenses)</b>	<b>33,904,262</b>	<b>33,014,889</b>	<b>31,006,752</b>	<b>29,234,359</b>	<b>27,327,849</b>	<b>26,345,416</b>
Income before other changes in net assets	2,110,541	4,588,041	3,579,443	4,111,385	2,592,015	1,945,500
State capital grant		1,800	6,500	4,939		88,238
Federal capital grant	2,855	10,117	145,013	5,349,552	12,779,090	1,539,852
<b>Total change in net assets</b>	<b>\$2,113,396</b>	<b>\$4,599,958</b>	<b>\$3,730,956</b>	<b>\$9,465,876</b>	<b>\$15,371,105</b>	<b>\$3,573,590</b>

Note: The District implemented GASB Statements 34 and 35 beginning with the fiscal year ended June 30, 2003.

## Northcentral Technical College District

Distribution of Real Property Value on an Equalized Basis  
Langlade, Lincoln, Marathon, Menominee, Price, and Taylor Counties (1)  
Last Six Calendar Years

Calendar Year	Residential	Commercial	Manufacturing	Agriculture and Ag Forest	Undeveloped	Forest	Other	Personal Property	Total	District Equalized Valuation (2)	Total Direct Tax Rate (4)
2002	\$6,859,995,514	\$1,484,490,130	\$436,004,400	\$137,310,471	\$91,600,762	\$782,660,629	\$427,941,930	\$314,262,513	\$10,534,266,349	\$10,095,644,249	1.93559
% of Total	65.12%	14.09%	4.14%	1.30%	0.87%	7.43%	4.06%	2.98%			
2003	7,378,270,513	1,568,874,640	441,508,500	105,692,264	127,312,957	949,266,891	463,697,215	305,066,376	11,339,689,356	10,726,534,711	1.90171
% of Total	65.07%	13.84%	3.89%	0.93%	1.12%	8.37%	4.09%	2.69%			
2004	8,137,871,945	1,770,918,510	480,133,500	110,393,246	87,148,075	1,006,797,622	485,011,725	339,376,727	12,417,651,350	11,343,071,409	1.93659
% of Total	65.53%	14.26%	3.87%	0.89%	0.70%	8.11%	3.91%	2.73%			
2005	8,623,158,737	1,913,246,560	476,782,700	254,412,556	96,023,876	816,917,195	508,363,303	354,490,758	13,043,395,685	11,976,302,135	1.93228
% of Total	66.11%	14.67%	3.66%	1.95%	0.74%	6.26%	3.90%	2.72%			
2006	9,311,866,631	2,051,214,720	466,585,400	264,742,967	111,920,426	897,768,040	522,741,342	368,731,347	13,995,570,873	12,858,126,272	1.88567
% of Total	66.53%	14.66%	3.33%	1.89%	0.80%	6.41%	3.74%	2.63%			
2007	10,241,038,274	2,322,261,400	495,553,700	289,012,313	124,075,641	971,273,130	557,816,392	396,591,517	15,397,622,367	12,858,126,272	1.86375
% of Total	66.51%	15.08%	3.22%	1.88%	0.81%	6.31%	3.62%	2.58%			

Source: Wisconsin Department of Revenue, Bureau of Local Financial Assistance

Notes:

- (1) The District is comprised of almost all of six (6) counties (Langlade, Lincoln, Marathon, Menominee, Price, and Taylor) and parts of four (4) counties (Clark, Portage, Shawano, and Waupaca). Real property values are presented for Langlade, Lincoln, Marathon, Menominee, Price, and Taylor counties. These six counties comprise almost 92% of the District's total equalized valuation.
- (2) Due to varying assessment policies in the municipalities contained in the District, the District uses equalized value of taxable property for tax levy purposes. This equalized value of property approximates estimated actual (full) value of taxable property in the State of Wisconsin. The District Equalized Valuation is the equalized value of property, excluding tax incremental financing districts, with the District. The amount shown is for the six counties listed only. Therefore, the above total column will be greater than the actual total equalized value for the District.
- (3) Information for prior years is not available.
- (4) Property tax rates are shown per \$1,000 of equalized value.

## Northcentral Technical College District

Direct and Overlapping Property Tax Rates (2)  
 Last Ten Years (3)  
 (Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable								
	2008	2007	2006	2005	2004	2003	2002	2001	2000
District Direct Rates									
Operational	1.47751	1.48142	1.48368	1.45485	1.42851	1.44739	1.38593	1.41321	1.42176
Debt Service	0.38624	0.40425	0.4486	0.48174	0.4732	0.4882	0.49788	0.49752	0.45115
Total Direct Rate	1.86375	1.88567	1.93228	1.93659	1.90171	1.93559	1.88381	1.91073	1.87291
<u>Clark County</u>									
T Beaver	20.64	20.40	21.44	21.95	21.15	21.91	22.19	24.24	25.09
T Colby	19.73	18.51	19.03	20.64	21.51	21.59	21.84	24.25	24.14
T Eaton	22.40	22.09	24.26	22.48	21.51	21.94	20.33	23.04	23.60
T Fremont	19.10	19.17	19.84	20.76	19.83	20.48	20.66	21.85	22.72
T Green Grove	18.49	18.36	18.83	19.95	19.46	19.27	19.52	21.30	22.22
T Hoard	17.09	17.43	17.96	18.83	17.70	17.75	18.01	19.55	20.90
T Loyal	20.51	19.87	20.96	21.48	20.77	21.79	21.38	22.90	23.94
T Mayville	20.71	20.10	20.61	22.15	22.21	22.90	22.14	23.86	23.49
T Sherman	19.10	18.79	19.81	19.64	20.09	20.84	21.05	22.95	24.20
T Unity	20.49	19.64	20.40	21.28	22.43	22.62	22.93	25.37	25.34
T Warner	22.50	22.22	23.80	22.00	21.01	21.96	20.49	23.38	24.11
T Weston	19.44	19.11	19.61	22.14	20.30	20.79	21.19	22.33	23.12
T York	20.00	19.59	21.30	22.06	19.82	21.34	21.09	23.27	24.07
V Curtiss	26.90	26.50	27.20	28.72	28.08	28.75	27.23	27.99	27.54
V Dorchester	24.61	23.10	23.57	25.08	25.83	25.88	28.15	28.52	28.03
V Unity	22.35	21.44	21.90	23.92	24.44	24.44	25.80	27.38	27.80
C Abbotsford	23.14	22.91	24.04	25.55	24.40	26.97	25.84	26.02	27.09
C Colby	25.94	24.96	25.12	26.69	27.09	27.23	28.44	30.00	29.66
C Loyal	26.48	26.12	26.53	27.55	27.24	27.99	27.60	28.91	30.00
<u>Langlade County</u>									
T Ackley	15.75	16.85	17.10	17.84	18.19	18.71	18.41	19.06	20.29
T Antigo	17.05	18.15	18.53	19.10	19.22	18.68	18.40	19.03	19.85
T Evergreen	17.39	18.95	19.26	19.53	18.93	19.10	19.33	18.32	21.10
T Langlade	16.18	17.37	17.73	18.29	18.30	18.76	18.41	18.79	19.84
T Neva	15.82	16.78	17.15	17.78	18.15	17.45	17.71	18.49	19.61
T Norwood	16.45	17.65	18.07	18.77	19.18	19.71	19.70	20.62	21.34
T Peck	15.46	16.52	16.84	17.59	17.94	18.54	18.25	18.94	20.35
T Polar	16.73	17.85	18.24	18.87	19.27	18.59	18.85	19.44	20.23
T Price	15.83	16.93	17.26	17.95	18.18	18.73	18.49	19.10	20.26
T Rolling	17.37	18.29	18.72	19.31	19.47	18.95	18.78	19.10	20.18
T Summit	15.70	16.79	17.05	17.79	17.89	18.12	17.89	18.14	19.38
T Upham	12.51	13.08	13.86	14.74	14.64	15.56	15.24	15.93	17.77
T Vilas	16.27	17.40	17.64	18.35	18.73	18.25	17.75	18.36	19.57
T Wolf River	17.04	18.59	18.87	19.09	18.52	19.22	19.48	18.51	20.55
V White Lake	24.53	25.04	25.47	25.63	25.23	23.66	26.67	26.50	24.98
C Antigo	24.32	25.49	24.48	25.06	25.42	24.72	25.14	25.22	27.15
<u>Lincoln County</u>									
T Birch	15.33	14.65	16.15	17.41	17.63	18.71	18.63	19.72	19.15
T Corning	17.27	16.66	18.20	19.42	19.41	20.39	20.09	20.11	20.59
T Harding	16.01	15.40	16.99	18.23	18.73	19.89	19.85	20.16	21.00
T Harrison	15.06	14.56	15.26	16.98	16.63	17.63	17.83	18.38	18.19

## Northcentral Technical College District

Direct and Overlapping Property Tax Rates (2) (Continued)  
 Last Ten Years (3)  
 (Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	
<u>Lincoln County</u> (Continued)										
T Merrill	16.81	16.09	17.62	19.18	18.74	19.59	19.52	19.28	19.49	
T Pine River	17.68	16.93	18.61	20.07	20.18	21.24	21.42	22.15	22.48	
T Rock Falls	16.25	15.54	16.93	18.35	18.59	19.83	19.93	19.99	20.29	
T Russell	16.76	16.21	17.76	19.11	18.80	18.84	19.82	20.39	20.86	
T Schley	16.18	15.56	17.09	18.69	18.53	19.59	19.38	19.67	20.01	
T Scott	17.51	17.01	18.62	20.01	19.86	21.18	20.87	21.06	22.48	
C Merrill	26.19	25.35	26.70	27.55	27.99	28.96	28.79	30.39	28.38	
<u>Marathon County</u>										
T Bergen	16.70	17.33	17.06	17.98	17.62	19.62	21.05	23.41	22.41	
T Berlin	18.99	19.04	20.09	21.15	21.24	21.88	21.48	21.98	22.26	
T Bern	18.46	18.35	17.76	19.48	18.75	20.40	19.63	20.44	22.31	
T Bevent	18.50	17.21	18.20	18.99	19.06	18.98	19.78	21.29	20.86	
T Brighton	19.23	18.58	19.63	19.31	21.73	21.91	22.01	24.09	24.64	
T Cassel	17.01	17.01	18.67	17.20	17.34	18.18	18.37	18.51	18.71	
T Cleveland	17.04	17.21	17.54	18.02	18.84	18.53	17.98	19.15	20.11	
T Day	17.02	17.58	17.70	18.07	18.42	18.34	18.11	18.74	19.40	
T Easton	19.89	19.09	20.09	20.16	20.55	21.44	21.13	22.00	21.36	
T Eau Pleine	15.79	16.09	16.39	16.68	17.35	17.72	16.96	18.01	19.25	
T Elderon	15.03	15.69	17.35	17.85	17.29	17.31	17.18	18.65	19.09	
T Emmet	16.41	16.27	17.21	17.19	17.18	18.53	19.41	20.37	20.47	
T Frankfort	17.82	17.57	18.12	18.83	19.89	20.30	19.90	20.68	20.96	
T Franzen	15.17	15.69	17.25	17.82	17.16	17.46	16.88	18.05	18.36	
T Green Valley	17.63	17.50	18.32	19.14	18.82	20.35	21.38	21.61	21.13	
T Guenther	18.38	18.02	18.88	19.63	19.14	20.87	22.03	23.11	23.21	
T Halsey	18.79	18.52	17.76	19.57	18.77	20.71	19.71	20.44	22.61	
T Hamburg	17.97	17.86	19.24	20.32	20.55	21.70	21.11	21.96	21.63	
T Harrison	16.30	17.27	17.68	18.16	18.56	18.69	19.14	19.86	20.32	
T Hewitt	20.56	20.77	22.01	23.20	22.18	22.29	22.65	23.90	24.00	
T Holton	17.48	16.81	17.24	18.79	19.82	20.58	19.76	21.16	21.15	
T Hull	18.96	17.81	18.41	19.89	21.08	21.26	21.02	22.80	22.43	
T Johnson	17.92	17.73	17.38	19.05	18.42	20.26	18.84	19.35	20.74	
T Knowlton	16.56	16.13	16.84	17.61	17.18	18.98	20.62	21.77	21.86	
T Kronenwetter						19.20	21.21	21.66	22.28	
	(4)									
T Maine	20.38	20.44	20.67	21.35	21.17	21.53	21.75	21.97	22.11	
T Marathon	17.37	17.17	19.32	17.02	17.66	18.94	18.04	18.80	18.91	
T McMillan	16.72	18.73	19.00	19.54	21.15	21.10	20.13	20.71	21.29	
T Mosinee	17.01	16.55	17.37	18.06	17.71	19.87	21.62	22.74	22.37	
T Norrie	14.92	15.40	16.87	17.37	16.85	17.09	16.79	17.91	18.07	
T Plover	18.06	18.92	19.94	20.45	19.68	20.81	19.99	21.54	21.96	
T Reid	16.26	16.36	17.58	18.25	17.52	18.33	18.60	19.98	19.72	
T Rib Falls	17.10	17.09	18.89	17.24	18.37	19.02	18.90	19.49	19.61	
T Rib Mountain	20.10	20.02	21.08	22.49	22.27	22.59	22.86	23.31	23.39	
T Rietbrock	18.86	18.73	18.54	19.66	19.16	20.64	20.13	20.77	21.82	
T Ringle	17.60	16.96	17.77	17.86	18.14	19.06	18.64	18.89	17.98	
T Spencer	17.99	17.83	18.76	17.39	20.13	20.44	20.92	22.51	22.48	
T Stettin	20.15	20.18	21.30	22.00	21.30	23.10	21.33	20.82	20.78	
T Texas	19.50	19.43	19.78	21.03	20.77	21.05	21.27	21.64	21.50	
T Wausau	19.36	19.05	20.06	20.98	20.81	21.35	21.35	21.33	21.04	

# Northcentral Technical College District

Direct and Overlapping Property Tax Rates (2) (Continued)  
 Last Ten Years (3)  
 (Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	
<u>Marathon County (Continued)</u>										
T Weston	17.16	16.52	17.32	17.35	17.66	18.49	18.86	21.24	20.40	
T Wien	16.69	16.83	17.86	17.57	17.95	18.06	19.23	19.49	19.62	
V Athens	24.18	24.08	23.31	25.56	24.89	28.16	26.91	26.88	28.77	
V Birnamwood	17.89	17.49	19.09	19.96	19.44	18.82	18.69	19.69	20.17	
V Brokaw	25.25	23.38	23.81	29.02	24.09	24.37	25.03	25.74	26.06	
V Dorchester	23.79	22.64	22.81	24.70	26.41	26.40	25.56	25.82	25.15	
V Edgar	20.52	20.46	21.37	21.08	20.94	21.48	22.79	22.71	22.36	
V Elderon	15.83	16.57	18.15	19.01	18.54	18.77	18.63	20.24	20.53	
V Fenwood	16.97	17.07	18.18	17.80	17.99	18.18	20.04	19.94	18.76	
V Hatley	18.60	18.06	18.17	17.79	19.95	18.56	18.09	18.63	17.79	
V Kronenwetter (4)	19.36	18.82	19.62	19.68	20.23					
V Marathon	22.20	21.69	24.08	21.40	21.83	23.17	21.84	22.64	23.04	
V Rothschild	22.43	21.80	22.67	22.70	23.37	24.23	23.78	24.21	22.84	
V Spencer	23.16	22.83	24.32	22.91	25.75	25.57	26.23	27.69	27.80	
V Stratford	19.61	19.65	19.98	19.80	20.92	21.43	21.19	22.33	23.85	
V Unity	20.04	19.21	19.36	20.88	22.62	22.23	22.70	24.95	24.21	
V Weston	21.76	21.18	21.95	21.86	22.12	22.90	22.22	22.87	22.07	
C Abbotsford	21.28	21.44	21.96	24.00	23.02	27.24	23.92	23.31	24.83	
C Colby	23.89	22.98	22.98	24.48	25.65	25.71	26.00	27.30	26.64	
C Mosinee	20.91	20.53	21.25	22.40	22.18	24.21	26.17	27.63	27.14	
C Schofield	23.16	22.47	23.11	23.40	23.64	24.62	24.10	25.35	24.19	
C Wausau	25.56	25.22	26.33	27.76	27.36	27.88	28.05	28.61	28.61	
<u>Menominee County</u>										
T Menominee	22.45	22.12	21.82	20.52	19.90	20.05	20.90	18.48	21.00	
<u>Portage County</u>										
T Alban	19.80	18.22	19.23	20.72	20.84	20.57	20.74	21.81	21.15	
T New Hope	16.83	15.89	16.82	17.73	17.59	17.74	17.96	18.44	17.83	
T Sharon	18.46	17.38	17.85	18.73	18.81	19.22	19.59	19.90	19.14	
T Stockton	17.30	17.14	17.30	18.29	18.17	18.94	18.79	18.44	17.53	
V Rosholt	21.46	19.22	19.51	20.77	19.74	18.97	19.51	20.81	20.15	
<u>Price County</u>										
T Catawba	15.96	16.10	16.18	17.15	16.60	17.44	16.89	17.38	18.61	
T Eisenstein	13.63	14.62	15.16	16.01	15.55	15.54	15.89	16.97	17.39	
T Elk	16.68	16.58	16.72	17.92	17.63	18.58	18.53	18.02	19.00	
T Emery	15.98	15.93	15.95	16.88	16.32	17.25	17.07	17.35	18.23	
T Fifield	15.85	16.98	17.75	18.72	18.32	18.60	19.54	20.74	21.52	
T Flambeau	16.15	16.13	16.29	17.24	16.75	18.82	17.77	18.46	19.57	
T Georgetown	16.36	16.46	16.54	17.64	17.29	18.47	18.20	18.76	20.16	
T Hackett	16.81	17.38	18.03	19.08	18.14	17.80	16.83	17.45	18.22	
T Harmony	16.54	16.78	16.52	17.64	17.52	18.97	19.07	20.03	21.76	
T Hill	17.06	17.37	18.72	19.72	18.98	18.42	17.64	18.68	20.10	
T Kennan	16.98	17.27	17.75	18.67	19.13	19.89	19.43	20.54	24.85	
T Knox	16.95	17.62	18.74	19.83	19.08	18.42	17.13	18.36	18.64	
T Lake	14.62	15.70	16.17	17.35	16.96	17.03	17.42	18.64	19.53	
T Ogema	17.06	17.71	18.84	19.95	19.23	18.52	17.49	18.11	19.10	

## Northcentral Technical College District

Direct and Overlapping Property Tax Rates (2) (Continued)  
 Last Ten Years (3)  
 (Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	
<u>Price County (Continued)</u>										
T Prentice	16.79	17.84	18.70	19.84	19.25	18.11	15.05	17.92	18.68	
T Spirit	17.81	17.65	19.42	20.12	19.76	19.12	19.87	21.20	23.62	
T Worcester	15.95	15.87	15.91	16.89	16.33	17.25	17.07	17.36	18.41	
V Catawba	16.06	16.04	16.05	17.03	16.52	17.56	17.39	17.76	19.00	
V Kennan	15.97	15.90	15.82	16.80	16.29	17.14	19.97	17.30	18.44	
V Prentice	20.42	20.68	21.94	22.02	21.36	19.70	18.48	18.87	19.50	
C Park Falls	22.28	22.09	22.79	23.99	23.84	24.40	24.87	25.81	26.13	
C Phillips	24.07	24.52	22.72	25.65	24.50	25.79	26.17	24.89	28.59	
<u>Shawano County</u>										
T Almon	17.59	18.61	18.27	18.13	18.28	18.67	18.91	19.47	17.52	
T Aniwa	15.27	16.21	17.35	17.68	17.67	17.85	17.98	18.88	19.96	
T Bartelme	15.48	16.32	15.78	15.80	15.82	16.07	16.15	16.16	14.00	
T Birnamwood	14.53	15.41	17.03	17.38	16.92	17.07	17.40	18.48	19.26	
T Fairbanks	18.00	19.14	20.78	21.33	21.74	21.75	21.44	23.28	22.61	
T Germania	15.35	16.23	17.97	18.49	18.52	18.82	18.69	20.29	20.47	
T Grant	17.50	18.20	19.57	19.99	20.06	20.45	20.09	21.36	20.36	
T Hutchins	16.64	17.78	18.17	18.46	18.90	19.13	19.53	20.11	20.24	
T Morris	16.99	18.02	18.89	19.17	19.21	19.38	19.17	20.33	19.70	
T Seneca	17.33	18.01	18.03	18.03	18.22	18.47	18.52	19.08	17.18	
T Wittenberg	14.80	15.54	17.20	17.66	16.99	17.09	16.90	18.23	18.38	
V Aniwa	15.75	16.77	17.17	17.68	18.05	18.19	18.33	18.85	20.51	
V Birnamwood	18.33	17.71	19.23	19.76	19.21	18.63	18.67	18.71	19.25	
V Bowler	16.07	16.98	16.51	16.73	16.61	16.93	17.07	17.17	15.13	
V Eland	15.01	15.76	17.45	18.05	17.21	17.22	16.84	17.91	18.39	
V Mattoon	17.26	18.38	18.93	19.45	21.85	20.10	20.75	21.38	22.05	
V Tigerton	20.32	21.51	23.03	23.98	23.46	24.22	24.33	26.37	24.79	
V Wittenberg	18.13	18.69	20.82	21.11	19.05	20.71	19.18	22.43	23.31	
<u>Taylor County</u>										
T Browning	17.03	18.30	18.77	19.95	19.95	20.23	20.89	21.00	20.84	
T Chelsea	16.41	17.62	18.19	19.36	19.37	19.52	19.93	20.06	19.77	
T Deer Creek	17.89	19.18	19.83	20.98	20.91	21.09	21.82	22.17	21.97	
T Goodrich	17.39	18.60	19.16	20.35	20.24	21.25	21.07	21.45	21.38	
T Greenwood	18.88	18.43	19.98	20.68	19.76	19.45	20.48	21.06	22.66	
T Grover	17.94	18.95	19.30	20.45	20.17	20.15	21.33	20.77	21.52	
T Hammel	17.48	18.67	19.41	20.74	20.42	20.71	21.71	20.86	20.51	
T Holway	17.34	18.27	18.84	20.04	19.62	19.86	20.52	20.42	20.10	
T Little Black	17.49	18.92	19.26	20.57	20.68	20.77	21.16	20.90	20.53	
T Maplehurst	17.91	18.97	19.40	20.22	19.68	19.65	20.08	20.71	21.75	
T Medford	17.35	18.60	19.19	20.35	20.48	20.61	21.71	21.40	20.89	
T Molitor	18.30	19.49	19.99	21.29	20.58	20.88	21.68	22.11	21.27	
T Rib Lake	19.83	19.41	21.10	21.78	20.95	20.73	22.22	23.16	25.02	
T Westboro	20.15	19.84	21.35	22.01	19.85	19.09	20.37	21.08	22.85	
V Rib Lake	23.82	23.24	25.24	25.70	24.94	24.88	26.79	28.58	29.07	
V Stetsonville	17.22	18.47	18.93	20.30	20.49	20.72	21.53	21.68	21.24	
C Medford	21.33	22.78	23.33	24.55	24.27	24.55	25.53	25.75	24.16	

# Northcentral Technical College District

Direct and Overlapping Property Tax Rates (2)(Continued)  
 Last Ten Years (3)  
 (Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	
<u>Waupaca County</u>										
T Harrison	18.45	17.79	18.77	20.00	19.28	19.47	19.65	21.05	20.56	
T Wyoming	16.63	16.87	18.35	18.81	18.11	18.40	18.37	19.82	19.17	

Source: Town, Village, and City Taxes, Wisconsin Department of Revenue, Division of State and Local Finance, Bureau of Local Government Services

Notes:

- (1) The operational property tax includes tax levies for all District funds except the debt service fund. By State Statutes, the operational rate may not exceed \$1.50.
- (2) Tax rates shown for overlapping governments are the Full Value Rates-Gross. This rate is the total property tax divided by the full value of all taxable general property in the municipality, excluding tax incremental financing (TIF) districts. Total property tax includes state taxes and special charges on counties and tax districts, state trust fund loans, general county and county special purpose taxes, local taxes, county special charges, special purpose district taxes, and school taxes (elementary, secondary, and technical college). It reflects the amount of surplus funds applied (if any) by a tax district to reduce any of the above apportionments or charges. It does not include special assessments and charges to individuals, delinquent taxes, omitted taxes, forest crop taxes, managed forest land taxes, or occupational taxes.
- (3) Information on tax rates for overlapping municipalities is only available for the last nine years.
- (4) In November 2002, a portion of the Town of Kronenwetter became the Village of Kronenwetter, and in February 2003 the balance of the town annexed into the Village.

Northcentral Technical College District

Principal Property Taxpayers  
Current Year and Nine Years Ago

Name of Business	Type of Business	Year Ended June 30, 2008			Year Ended June 30, 1999		
		2007 Equalized Valuation (1)	Rank	Percent of NTC Total Equalized Valuation	1998 Equalized Valuation (2)	Rank	Percent of NTC Total Equalized Valuation
Plum Creek Timberlands	Manufacturer of industrial equipment products	\$59,328,624	1	0.40%			
Potlatch Forest Holdings (formerly Tomahawk Timberland LLC)	Timber	47,913,600	2	0.32%			
Marshfield Clinic	Health care	45,119,853	3	0.30%	\$20,166,300	3	0.25%
Employers Insurance of Wausau	Insurance	43,543,398	4	0.29%	83,195,000	1	1.01%
Wausau-Mosinee Paper Corporation	Manufacturer of paper products	37,175,626	5	0.25%			
ASPIRUS (Wausau)	Health care	30,013,908	6	0.20%			
Saint Clare's Hospital	Health care	27,739,116	7	0.19%			
The Lodge at Cedar Creek	Hotel	27,374,634	8	0.18%			
Greenheck Fan Corporation	Manufacturer of industrial fans	25,301,873	9	0.17%	19,660,300	4	0.24%
Packaging Corporation of America	Paper mill/paper manufacturer	25,254,200	10	0.17%			
Mosinee Paper Corporation	Manufacturer of paper products				46,058,300	2	0.56%
Marathon Cheese Company	Cheese packaging				18,901,500	5	0.23%
SNE/Dematteo Corporation	Manufacturer of window products				16,653,200	6	0.20%
Wausau Joint Venture	Commercial property				15,875,100	7	0.19%
Nekoosa Papers, Inc.	Manufacturer of paper products				15,196,150	8	0.18%
Weyerhaeuser Company	Manufacturer of paper products				13,735,200	9	0.17%
Creske Corporation	Concrete products and development				11,746,100	10	0.14%
<b>Totals</b>		<b>\$368,764,832</b>		<b>2.49%</b>	<b>\$261,187,150</b>		<b>3.18%</b>
Northcentral Technical College Equalized Valuation (TID Out)		\$14,815,480,215			\$8,224,075,403		

Sources:

(1) R.W. Baird & Co., Inc.

(2) NTC Annual Financial Report - June 30, 1999

# Northcentral Technical College District

## Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of the Levy		Collections in Subsequent Years	Cumulative Amount Collected As of June 30, 2008	
		Amount	Percentage of Levy		Amount	Percentage of Levy
1999	\$14,863,913	\$10,193,678	68.58%	\$4,670,235	\$14,863,913	100.00%
2000	16,744,652	11,448,268	68.37%	5,296,384	16,744,652	100.00%
2001	18,389,118	12,473,436	67.83%	5,915,682	18,389,118	100.00%
2002	19,780,835	13,557,513	68.54%	6,223,322	19,780,835	100.00%
2003	21,415,913	14,766,751	68.95%	6,649,162	21,415,913	100.00%
2004	22,321,102	15,482,450	69.36%	6,838,652	22,321,102	100.00%
2005	24,029,330	16,725,345	69.60%	7,303,985	24,029,330	100.00%
2006	25,218,782	17,718,232	70.26%	7,500,550	25,218,782	100.00%
2007	26,453,295	18,279,627	69.10%	8,173,668	26,453,295	100.00%
2008	27,612,283	19,017,502	68.87%		19,017,502	68.87%

### Tax Levies, Rates, and Collections

Personal property taxes, special assessments, special charges, and special taxes must be paid to the town, city, or village treasurer in full by January 31. Real property taxes may be paid in full by January 31, or in two equal installments payable by January 31 and July 31. Municipalities also have the option of adopting payment plans which allow taxpayers to pay their real property taxes and special assessments in three or more installments, provided that the first installment is paid by January 31, one-half of the taxes are paid by April 30, and the remainder is paid by July 31. Amounts paid on or before January 31 are paid to the town, city, or village treasurer. Amounts paid after January 31 are paid to the county treasurer unless the municipality has authorized payment in three or more installments; in which case payment is made to the town, city, or village treasurer. Any amounts paid after July 31 are paid to the county treasurer.

For municipalities which have not adopted an installment payment plan, the town, city, or village treasurer settles with other taxing jurisdictions for collections through the preceding month on January 15 and February 20. For municipalities which have adopted an installment payment plan, the town, city, or village treasurer settles with other taxing jurisdictions for collections through the preceding month on January 15, February 15, and the 15th day of each month following a month in which an installment payment is due. On or before August 20, the county treasurer must settle in full with the underlying taxing districts for all real property taxes and special taxes. The county board may authorize its county treasurer to also settle in full with the underlying taxing districts for all special assessments and special charges. The county may then recover any tax delinquencies by enforcing the lien on the property, retaining any penalties or interest on the delinquencies for which it has settled. Since, in practice, all delinquent real estate taxes are withheld from the county's share of taxes, the District receives 100 percent of the real estate taxes it levies.

# Northcentral Technical College District

## Schedule of Ratios of Outstanding Debt Last Ten Fiscal Years

	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
<b>General Obligation Debt</b>										
General obligation notes	\$23,005,000	\$21,275,000	\$20,615,000	\$20,575,000	\$19,655,000	\$18,335,000	\$19,375,000	\$20,485,000	\$19,185,000	\$16,335,000
Debt service fund assets available	(924,962)	(838,553)	(1,153,308)	(831,633)	(604,929)	(415,281)	(405,895)	(688,672)	(377,098)	(226,156)
<b>Net general obligation debt</b>	<b>\$22,080,038</b>	<b>\$20,436,447</b>	<b>\$19,461,692</b>	<b>\$19,743,367</b>	<b>\$19,050,071</b>	<b>\$17,919,719</b>	<b>\$18,969,105</b>	<b>\$19,796,328</b>	<b>\$18,807,902</b>	<b>\$16,108,844</b>
Per capita	\$95.02	\$88.50	\$84.90	\$86.78	\$84.44	\$79.79	\$85.07	\$89.33	\$84.50	\$72.93
Per full-time equivalent student	\$7,481.72	\$7,487.52	\$7,505.76	\$7,308.30	\$6,880.26	\$6,552.24	\$7,183.63	\$8,029.66	\$8,000.30	\$7,003.85
Percent of equalized value	0.14%	0.14%	0.14%	0.15%	0.16%	0.16%	0.18%	0.20%	0.21%	0.19%
Percent of personal income	0.30%	0.29%	0.29%	0.31%	0.31%	0.30%	0.33%	0.35%	0.35%	0.32%
<b>Other Debt</b>										
Capital lease obligations				143,764	471,212	818,974	1,005,306	1,324,634	235,164	105,082
<b>Net outstanding debt</b>	<b>\$22,080,038</b>	<b>\$20,436,447</b>	<b>\$19,461,692</b>	<b>\$19,887,131</b>	<b>\$19,521,283</b>	<b>\$18,738,693</b>	<b>\$19,974,411</b>	<b>\$21,120,962</b>	<b>\$19,043,066</b>	<b>\$16,213,926</b>
Per capita	\$95.02	\$88.50	\$84.90	\$87.42	\$86.53	\$83.44	\$89.58	\$95.31	\$85.56	\$73.41
Per full-time equivalent student	\$7,481.72	\$7,487.52	\$7,505.76	\$7,361.51	\$7,050.45	\$6,851.69	\$7,564.35	\$8,566.95	\$8,100.33	\$7,049.53
Percent of equalized value	0.14%	0.14%	0.14%	0.16%	0.16%	0.16%	0.18%	0.21%	0.21%	0.19%
Percent of personal income	0.30%	0.29%	0.29%	0.31%	0.32%	0.31%	0.35%	0.38%	0.35%	0.32%

Notes:

(1) Ratios using population and personal income are calculated based on the preceding calendar year.  
See schedule of demographic statistics.

(2) Debt per student is calculated using full-time equivalent enrollment. See schedule of enrollment statistics.

## Northcentral Technical College District

### Computation of Direct and Overlapping Debt

Year Ended June 30, 2008

Name of Entity (1)	Net Debt Outstanding	Percent Applicable to District (2)	Outstanding Debt Applicable to District
Clark County	\$1,280,000	27.77 %	\$355,456
Langlade County	3,240,000	66.49	2,154,276
Lincoln County	14,815,000	48.64	7,206,016
Marathon County	3,650,000	96.84	3,534,660
Menominee County	1,857,763	100.00	1,857,763
Portage County	9,805,000	4.40	431,420
Price County	2,468,895	100.00	2,468,895
Shawano County	6,300,000	20.17	1,270,710
Taylor County	7,635,000	80.30	6,130,905
Waupaca County	28,471,448	0.57	162,287
Total Cities	79,414,498	100.00	79,414,498
Total Towns	10,110,430	Varies	9,166,397
Total Villages	54,404,180	100.00	54,404,180
Total School Districts	195,109,043	Varies	175,060,470
Total Sanitary Districts	2,616,476	100.00	2,616,476
Subtotal, overlapping debt			346,234,409
District direct debt			
General Obligation Notes			23,005,000
Total direct and overlapping debt			\$369,239,409
2007 equalized valuation - TID In			\$15,486,218,415
Direct, overlapping, and underlying indebtedness as a percentage of equalized valuation			2.38%
Population of District			232,373
Direct, overlapping, and underlying indebtedness - Per capita			\$1,589

Source: R.W. Baird & Co.

#### Notes:

(1) Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses located in the District boundaries. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

(2) The percentage of overlapping debt applicable to the District is the equalized property value of property of the overlapping government located in the District as a percentage of total equalized value of all property for the overlapping government.

# Northcentral Technical College District

Legal Debt Margin Information  
Year Ended June 30, 2008

## Legal Debt Margin Calculation for Fiscal Year 2008

2007 Equalized Valuation - TID In	\$15,486,218,415
	× 5%
<b>Total debt limit - 5% of equalized valuation</b>	<b>774,310,921</b>
Debt applicable to limit:	
General obligation notes	\$23,005,000
Less: debt service funds available (GAAP Basis)	924,962
<b>Total amount of debt applicable to debt limit</b>	<b>22,080,038</b>
<b>Legal total debt margin</b>	<b>\$752,230,883</b>

## Legal Debt Margin, Last Ten Fiscal Years

Fiscal Year	Debt Limit	Total Net Debt Applicable to the Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
1999	\$411,203,770	\$16,108,844	\$395,094,926	3.92%
2000	447,020,778	18,807,902	428,212,876	4.21%
2001	493,701,230	15,881,328	477,819,902	3.22%
2002	540,029,053	15,444,105	524,584,948	2.86%
2003	570,232,284	13,181,259	557,051,025	2.31%
2004	602,771,568	14,297,988	588,473,580	2.37%
2005	638,175,880	14,610,853	623,565,027	2.29%
2006	674,874,659	19,461,692	655,412,967	2.88%
2007	729,719,741	20,436,447	709,283,294	2.80%
2008	774,310,921	22,080,038	752,230,883	2.85%

### Notes:

Bonded indebtedness may not exceed 2% of equalized valuation, and total indebtedness may not exceed 5% of equalized valuation (including all tax incremental financing districts (TIDs)). For fiscal years 1999 to 2008, the District had no bonded indebtedness.

## Northcentral Technical College District

Demographic Statistics for Marathon, Lincoln, Langlade, Menominee, Price, and Taylor Counties (1)  
Historical Comparisons

Year	District Population(3)	County Population (2)						Total Personal Income(5)	Per Capita Personal Income(4)						Unemployment Rate(6)					
		Marathon	Lincoln	Langlade	Menominee	Price	Taylor		Marathon	Lincoln	Langlade	Menominee	Price	Taylor	Marathon	Lincoln	Langlade	Menominee	Price	Taylor
1999	220,881	126,393	28,999	20,622	4,655	16,366	19,566	\$5,105,288	\$25,711	\$21,944	\$20,552	\$15,883	\$21,650	\$20,277	3.1	5.0	4.9	13.4	7.4	3.4
2000	222,577	125,834	29,641	20,740	4,562	15,822	19,680	5,402,362	27,247	22,992	21,952	15,970	21,881	21,016	3.5	4.3	4.4	12.6	5.1	3.5
2001	221,608	126,743	29,776	20,890	4,591	15,851	19,718	5,620,199	28,226	24,069	22,868	17,865	23,243	21,530	4.2	4.9	5.6	13.2	5.6	4.3
2002	222,976	127,968	29,944	21,017	4,595	15,891	19,718	5,769,466	29,064	24,289	23,213	18,104	23,895	22,290	4.9	6.2	6.2	14.9	5.3	4.8
2003	224,572	128,823	30,019	21,075	4,593	15,889	19,727	5,953,155	30,042	25,163	23,578	18,610	24,631	23,114	5.3	6.3	7.8	13.5	5.8	5.5
2004	225,613	129,962	30,271	21,227	4,616	15,954	19,872	6,148,271	30,768	26,047	24,741	18,371	26,163	24,116	4.6	5.6	6.3	13.9	4.9	4.7
2005	227,502	131,377	30,402	21,389	4,616	15,993	19,902	6,430,558	32,148	26,970	26,185	18,968	27,135	24,939	4.3	5.4	5.7	12.9	5.6	4.7
2006	229,244	132,697	30,565	21,471	4,633	16,066	19,917	6,716,815	33,444	28,252	27,575	19,472	28,160	25,465	4.5	5.5	5.8	14.1	6.8	4.2
2007	230,915	134,028	30,562	21,517	4,606	16,069	20,049	7,016,621	34,792	29,595	29,039	19,989	29,224	26,002	4.8	5.6	6.3	13.4	5.3	5.1
2008	232,373	135,190	30,681	21,680	4,630	16,088	20,065	7,330,635	36,195	31,002	30,580	20,521	30,328	26,551	4.8	5.7	5.8	12.3	4.9	6.5

### Notes:

- (1) Marathon, Lincoln, and Langlade Counties are the most populous counties in the District. The District includes almost all of the above six (6) counties and parts of four (4) other counties. These six counties comprise almost 92% of the District's total equalized valuation.
- (2) Source: Wisconsin Department of Administration, Demographic Services Center.
- (3) Source: Wisconsin Technical College System Board (based on U.S. Census Data for 2000 and Department of Administration Official Population Estimates. Figures represent estimates available from the prior calendar year end. For example, year ended June 30, 2008, population estimates are calendar year 2007 population estimates.)
- (4) Source: US Department of Commerce, Bureau of Economic Analysis.  
\*Figures for 2007 and 2008 are estimates based on the rate of change from 2005 to 2006, subject to future revision.
- (5) Source: US Department of Commerce, Bureau of Economic Analysis. Total includes Marathon, Lincoln, Langlade, Menominee, Price, and Taylor counties only. Amounts in thousands.  
\*Figures for 2007 and 2008 are estimates based on the rate of change from 2005 to 2006, subject to future revision.
- (6) Source: Wisconsin Department of Workforce Development. 2008 Unemployment rates are through June 30, 2008.

## Northcentral Technical College District

Principal Employers

Current Year and Nine Years Ago

Name of Business	County	Type of Business	Year Ended June 30, 2008 (1)			Year Ended June 30, 1999 (2)		
			Number of Employees	Rank	Percent of District Population	Number of Employees	Rank	Percent of District Population
ASPIRUS Clinic (3)	Marathon	Health care	3,500	1	1.51 %			%
Greenheck Fan Corporation	Marathon	Manufacturer of industrial fans	2,582	2	1.11	1,200	8	0.54
ASPIRUS Hospital (Wausau)	Marathon	Hospital and health care	2,300	3	0.99	1,600	2	0.72
Kolbe & Kolbe Millwork	Marathon	Manufacturer of windows/doors	1,450	4	0.62	1,340	5	0.61
Wausau School District	Marathon	Education	1,300	5	0.56	1,267	7	0.57
Wausau-Mosinee Paper Corporation	Marathon	Manufacturer of paper products	1,287	6	0.55	1,275	6	0.58
Peachtree Companies (SNE Enterprises, Inc.)	Marathon	Manufacturer of windows/doors	1,200	7	0.52	1,500	3	0.68
Marquip Ward United	Price	Manufacturer of industrial equipment products	1,047	8	0.45	500	20	0.23
Wausau Insurance/Liberty Mutual	Marathon	Insurance	1,000	9	0.43	2,792	1	1.26
Eastbay (Foot Locker)	Marathon	Sporting goods retail/distribution	1,000	10	0.43	995	11	0.45
Marathon Cheese Corporation	Marathon	Cheese packaging	1,000	11	0.43	1,125	9	0.51
Weathershield Mfg. Inc.	Taylor	Manufacturer of windows/doors	1,000	12	0.43	1,400	4	0.63
Price County Publications	Price	Publisher of newspapers without printing	600	13	0.26			
Lincoln Wood Products Inc.	Lincoln	Manufacturer of windows/doors	600	14	0.26			
Church Mutual Insurance Company	Lincoln	Insurance	533	15	0.23			
Packaging Corporation of America	Lincoln	Paper mill/paper manufacturer	500	16	0.22			
Memorial Health Center, Inc.	Taylor	Health care	500	17	0.22			
Merrill Area Common Public School District	Lincoln	Education	500	18	0.22			
Hurd Millwork Co. Inc.	Taylor	Manufacturer of windows/doors	404	19	0.17			
Kraft Pizza Co. (Tombstone)	Taylor	Manufacturer of frozen pizza	400	20	0.17	600	16	0.27
Fiskars, Inc.	Marathon	Manufacturer of scissors				1,119	10	0.51
North Central Health Care Facilities	Marathon	Health care				925	12	0.42
Apogee Wausau Group	Marathon	Manufacturer of window products				804	13	0.36
Marathon County Government	Marathon	County government				728	14	0.33
Marathon Electric Manufacturing Corp.	Marathon	Manufacturer of electric motors & conduits				700	15	0.32
Hurd Millwork Co., Inc.	Lincoln	Manufacturer of windows/doors				595	17	0.27
Weyerhaeuser Paper Co.	Marathon	Manufacturer of paper products				530	18	0.24
Wausau Homes, Inc.	Marathon	Construction				510	19	0.23
<b>Total</b>			<b>22,703</b>		<b>9.77 %</b>	<b>21,505</b>		<b>9.74 %</b>

Notes:

(1) Source: R.W. Baird & Co. Information provided for Lincoln, Marathon, Price, and Taylor Counties only, with the exception of ASPIRUS Clinic - see note (3).

(2) Source: NTC Annual Financial Report - June 30, 1999.

(3) Includes employees in Langlade, Lincoln, Marathon, Portage, Price, Shawano, Taylor, Vilas and Wood Counties.

## Northcentral Technical College District

### Full-Time Employees by Equal Employment Opportunity Classification Last Ten Fiscal Years

	Full-Time Employees as of June 30									
	2008 (1)	2007	2006	2005	2004	2003	2002	2001	2000	1999
<u>District Totals (2):</u>										
Executive/Administrative/Managerial	50	44	42	39	31	34	52	32	36	32
Faculty	158	158	156	173	144	146	151	162	157	151
Secretarial/Clerical	62	71	70	90	70	61	68	53	50	42
Professional Nonfaculty	20	38	49	56	70	69	70	76	77	70
Technical/Paraprofessional	39	42	28	35	22	32	35	36	37	36
Skilled Craft	8	7	8	7	6	7	6	7	7	8
Service/Maintenance	14	19	17	18	13	14	14	15	13	18
<b>District Total</b>	<b>351</b>	<b>379</b>	<b>370</b>	<b>418</b>	<b>356</b>	<b>363</b>	<b>396</b>	<b>381</b>	<b>377</b>	<b>357</b>

(1) Source: Equal Opportunity/Affirmative Action Program estimates prepared by the NTC Human Resources Office.

(2) Other than 2008, the numbers are provided by the WTCS State Office.

## Northcentral Technical College District

### Enrollment Statistics Historical Comparisons Last Ten Fiscal Years

	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
Student enrollment:										
Associate degree	18,390	19,008	20,291	20,289	21,159	21,650	21,582	20,569	21,277	21,848
Vocational:										
Diploma	3,373	3,079	2,832	2,849	2,831	2,962	2,862	3,191	3,650	3,974
Adult	12,454	12,343	11,198	13,297	13,578	13,908	13,801	13,472	15,818	20,782
Basic education	10,685	11,959	13,332	14,341	14,175	13,460	12,503	12,170	12,795	15,837
<b>Total duplicated</b>	<b>44,902</b>	<b>46,389</b>	<b>47,653</b>	<b>50,776</b>	<b>51,743</b>	<b>51,980</b>	<b>50,748</b>	<b>49,402</b>	<b>53,540</b>	<b>62,441</b>
<b>Total unduplicated (A)</b>	<b>22,043</b>	<b>22,320</b>	<b>22,866</b>	<b>23,331</b>	<b>24,747</b>	<b>22,470</b>	<b>21,568</b>	<b>22,275</b>	<b>24,374</b>	<b>27,081</b>
Full-time equivalent (B):										
Associate degree	1,473.0	1,513.3	1,604.0	1,686.7	1,818.5	1,874.9	1,871.1	1,736.4	1,809.9	1,904.0
Vocational:										
Diploma	312.0	262.1	256.0	268.0	262.9	240.7	260.2	263.7	298.6	324.0
Adult	117.0	116.4	117.5	129.3	140.1	139.1	122.6	132.0	150.8	172.2
Basic education	398.0	459.1	487.9	556.6	513.4	514.1	447.6	460.8	470.1	551.0
<b>Total unduplicated</b>	<b>2,300.0</b>	<b>2,350.9</b>	<b>2,465.4</b>	<b>2,640.6</b>	<b>2,734.9</b>	<b>2,768.8</b>	<b>2,701.5</b>	<b>2,592.9</b>	<b>2,729.4</b>	<b>2,951.2</b>

#### Notes:

(A) The unduplicated headcount listed is based on unduplicated enrollment within each degree category, however, many students enroll in several degree categories.

(B) A full-time equivalent (FTE) is equal to 30 annual student credits based on a mathematical calculation which varies somewhat by program and which is subject to state approval and audit of student and course data.

## Northcentral Technical College District

### Operational Expenditures Per Full-Time Equivalent (FTE) Student Last Ten Fiscal Years

Year Ended June 30,	<u>Operational Expenditures (1)</u>		<u>Student Enrollments</u>		<u>Operational Expenditures per FTE</u>	
	Amount	Percent Increase (Decrease)	FTE's	Percent Increase (Decrease)	Per FTE	Percent Increase (Decrease)
1999	\$26,537,482	4.57	2,300	0.61	\$11,538	3.93
2000	27,036,187	1.88	2,351	2.22	11,500	(0.33)
2001	29,415,815	8.80	2,465	4.85	11,933	3.77
2002	29,906,177	1.67	2,641	7.14	11,324	(5.11)
2003	31,183,724	4.27	2,735	3.56	11,402	0.69
2004	32,257,211	3.44	2,769	1.24	11,649	2.17
2005	35,019,601	8.56	2,702	(2.42)	12,961	11.26
2006	35,680,971	1.89	2,593	(4.03)	13,760	6.17
2007	36,186,375	1.42	2,729	5.24	13,260	(3.64)
2008	38,878,049	7.44	2,951	8.13	13,175	(0.64)

Note:

(1) Operational expenditures is based on the budgetary expenditures from the District's General and Special Revenue - Aidable funds, which are the only funds that generate FTE student enrollments.

## Northcentral Technical College District

### Program Graduate Follow-Up Statistics (1)

Last Ten Fiscal Years

Year	Number of Graduates	Number of Follow-up Respondents	Number Available for Employment	Percent Employed	Percent Employed in Related Occupations	Percent Employed in District	Average Monthly Salary
1997-1998	916	682	658	97.0%	88.1%	75.7%	\$2,120
1998-1999	931	395	368	98.4%	88.3%	61.0%	2,048
1999-2000	813	494	471	97.0%	90.0%	63.0%	2,336
2000-2001	870	651	579	93.0%	82.0%	55.0%	2,480
2001-2002	1094	609	567	92.0%	83.0%	69.0%	2,364
2002-2003	1227	824	728	91.0%	79.0%	70.0%	2,340
2003-2004 (2)	1141	808	658	93.0%	79.0%	66.0%	2,640
2004-2005	1275	884	827	94.0%	79.0%	67.0%	2,558
2005-2006	1285	965	840	94.0%	79.0%	70.0%	2,491
2006-2007	1316	950	736	94.0%	77.0%	68.0%	2,565

Notes:

- (1) Based on a survey of NTC graduates conducted approximately six months after graduation; therefore, 2007-2008 statistics are not available. Statistics include graduates of NTC's post-secondary vocational-technical programs. This data does not reflect the activities of students who complete portions of their programs.
- (2) Beginning fiscal year 2003-2004: due to the Apprenticeship WTCS evaluation process and a change in the graduate survey methodology, apprenticeship graduate data is not included.

## Northcentral Technical College District

### Square Footage of District Facilities Last Ten Fiscal Years

	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
NTC - Wausau:										
Main building	305,723	305,723	305,723	305,723	305,723	305,723	305,723	305,723	305,723	305,723
Chairs and Cares House	4,000									
Workplace Learning Building	15,000									
Phillips Campus	5,306	5,306								
Center for Health Sciences	131,000	131,000	131,000	131,000						
Sub-Total	461,029	442,029	436,723	436,723	305,723	305,723	305,723	305,723	305,723	305,723
NTC - Antigo Campus										
NTC - Merrill Burn Center	45,357	45,357	45,357	45,357	45,357	45,357	45,357	45,357	45,357	44,157
Sub-Total	9,488	9,488	9,488							
Other (leased):										
NTC - Phillips Campus			5,306	5,306	5,306	5,306	5,306	5,306	5,306	5,306
NTC - Medford Campus	18,470	18,470	18,470	18,470	18,470	18,470	18,470	18,470	18,470	18,470
NTC - Spencer Campus	5,589	5,589	5,589	5,589	5,589	5,589	5,589	5,589	5,589	5,589
NTC - Wittenberg Campus	9,600	6,211	6,211	6,211	6,211	6,211	6,211	6,211	6,211	6,211
Sub-Total	33,659	30,270	35,576	35,576	35,576	35,576	35,576	35,576	35,576	35,576
Total square footage	549,533	527,144	527,144	517,656	386,656	386,656	386,656	386,656	386,656	385,456

Source: NTC Office of Facilities Administrator.

Note: The District rents additional space in public school buildings and other facilities to provide instruction.



**Northcentral**  
TECHNICAL COLLEGE

*Real Life. Real Learning.*

# SINGLE AUDIT SECTION

**2008**

COMPREHENSIVE  
ANNUAL FINANCIAL REPORT

# Northcentral Technical College District

## Schedule of Expenditures of Federal Awards

Year Ended June 30, 2008

Awarding Agency Award Description Pass-Through Agency	Federal Catalog Number	Pass-Through Agency Number	Program or Award Amount	Revenue		Total Expenditures
				Federal	Match	
<u>U.S. Department of Commerce</u>						
Manufacturing Extension Partnership University of Wisconsin Stout July 1, 2007 - June 30, 2008	11.611	None assigned	\$128,863	\$128,863	\$0	\$128,863
<u>U.S. Department of Interior</u>						
Higher Education Grant Program Bureau of Indian Affairs July 1, 2007 - June 30, 2008	15.114	None assigned	37,539	37,539		37,539
<u>U.S. Department of Labor</u>						
WIA Manufacturing Academy North Central WI Workforce Development Board, Inc. March 2, 2006 - June 30, 2008 July 1, 2006 - June 30, 2007	17.259	07-36-NT 08-36-NT	64,099 4,650	36,421 4,650		36,421 4,650
Total U.S. Department of Labor				41,071		41,071
<u>U.S. Department of State</u>						
Community Connections - Open World Direct Program March 15, 2008 - March 23, 2008	19.XXX		5,500	5,322		5,322
Community Connections - Communicable Disease Prevention Direct Program September 13, 2007 - October 2, 2007	19.XXX	PECS-1208	48,644	48,644		48,644
Total U.S. Department of State				53,966		53,966
<u>U.S. Department of Education</u>						
Adult Education - State Administered Wisconsin Technical College System Basic Skills - Comprehensive July 1, 2007 - June 30, 2008 Integrated English Lit. and Civics Education July 1, 2007 - June 30, 2008 Basic Education Services - Jails July 1, 2007 - June 30, 2008 North Central Community Action Program July 1, 2007 - June 30, 2008	84.002	15-511-146-128 15-520-146-168 15-531-146-118 71-971-149-158	226,800 19,500 74,900 42,300	226,800 19,500 74,900 42,300	161,500	388,300 19,500 99,867 56,400
Total 84.002				363,500	200,567	564,067
<u>Student Financial Aid Cluster</u>						
Supplemental Education Opportunity Grants Administrative Allowance Direct Program July 1, 2007 - June 30, 2008	84.007	P007A064527	120,470	120,470	40,157	160,627
Total 84.007				128,501	40,157	168,658
<u>Federal Family Education Loan Program - Stafford</u>						
Direct Program July 1, 2007 - June 30, 2008	84.032		2,887,783	2,887,783		2,887,783
<u>Federal Family Education Loan Program - Unsubsidized Stafford</u>						
Direct Program July 1, 2007 - June 30, 2008			1,364,756	1,364,756		1,364,756
<u>Federal Family Education Loan Program - Plus</u>						
Direct Program July 1, 2007 - June 30, 2008			51,459	51,459		51,459
Total 84.032				4,303,998		4,303,998
<u>Federal Work-Study Program</u>						
Administrative Allowance Direct Program July 1, 2007 - June 30, 2008	84.033	P033A064527	147,643	157,485	52,495	209,980
Total 84.033				162,407	52,495	214,902

# Northcentral Technical College District

## Schedule of Expenditures of Federal Awards (Continued)

Year Ended June 30, 2008

Awarding Agency Award Description Pass-Through Agency	Federal Catalog Number	Pass-Through Agency Number	Program or Award Amount	Revenue		Total Expenditures
				Federal	Match	
<u>U.S. Department of Education (Continued)</u>						
<u>Student Financial Aid Cluster (Continued)</u>						
Federal Perkins Loans	84.038					
Direct Program						
July 1, 2007 - June 30, 2008		P033A064527	\$0	\$88,952	\$0	\$88,952
Pell Grant	84.063					
Administrative Allowance				6,030		6,030
Direct Program						
July 1, 2007 - June 30, 2008		P063P052670	2,815,459	2,844,824		2,844,824
Total 84.063				2,850,854		2,850,854
Federal Academic Competitiveness Grant	84.375					
Direct Program						
July 1, 2006 - June 30, 2007		P375A062670	21,100	20,725		20,725
Total Student Financial Aid Cluster				7,555,437	92,652	7,648,089
<u>TRIO Cluster</u>						
Student Support Services Program	84.042					
Direct Program						
September 1, 2006 - August 31, 2007		P042A050918	235,689	39,271		39,271
September 1, 2007 - August 31, 2008		P042A050918	235,689	193,995		193,995
Total 84.042				233,266		233,266
Talent Search Program	84.044					
Direct Program						
September 1, 2006 - August 31, 2007		P044A060659	220,000	73,263		73,263
September 1, 2007 - August 31, 2008		P044A060659	226,600	121,397		121,397
Total 84.044				194,660		194,660
Total TRIO Cluster				427,926		427,926
Vocational Education - Basic Grants	84.048					
Wisconsin Technical College System						
Special Populations Svcs						
July 1, 2007 - June 30, 2008		15-102-150-238	291,000	291,000	398,100	689,100
Pre-Tech Learn/Health Academy						
July 1, 2006 - June 30, 2007		15-104-150-217	62,200	(548)		(548)
July 1, 2007 - June 30, 2008		15-104-150-218	61,000	58,636		58,636
Program Improvement - Machine Tooling						
July 1, 2007 - June 30, 2008		15-108-150-258	58,200	58,200		58,200
Total 84.048				407,288	398,100	805,388
Centers for International Business Education	84.220					
UW Madison School of Business						
November 2007 - January 2009			None	2,120		2,120
Tech Prep Bus. Ed. Articulation Title IIIIE	84.243					
Wisconsin Department of Public Instruction						
July 1, 2007 - June 30, 2008		15-651-150-408	119,187	119,187		119,187
Gear Up	84.334					
Wisconsin Higher Education Aids Board						
July 1, 2007 - June 30, 2008			8,250	8,250		8,250
Total U.S. Department of Education				8,883,708	691,319	9,575,027

# Northcentral Technical College District

## Schedule of Expenditures of Federal Awards (Continued)

Year Ended June 30, 2008

Awarding Agency Award Description Pass-Through Agency	Federal Catalog Number	Pass-Through Agency Number	Program or Award Amount	Revenue		Total Expenditures
				Federal	Match	
<u>U.S. Department of Homeland Security</u>						
Homeland Security Training	97.067					
Office of Justice Assistance						
January 1, 2008 - January 31, 2008		HS-03-3118	\$185	\$185	\$0	\$185
March 1, 2008 - June 30, 2008		HS-03-3158	2,141	2,141		2,141
Total U.S. Department of Homeland Security				2,326		2,326
<u>U.S. Agency for International Development</u>						
Development Partnerships for University						
Cooperation and Development	98.012					
Georgetown University						
Cooperative Association for States for Scholarship						
July 1, 2007 - July 31, 2007		NTC-RX2050-852-05G	571,151	17,805		17,805
August 1, 2007 - July 31, 2009		NTC-RX2050-852-07G	666,065	281,864		281,864
June 10, 2008 - July 31, 2010		NTC-RX2050-852-08D	665,963	2,435		2,435
Near East and South Asia						
August 1, 2007 - January 31, 2008		NTC-RX2050-884-07J	102,179	98,947		98,947
MEPI						
August 1, 2007 - August 11, 2007		NTC-RX2050-883-07	30,295	30,295		30,295
Total U.S. Agency for International Development				431,346		431,346
<b>TOTAL FEDERAL AWARDS</b>				<b>\$9,578,819</b>	<b>\$691,319</b>	<b>\$10,270,138</b>

See Independent Auditor's Report.

See accompanying notes to the schedules of expenditures of federal and state awards.

# Northcentral Technical College District

## Schedule of Expenditures of State Awards

Year Ended June 30, 2008

Awarding Agency Pass-Through Agency Award Description	State I.D. Number	Pass-Through Agency Number	Program or Award Amount	Revenue		Total Expenditures
				State	Match	
<u>Wisconsin Higher Education Aids Board</u>						
Direct Programs						
Higher Education Grant July 1, 2007 - June 30, 2008	235.102		\$727,771	\$727,019	\$0	\$727,019
Remission of Fees for Veterans and Dependents July 1, 2007 - June 30, 2008	235.105		49,700	49,700		49,700
Minority Retention Grant July 1, 2007 - June 30, 2008	235.107		5,800	5,800		5,800
Handicapped Assistance Grant July 1, 2007 - June 30, 2008	235.112		900	900		900
Talent Incentive Program July 1, 2007 - June 30, 2008	235.114		36,900	36,900		36,900
Nursing Student Loan July 1, 2007 - June 30, 2008	235.117		11,617	11,617		11,617
Indian Grant July 1, 2007 - June 30, 2008	235.132		2,750	2,750		2,750
Total Wisconsin Higher Education Aids Board				834,686		834,686
<u>Wisconsin Department of Public Instruction</u>						
Direct Program						
Minority Precollege Scholarship Program July 1, 2007 - June 30, 2008	255.903		20,400	20,400		20,400
<u>Wisconsin Technical College System</u>						
Direct Programs						
Occupational Competency July 1, 2007 - June 30, 2008	292.104	15-814	1,800	1,800	1,800	3,600
State Aids for Vocational, Technical, and Adult Education July 1, 2007 - June 30, 2008	292.105		6,043,966	6,043,966		6,043,966
Minority Student Recruitment and Retention July 1, 2007 - June 30, 2008	292.109	15-824-109-118	45,000	45,000	15,000	60,000
Incentive Grants	292.112					
Basic Skills NT Minority Student July 1, 2006 - June 30, 2008		15-802-112-128	113,000	113,000	48,400	161,400
Mid-States Technical College Nursing Retention Strategies July 1, 2007 - June 30, 2008		31-543-10/10-543-1C	1,900	1,900		1,900
ELL Transition to Postsecondary July 1, 2007 - June 30, 2008		15-855-112-168	17,138	17,138	5,712	22,850
Hispanic ELL Outreach July 1, 2007 - June 30, 2008		15-890-112-168	25,215	25,215	8,405	33,620
Total 292.112				157,253	62,517	219,770
Direct Programs						
Transition Services July 1, 2007 - June 30, 2008	292.115	15-851-115-118	23,875	23,875	7,958	31,833
Workforce Advancement Training Grant Program Schuette Metals July 1, 2007 - August 31, 2007	292.116	15-883-116-117	23,362	7,244		7,244

# Northcentral Technical College District

## Schedule of Expenditures of State Awards (Continued)

Year Ended June 30, 2008

Awarding Agency Pass-Through Agency Award Description	State I.D. Number	Pass-Through Agency Number	Program or Award Amount	Revenue		Total Expenditures
				State	Match	
<u>Wisconsin Technical College System (Continued)</u>						
Flambeau River Paper/K&A Manufacturing July 1, 2007 - June 30, 2008		15-850-116-117	\$38,000	\$28,242	\$9,414	\$37,656
Hurd Windows and Doors July 1, 2007 - June 30, 2008		15-882-116-118	43,800	33,807	11,268	45,075
Merit Gear July 1, 2007 - June 30, 2008		15-888-116-118	25,029	9,058	3,019	12,077
Jarp Industries July 1, 2007 - June 30, 2008		15-885-116-118	13,538	3,741	1,247	4,988
<b>Total 292.116</b>				<b>82,092</b>	<b>24,948</b>	<b>107,040</b>
Faculty Technology Initiative Project July 1, 2007 - June 30, 2008	292.123	15-849-123-117	46,300	45,785	46,300	92,085
Fire Certification Training July 1, 2007 - June 30, 2008	292.137			30,206		30,206
Fire Academy Training July 1, 2007 - June 30, 2008	292.153			582		582
Increased Nursing Assistant Program July 1, 2007 - June 30, 2008	292.161	15-843-161-118	74,742	74,742		74,742
July 1, 2007 - June 30, 2008		15-868-161-118	75,100	75,100		75,100
<b>Total 292.161</b>				<b>149,842</b>		<b>149,842</b>
<b>Total Wisconsin Technical College System</b>				<b>6,580,401</b>	<b>158,523</b>	<b>6,738,924</b>
<u>Wisconsin Department of Natural Resources</u>						
Payments in Lieu of Taxes July 1, 2007 - June 30, 2008	370.503		34,859	34,859		34,859
Logging Payments July 1, 2007 - June 30, 2008	370.544		200,000	31,327		31,327
<b>Total Wisconsin Department of Natural Resources</b>				<b>66,186</b>		<b>66,186</b>
<u>Wisconsin Department of Workforce Development</u>						
Governor's Work-Based Learning Board Local Youth Apprenticeship July 1, 2007 - June 30, 2008	445.112	1U	130,106	130,106	65,053	195,159
<u>Wisconsin Department of Justice</u>						
Direct Program Advanced Training July 1, 2007 - June 30, 2008	455.231		186,273	186,273		186,273
<u>Wisconsin Department of Revenue</u>						
Aid in Lieu of Computer Taxes July 1, 2007 - June 30, 2008	835.109		145,375	145,375		145,375
<u>Wisconsin Department of Transportation</u>						
Direct Program Motorcycle Safety March 1, 2007 - October 15, 2007	20.395 (4Xa)	M/C-07-15-587-V	24,673	11,696		11,696
<b>TOTAL STATE AWARDS</b>				<b>\$7,975,123</b>	<b>\$223,576</b>	<b>\$8,198,699</b>

See Independent Auditor's Report.

See accompanying notes to the schedules of expenditures of federal and state awards.

# Northcentral Technical College District

## Notes to the Schedules of Expenditures of Federal and State Awards

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**Note 1            General**

The accompanying schedules of expenditures of federal and state awards represent the activity of all federal and state programs of Northcentral Technical College District. Northcentral Technical College District's reporting entity is defined in Note 1 of the District's financial statements. All federal and state awards received directly from federal and state agencies as well as federal and state awards passed through other government agencies are included on the schedules.

**Note 2            Basis of Accounting**

The accompanying schedules of expenditures of federal and state awards are presented using the accrual basis of accounting, which is described in Note 1 to the District's financial statements.

**Note 3            Subrecipients**

The District does not have subrecipients of its federal or state awards.

# Northcentral Technical College District

## Notes to the Schedules of Expenditures of Federal and State Awards

---

### Note 4

### Reconciliation

Federal:

Revenue per statement of revenue, expenses, and changes  
in net assets:

Operating revenue - Federal grants	\$9,487,012
Non-operating revenue - Capital contributions	2,855

Adjustments:

Federal Perkins Loans (#84.038) - Loans outstanding	88,952
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Revenue per schedule of expenditures of federal awards	\$9,578,819
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State:

Revenue per statement of revenue, expenses, and changes  
in net assets:

Operating revenue - State grants	1,720,134
Non-operating revenue - State operating appropriations	6,224,200

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7,944,334

Adjustments:

Tuition payments for:

Fire Certification Training (292.137)	30,206
Fire Academy Training (292.153)	583

---

Revenue per schedule of expenditures of state awards	\$7,975,123
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## **Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters**

District Board  
Northcentral Technical College District  
Wausau, Wisconsin

We have audited the financial statements of Northcentral Technical College District (the "District") as of and for the year ended June 30, 2008, and have issued our report thereon dated November 21, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to initiate, authorize, record, process, or report financial data reliably in accordance with accounting principles generally accepted in the United States such that there is more than a remote likelihood that a misstatement of the District's financial statements that is more than inconsequential will not be prevented or detected by the District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the District's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether Northcentral Technical College District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended for the information of the District Board, management, federal and state awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.

*Wipfli LLP*

Wipfli LLP

November 21, 2008  
Rhineland, Wisconsin

## **Independent Auditor's Report on Compliance With Requirements Applicable to Each Major Federal and State Program and Internal Control Over Compliance**

District Board  
Northcentral Technical College District  
Wausau, Wisconsin

### **Compliance**

We have audited the compliance of Northcentral Technical College District (the "District") with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* and the *State of Wisconsin Single Audit Guidelines*, issued by the Wisconsin Department of Administration, that are applicable to each of its major federal and state programs for the year ended June 30, 2008. Northcentral Technical College District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grant agreements applicable to each of its major federal and state programs is the responsibility of the District's management. Our responsibility is to express an opinion on the District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and *State of Wisconsin Single Audit Guidelines*, issued by the Wisconsin Department of Administration. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the District's compliance with those requirements.

In our opinion, Northcentral Technical College District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal and state programs for the year ended June 30, 2008.

## Internal Control Over Compliance

The management of Northcentral Technical College District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal and state programs. In planning and performing our audit, we considered the District's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A control deficiency in a district's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to administer a federal or state program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal or state program that is more than inconsequential will not be prevented or detected by the District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected by the District's internal control.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended for the information of the District Board, management, federal and state awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.

*Wipfli LLP*

Wipfli LLP

November 21, 2008  
Rhineland, Wisconsin

# Northcentral Technical College District

## Schedule of Findings and Questioned Costs

Year Ended June 30, 2008

---

### Section I - Summary of Auditor's Results

#### Financial Statements

Type of auditor's report issued	Unqualified
Internal control over financial reporting:	
Material weakness(es) identified?	No
Significant deficiency(ies) identified not considered to be material weakness?	None reported
Noncompliance material to financial statements noted?	No

#### Federal Awards

Internal control over major programs:	
Material weakness(es) identified?	No
Significant deficiency(ies) identified not considered to be material weakness?	None reported
Type of auditor's report issued on compliance for major programs	Unqualified
Any audit findings disclosed that are required to be reported in accordance with Circular A-133, Section .510(a)?	No

Identification of federal major programs:

<u>CFDA Number</u>	<u>Name of Federal Program or Cluster</u>
	Student Financial Aid Cluster:
84.007	Supplemental Educational Opportunity Grants
84.032	Federal Family Education Loans
84.033	Federal Work-Study Program
84.038	Perkins Loans
84.375	Federal Academic Competitiveness Grant
84.063	Federal Pell Grant Program
	Trio Cluster:
84.042	Student Support Services
84.044	Educational Talent Search
98.012	Cooperative Association of States for Scholarship

# Northcentral Technical College District

## Schedule of Findings and Questioned Costs (Continued)

Year Ended June 30, 2008

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### Section I - Summary of Auditor's Results (Continued)

Dollar threshold used to distinguish between  
Type A and Type B programs \$300,000

Auditee qualified as low-risk auditee? Yes

#### State Awards

Internal control over major programs:  
Material weakness(es) identified? No  
Significant deficiency(ies) identified  
not considered to be material weakness? None reported

Type of auditor's report issued on compliance  
for major programs Unqualified

Any audit findings disclosed that are required to  
be reported in accordance with *State of Wisconsin  
Single Audit Guidelines*? No

Identification of state major programs:

<u>State Number</u>	<u>Name of State Program</u>
235.102	Higher Education Grant
235.107	Minority Retention Grant
235.112	Handicapped Assistance Grant
235.114	Talent Incentive Program
235.117	Nursing Student Loan
235.132	Indian Grant
292.105	State Aids for Vocational, Technical, and Adult Education
292.161	Increased Nursing Assistant Program

Dollar threshold used to distinguish between  
Type A and Type B programs \$100,000

# Northcentral Technical College District

## Schedule of Findings and Questioned Costs (Continued)

Year Ended June 30, 2008

---

### Section II - Financial Statement Findings

There were no findings required to be reported in accordance with *Government Auditing Standards*.

### Section III - Federal and State Awards Findings and Questioned Costs

There were no findings required to be reported.

### Section IV - Prior Year Findings and Questioned Costs

There were no findings required to be reported.

### Section V - Other Issues

Does the auditor's report or the notes to the financial statements include disclosure with regard to substantial doubt as to the auditee's ability to continue as a going concern? No

Does the audit report show audit issues (i.e. material non-compliance, non-material non-compliance, questioned costs, material weakness, significant deficiency, management letter comment, excess revenue or excess reserve) related to grants/contracts with funding agencies that require audits to be in accordance with the *State of Wisconsin Single Audit Guidelines*:

Department of Health and Family Services	N/A
Department of Workforce Development	No
Department of Corrections	N/A
Technical College System Board	No
Higher Education Aids Board	No
Department of Public Instruction	No
Department of Transportation	No
Department of Justice	No

Was a Management Letter or other document conveying audit comments issued as a result of this audit? No

Name and signature of partner

*Randall H. Beard*  
Randall H. Beard, CPA

Date of report

November 21, 2008



**Northcentral**  
TECHNICAL COLLEGE

*Real Life. Real Learning.*

# 2009

## COMPREHENSIVE ANNUAL FINANCIAL REPORT



**FOR THE FISCAL YEAR ENDED  
JUNE 30, 2009**

Northcentral Technical College  
1000 W. Campus Drive  
Wausau, WI 54401  
715.675.3331  
888.NTC.7144  
ntc.edu

# Northcentral Technical College District

## Comprehensive Annual Financial Report Years Ended June 30, 2009 and 2008

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# Northcentral Technical College District

Comprehensive Annual Financial Report  
Years Ended June 30, 2009 and 2008

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**Northcentral**  
TECHNICAL COLLEGE

*Real Life. Real Learning.*

# INTRODUCTORY SECTION

**2009**

COMPREHENSIVE  
ANNUAL FINANCIAL REPORT

December 2, 2009

To the Citizens, Board of Directors, and College Community of the Northcentral Technical College District:

The Comprehensive Annual Financial Report (CAFR) for Northcentral Technical College ("NTC" or the "College") for the fiscal year ended June 30, 2009, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the College. The presented data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the College. All disclosures necessary to enable the reader to gain an understanding of NTC's financial activities have been included.

State law requires the College publish within six months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended June 30, 2009. In addition to meeting legal reporting requirements, this report is intended to present a comprehensive summary of the significant financial data of the College in a readable format to meet the varying needs of the District's citizens, taxpayers, students, employees, financial institutions, intergovernmental agencies, and Wisconsin Technical College System.

NTC is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 and the Single Audit Act Amendments of 1996, the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and the State of Wisconsin Department of Administration publication, *State Single Audit Guidelines*. Information related to the requirements and compliance with this single audit can be found in the single audit section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

## *Vision, Mission, Community Benefit Statements, Core Beliefs, and Strategic Directions*

### Vision

Northcentral Technical College: Building futures one community, one workplace, and one learner at a time.

### Mission

Northcentral Technical College is the customer-focused, accessible provider of innovative life-long learning that builds a globally competitive workforce.

### Community Benefit Statements

Northcentral Technical College:

Communities have the capability to foster economic growth.

Workplaces have an available and skilled workforce.

Learners have the knowledge and skills necessary to explore, maintain, or advance in employment or higher education.

### Core Beliefs

These are guiding principles or values that are inherent in the institution.

Learner Focus - We believe in an educational environment that exceeds learner expectations and helps them reach their unique potential.

Continuous Learning - We believe in a learning organization comprised of individuals who are competent, forward thinking, accountable, caring, and collaborative.

Innovation - We believe in innovation in application of technology in delivery of learning and services through creative solutions.

Access - We believe in access for all learners through geographic, financial, service, and learning delivery alternatives.

Service to Community - We believe in service to our communities to meet their economic and educational needs.

Diversity - We believe in diversity of thought, culture, opinion, economic status, age, gender, and physical capabilities.

Culture of Professionalism - We believe in a culture that exudes professionalism, treating internal and external customers with integrity and respect.

### Strategic Directions

Growth and Innovation - The College will achieve growth through innovation, flexibility, access, and strategic analysis of competitive and environmental information.

Strategic Partnerships - The College will become the preferred strategic partner of K-12 districts, local communities, area businesses and industries, and other institutions of higher education to support learning and economic development.

Organizational Development - The College will encourage and support professional growth throughout the organization.

Continuous Quality Improvement - The College will develop innovative ways to continually improve learning and support systems, processes, and resources that enhance organizational effectiveness.

Fiscal Strength - The College will prudently manage and strengthen its financial resources in order to thrive in a complex and changing environment.

### *Workforce and Economic Development*

Northcentral Technical College (NTC) is a customer-focused, accessible provider of innovative lifelong learning that builds a globally competitive workforce. The College's 5,900 square mile, 10-county district includes six convenient campus locations in Wausau, Antigo, Medford, Phillips, Spencer, and Wittenberg, as well as a Public Safety Training and Education Center of Excellence in Merrill.

Since 1912, the College has offered programs and curriculum closely tied to local economic and industrial needs. The College currently offers over 33 associate degree programs, 21 technical diploma programs, and more than 100 short-term certificate options, with many credits transferring to Wisconsin's four-year public and private colleges, creating a seamless path for lifelong learning. Through the development of a Weekend College, NTC is providing an additional opportunity for learners to receive a degree or certification through flexible weekend offerings. Additional services include programming in ELL, Adult Basic Education, and HSED/GED, as well as a learning center and testing center. General studies transfer courses allow students to begin their education at NTC and continue earning their baccalaureate degree at one of Wisconsin's four-year public or private colleges.

The College's Workforce Learning Solutions team works with local businesses and industries to offer continuing education, customized training, technical assistance, and professional development opportunities to over 11,000 local workers annually. NTC also offers services for learners wishing to earn a high school completion degree or improve English and basic education skills.

North central Wisconsin is being affected by the national economic downturn. Three counties in the NTC District, Lincoln, Menominee, and Taylor counties, are all experiencing unemployment rates above the state and national rates. In addition, all but three NTC District counties are above the state unemployment rate, with Menominee County experiencing the highest rate in the state at 12.7 percent. Local unemployment is impacting the College, as evidenced by a 22 percent enrollment growth, roughly half of which can be attributed to dislocated worker enrollment.

With the College experiencing record enrollment growth, NTC will be challenged to reallocate existing resources to support expanded educational opportunities leading to local economic growth.

### *Management Systems and Controls*

Northcentral Technical College is committed to the development of sound management systems and controls. Significant efforts are made to employ qualified personnel. Similarly, systems are conscientiously developed to provide appropriate levels of supervision and segregation of duties and within which NTC employees can function effectively.

#### Accounting System

Management of the College is responsible for establishing and maintaining an internal control structure designed to ensure the assets of the government are protected from loss, theft, or misuse, and to ensure the reliability of financial and accounting records to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States. Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

In addition, as a recipient of state and federal financial assistance, the District is responsible for maintaining an adequate internal control structure to ensure compliance with applicable laws and regulations related to those programs.

We believe the District's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

## Budgetary System

Five-year budget projections are maintained on an ongoing basis for both the operating budget and the capital budget. These projections forecast future revenues, expenditures, borrowing, and fund balance levels to monitor compliance with the Board of Trustee policies and guidelines.

The District's annual budget is prepared in accordance with the requirements of the Wisconsin Technical College System Board. The annual planning and budgeting process is an integrated collaborative effort with direction from the District Board and involvement across all levels of the College. The District Board is required to adopt a final budget by no later than the close of the fiscal year. This annual budget serves as the foundation of NTC's financial planning and control. The budget is prepared by fund, function, and department.

Budgetary responsibility is decentralized to leaders of various cost centers. Review of budgets and budgeted activities are performed by the administration and the NTC board. Starting in December and ending in May, NTC leaders prepare, present, and modify budget plans for the coming year. Between February and May, the NTC Board reviews budget plans to ensure consistency with NTC's mission, vision, and strategic planning process. In May and June, respectively, the Board approves the budget for a public hearing, and a public hearing is conducted. Before June 30, the District Board adopts the budget for the succeeding year in accordance with State Statutes. When the District Board adopts the budget, it establishes the proposed dollar amount of the operational and debt service tax levy, not the final mill rates. Actual valuation figures are not available until October, at which time operational and debt service mill rates are established.

As demonstrated by the statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

## Cash Management

The District, with the assistance of its investment manager, M&I Investment Management Corporation, utilizes a diversified, but conservative cash management and investment strategy. The diversified strategy is designed to manage risk while receiving a competitive yield. Following this approach, the District invests in the Wisconsin Local Government Investment Pool and a diversified portfolio with M&I Investment Management Corporation. The District's portfolio is invested in accordance with Wisconsin State Statute 66.0603, which governs the investment of public funds.

## Risk Management

The District maintains a comprehensive risk management program that includes a comprehensive insurance program, security and safety committees, and periodic meetings with employees covering risk management. Through Districts Mutual Insurance (DMI), NTC also retains an independent risk management and insurance consulting firm to assist in risk management.

## Independent Audit

Wipfli LLP, Certified Public Accountants, have issued an unqualified ("clean") opinion on Northcentral Technical College's financial statements for the year ended June 30, 2009. The independent auditor's report is located at the front of the financial section of this report. The auditors' reports that relate specifically to the single audit are included in the single audit section.

## Excellence in Financial Reporting

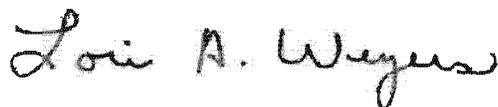
The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Northcentral Technical College for its comprehensive annual financial report for the fiscal year ended June 30, 2008. This was the 13th consecutive year that NTC has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both accounting principles generally accepted in the United States and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

## Acknowledgment

The timely preparation of this report was accomplished through the cooperative and concerted efforts of the Financial Services and Marketing and Public Relations offices of Northcentral Technical College and with the professional services of the District's independent audit firm of Wipfli LLP. We express our appreciation to our dedicated staff for their many long hours in the preparation of this report. In addition, we convey our appreciation to the NTC Board of Trustees for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectfully submitted,



Lori A. Weyers, Ph.D.  
President



Jane L. Kittel, CPA  
Vice President of Finance  
Chief Financial Officer

# NORTHCENTRAL TECHNICAL COLLEGE DISTRICT

Wausau, Wisconsin

## COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended June 30, 2009

### Members of the Board



Donald Viegut  
Chairperson



Paul Proulx  
Vice-Chairperson



Ted Nickel  
Secretary/Treasurer



Dana Gunderson  
Member



Bettye Nall  
Member



Douglas Moquin  
Member



Jean Trempe  
Member



Thomas Lee  
Member



Ruth Risley-Gray  
Member

### Executive Leadership Team

Lori A. Weyers, President - Jeannie Worden, Vice President of Human Resources  
Douglas Jensen, Vice President for Learning - Jane L. Kittel, CPA, Vice President of Finance and Chief Financial Officer - Larry Kind, Vice President of Student Services - Chet Strebe, Chief Information Officer - Rob Elliott, Director of Facilities - Kelly Fischer, Chief Development Officer and Executive Director of Foundation - Katie Felch, Director of Marketing and Public Relations

### Report Prepared By

Jane L. Kittel, CPA, Vice President of Finance and Chief Financial Officer

### Assisted By

Stefanie Ganser, Controller  
Deb Jonas, Grants/Project Accountant

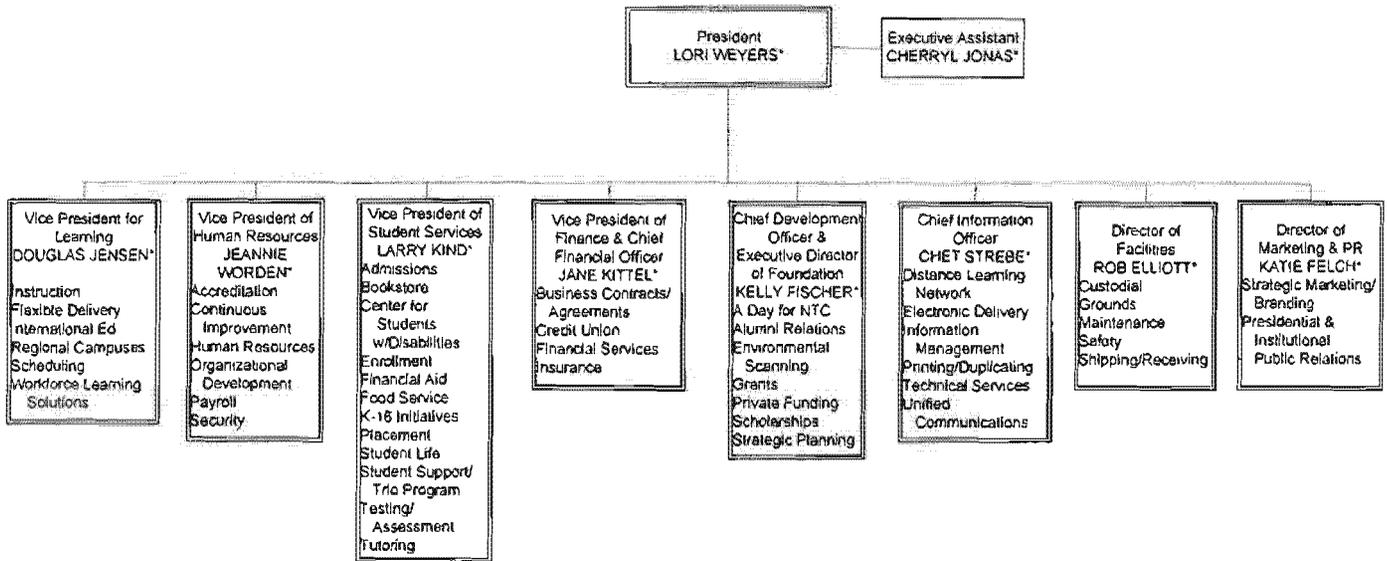
Northcentral Technical College District  
Board Members

June 30, 2009

<u>Board Member</u>	<u>Member Category</u>	<u>Term Expires</u>	<u>Employer</u>
Donald Viegut <i>Chairperson</i>	Administrator	6/30/09	Deputy Superintendent of Education Wausau School District
Paul Proulx <i>Vice Chairperson</i>	Elected Official	6/30/11	Owner, Proulx's Professional Services
Theodore Nickel, <i>Secretary/Treasurer</i>	Employee	6/30/10	Director of Governmental and Regulatory Affairs, Church Mutual Insurance Company
Dana Gunderson	Additional Member	6/30/10	Human Resources Manager, Woods Equipment Company
Bettye Nall	Employee	6/30/09	Consultant
Douglas Moquin	Additional Member	6/30/11	Consultant, Phillips Plastics Corporation
Jean Trempe	Additional Member	6/30/11	Controller Central Wisconsin Body & Hoist, Inc.
Thomas Lee	Employer	6/30/10	Diversity Affairs Officer Marathon County Courthouse
Ruth Risley-Gray	Employer	6/30/09	Director, Patient Services/Quality, Chief Nursing Officer Langlade Memorial Hospital

Note: The current NTC Board is composed of nine (9) members, all of who are District residents. The membership consists of two (2) Employer members; two (2) Employee members; three (3) Additional members; one (1) School District Administrator; and one (1) Elected Official. An appointment committee, consisting of the chair of each of the ten (10) counties wholly or partly in the District, makes the board member appointments. Members of the board take office on July 1 and serve staggered three-year terms. *Section 30.08, Wis. Stats.*

# NORTHCENTRAL TECHNICAL COLLEGE ORGANIZATIONAL CHART

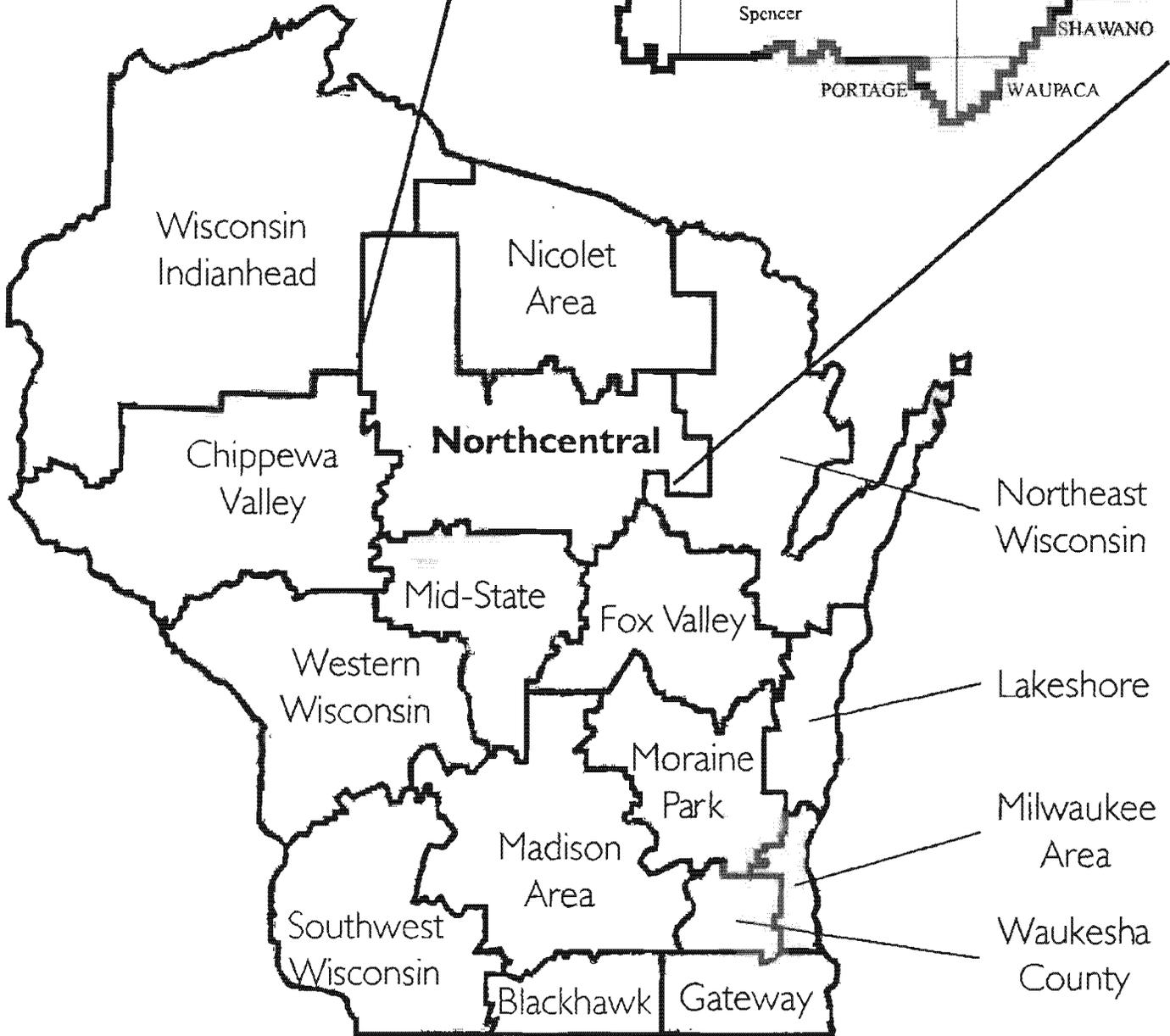
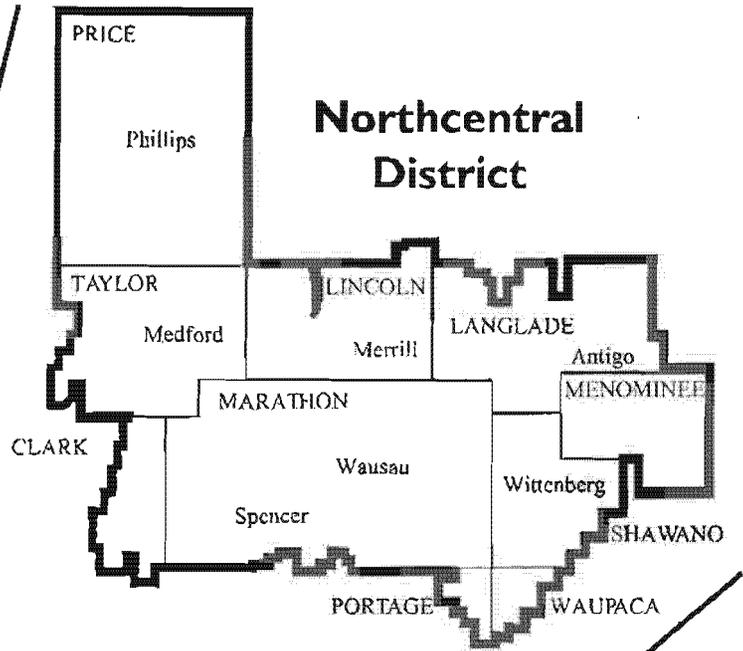


\* The President's Executive Leadership Team ((ELT))

4-23-09



Wisconsin Technical College System



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Northcentral Technical College  
District, Wisconsin

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2008

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director



**Northcentral**  
TECHNICAL COLLEGE

*Real Life. Real Learning.*

# FINANCIAL SECTION

**2009**

COMPREHENSIVE  
ANNUAL FINANCIAL REPORT

## Independent Auditor's Report

District Board  
Northcentral Technical College District  
Wausau, Wisconsin

We have audited the accompanying financial statements of Northcentral Technical College District (the "District") as of and for the years ended June 30, 2009 and 2008, as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the District as of June 30, 2009 and 2008, and the results of its operations and its cash flows for the years ended, in conformity with accounting principles generally accepted in the United States.

As described in Note 1, the District adopted the provisions of Governmental Accounting Standard Board Statement No. 43, *Financial Reporting for Post-employment Benefit Plans Other than Pension Plans* and Statement No. 45, *Accounting and Financial Reporting for Post-employment Benefits Other than Pensions*, effective July 1, 2008.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 24, 2009, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis on pages 14 through 21 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States. We have applied certain limited procedures which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The budgetary comparison schedules listed in the table of contents as supplementary information are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The accompanying schedules of expenditures of federal and state awards are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and *State Single Audit Guidelines*, issued by the Wisconsin Department of Administration and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.



Wipfli LLP

November 24, 2009  
Rhineland, Wisconsin

# Northcentral Technical College District

## Management's Discussion and Analysis

Year Ended June 30, 2009

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Northcentral Technical College District's (NTC) Management's Discussion and Analysis (MD&A) of its financial condition provides an overview of financial activity, identifies changes in financial positions, and assists the reader of these financial statements in focusing on noteworthy financial issues for the year ended June 30, 2009.

While maintaining its financial health is crucial to the long-term viability of NTC, the primary mission of a public institution of higher education is to provide education and training. Therefore, net assets are accumulated only as required to ensure there are sufficient reserve funds for future operations and implementation of new initiatives. The MD&A provides summary level financial information; therefore, it should be read in conjunction with the accompanying financial statements.

This comprehensive annual financial report consists of a series of financial statements, prepared in accordance with accounting principles generally accepted in the United States, as stated in the Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments*, and GASB Statement No. 35, *Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities*.

### Statement of Revenues, Expenses, and Changes in Net Assets

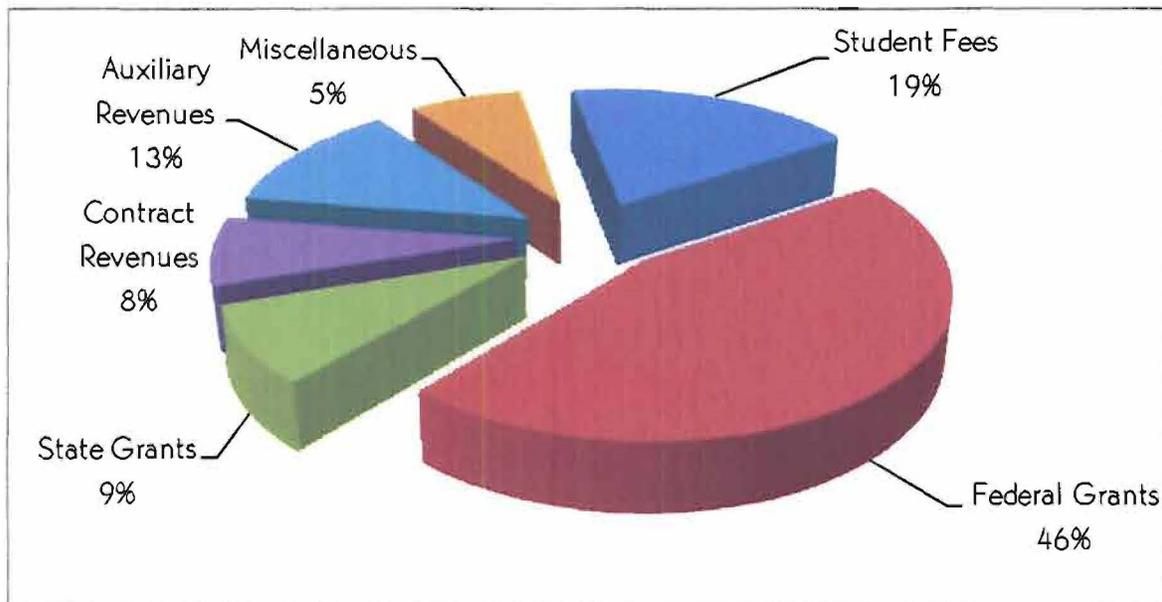
The statement of revenues, expenses, and changes in net assets presents the revenues earned and expenses incurred during the year. Activities performed by the College are classified as either operating or non-operating activities. In general, a public college such as NTC will report an overall operating deficit or loss, as the financial reporting model classifies state appropriations and property taxes as non-operating revenues. The utilization of capital assets is reflected in the financial statements as depreciation, which amortizes the cost of an asset over its expected useful life.

Following is a condensed version of the statement of revenues, expenses, and changes in net assets:

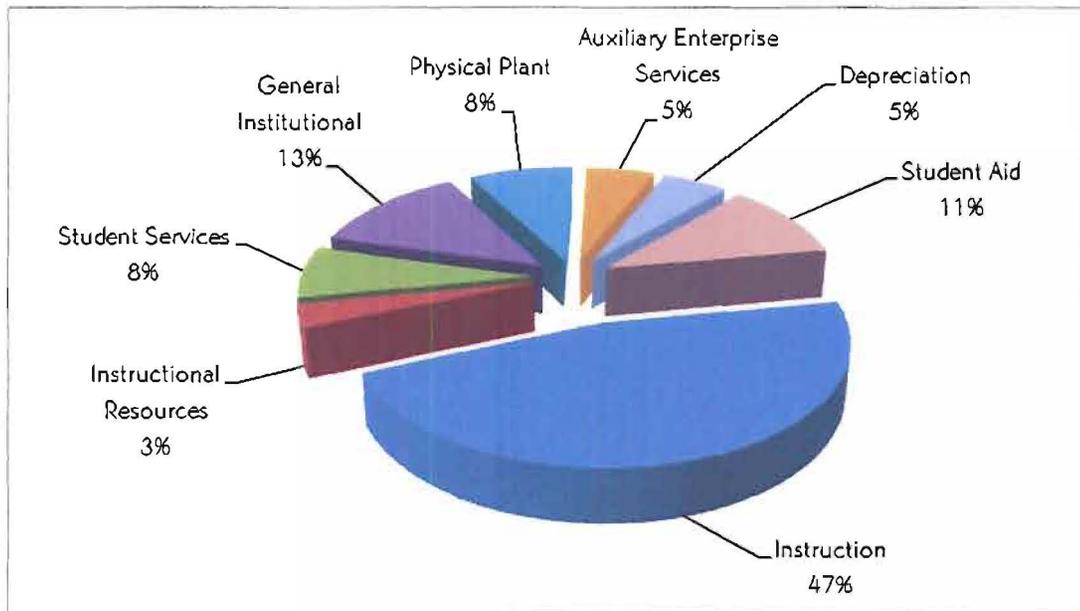
	2009	Increase or (Decrease) %	2008	Increase or (Decrease) %	2007
<b>Operating revenues:</b>					
Student fees	\$4,788,396	7.7	\$4,446,858	5.1	\$4,230,151
Federal grants	11,754,934	23.9	9,487,012	15.3	8,231,277
State grants	2,208,897	28.4	1,720,134	18.5	1,451,631
Contract revenues	1,944,972	4.8	1,856,509	34.6	1,379,692
Auxiliary revenues	3,225,603	26.8	2,544,502	7.1	2,375,766
Miscellaneous	1,885,258	69.1	1,114,834	(7.0)	1,198,856
<b>Total operating revenues</b>	<b>25,808,060</b>	<b>21.9</b>	<b>21,169,849</b>	<b>12.2</b>	<b>18,867,373</b>
<b>Nonoperating revenues:</b>					
Property taxes	28,820,520	4.4	27,606,561	4.4	26,451,712
State appropriations	6,623,586	6.4	6,224,200	(3.1)	6,426,460
Capital grants		(100.0)	2,855	(76.0)	11,917
Investment income	318,841	(54.1)	695,381	(0.9)	702,019
<b>Total nonoperating revenues</b>	<b>35,762,947</b>	<b>3.6</b>	<b>34,528,997</b>	<b>2.8</b>	<b>33,592,108</b>
<b>Total revenues</b>	<b>61,571,007</b>	<b>10.5</b>	<b>55,698,846</b>	<b>6.2</b>	<b>52,459,481</b>
<b>Operating expenses:</b>					
Instruction	28,789,051	13.6	25,337,518	9.2	23,197,202
Instructional resources	2,035,950	31.5	1,548,414	8.8	1,422,652
Student services	4,603,935	14.2	4,032,140	38.3	2,915,334
General institutional	8,014,298	14.7	6,986,933	15.7	6,038,859
Physical plant	5,115,885	18.4	4,322,263	34.8	3,207,191
Auxiliary enterprise services	3,358,132	50.4	2,232,575	(0.5)	2,244,242
Public service					13,322
Depreciation	3,239,892	10.4	2,935,133	(21.9)	3,756,386
Student aid	6,808,835	22.3	5,568,594	23.8	4,499,033
<b>Total operating expenses</b>	<b>61,965,978</b>	<b>17.0</b>	<b>52,963,570</b>	<b>12.0</b>	<b>47,294,221</b>
<b>Nonoperating expenses:</b>					
Loss on disposal of capital assets					6,219
Interest expense	643,293	3.4	621,880	11.2	559,083
<b>Nonoperating expenses</b>	<b>643,293</b>	<b>3.4</b>	<b>621,880</b>	<b>10.0</b>	<b>565,302</b>
<b>Total expenses</b>	<b>62,609,271</b>	<b>16.8</b>	<b>53,585,450</b>	<b>12.0</b>	<b>47,859,523</b>
Increase (decrease) in net assets	(1,038,264)		2,113,396		4,599,958
Net assets - Beginning of year	45,516,377		43,402,981		38,803,023
Cumulative effect of change in accounting principle	1,373,162				
<b>Net assets - End of year</b>	<b>\$45,851,275</b>		<b>\$45,516,377</b>		<b>\$43,402,981</b>

Some of the most noteworthy results of operations for the current year are reflected below:

- Operating revenues are the charges for services offered by the College. During 2009, the College generated just over \$25.8 million of operating revenues for the offering of services. Significant items and revenue sources are as follows:
- Tuition and fee income was strong in fiscal year 2008-2009, evidenced by a 8.3% increase in tuition revenues. Total revenues from program, material, and other student fees was approximately \$7.9 million, before scholarship allowances.
- Over \$13.9 million in operating revenues from state and federal grants were earned by the District during the year. This figure is indicative of the continued efforts of the College to seek out new sources of revenues.
- Contract revenues were approximately \$1.9 million for the year and represent revenues from instructional and technical assistance contracts with businesses and industries as well as local school districts.
- Auxiliary enterprise revenues include revenues generated by the bookstore, food service, dental clinic, and other similar activities of the College. Revenues of over \$3.2 million were generated by these activities this year.
- The graph below depicts the District's operating revenue by source.



- Operating expenses are costs related to offering the programs of the District. During 2009, operating expenses totaled more than \$60 million. The majority of the District's expenses, about 60.2%, are for personnel related costs. Other major types of expenses include supplies (12.8%), contracted services (3.4%), depreciation (5.2%), and student aid (11%). Expenses such as travel, rentals, insurance, utilities, and other expenses account for the remaining 7.4% of total operating expenses. The graph below categorizes operating expenses by function.



- Non-operating revenues and expenses are items not directly related to providing instruction. Net non-operating revenues for the year ended June 30, 2009, was \$35.1 million. The most significant components of net non-operating revenues include the following:
  - State operating appropriations accounted for over \$6.6 million in revenues in 2008-2009.
  - Property taxes levied by the District for the year were approximately \$28.8 million.
  - There were no capital grants during the year and investment income was down over 54%.
  - Interest expense of \$643,293 was recorded by the District this year.
  - Net assets at June 30, 2009, were \$45,851,275 as a result of the above activity.
- Effective July 1, 2008, the District adopted the provisions of Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Post-employment Benefits Other Than Pensions*. The cumulative effect of this change in accounting principle resulted in an increase in net assets of \$1,373,162.

## Statement of Cash Flows

The statement of cash flows presents information related to cash inflows and outflows, summarized by operating, noncapital and capital financing, and investing activities. This statement is important in evaluating the District's ability to meet financial obligations as they mature.

The following schedule shows the major components of the statement of cash flows.

Specific items of interest related to the statement of cash flows include the following:

	2009	Increase or (Decrease) %	2008	Increase or (Decrease) %	2007
Cash used in operating activities	(\$35,309,334)	27.2	(\$27,760,741)	7.4	(\$25,838,740)
Cash provided by noncapital financing activities	34,696,787	5.7	32,826,048	5.9	31,005,956
Cash used in capital and related financing activities	(2,341,648)	(38.5)	(3,809,598)	40.0	(2,721,822)
Cash provided by (used in) investing activities	79,376	(276.1)	(45,070)	(103.2)	1,406,145
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(\$2,874,819)</b>		<b>\$1,210,639</b>		<b>\$3,851,539</b>

The largest component of cash used in operating activities was payments to suppliers for the cost of doing business. Over \$33.4 million was paid in 2008-2009.

- Another significant component of operating cash flows was payments to employees. This cash outflow of \$26 million represents the costs of salaries/wages and benefits. This component generally increases on a yearly basis.
- The largest cash inflows from operating activities included over \$4.9 million in tuition and fees and over \$12.9 million in state and federal grants.
- All property taxes received, just over \$28 million this year, are categorized as cash flows from noncapital financing activities. The other major item in this category is state appropriations, which accounted for \$6.6 million of positive cash flow.
- Investment income is interest received on the District's investments.
- Overall, the District's cash had a decrease of \$2,874,819 for the current fiscal period.

## Statement of Net Assets

The statement of net assets includes all assets (items the District owns and amounts owed to the District by others) and liabilities (amounts owed to others by the District and what has been collected from others for which a service has not yet been performed). This statement is prepared under the accrual basis of accounting, whereby revenues and assets are recognized when the service is provided, and expense and liabilities are recognized when others provide the service to the District - regardless of when cash is exchanged.

Below are the highlights of the components of the statement of net assets.

	2009	Increase or (Decrease) %	2008	Increase or (Decrease) %	2007
<b>Assets:</b>					
Cash and cash equivalents, including restricted	\$18,918,035	(12.07)	\$21,514,924	25.42	\$17,154,196
Net capital assets	42,722,463	4.01	41,075,062	6.70	38,497,015
Other assets	12,974,665	16.07	11,178,092	(17.94)	13,622,621
<b>Total assets</b>	<b>\$74,615,163</b>	<b>1.15</b>	<b>\$73,768,078</b>	<b>6.49</b>	<b>\$69,273,832</b>
<b>Liabilities:</b>					
Current liabilities	\$8,580,761	(9.76)	\$9,508,442	9.57	\$8,677,901
Noncurrent liabilities	20,183,127	7.68	18,743,259	9.02	17,192,950
<b>Total liabilities</b>	<b>\$28,763,888</b>	<b>1.81</b>	<b>\$28,251,701</b>	<b>9.20</b>	<b>\$25,870,851</b>
<b>Net assets:</b>					
Invested in capital assets, net of related debt	\$24,182,581	(4.95)	\$25,442,347	0.23	\$25,384,501
Restricted for debt service	6,434,911	4.88	6,135,693	3.38	5,935,366
Unrestricted	15,233,783	9.29	13,938,337	15.35	12,083,114
<b>Total net assets</b>	<b>\$45,851,275</b>	<b>0.74</b>	<b>\$45,516,377</b>	<b>4.87</b>	<b>\$43,402,981</b>

A more detailed analysis would reveal the following facts:

- As shown above, the largest component of the District's assets is capital assets. Total cost of capital assets and accumulated depreciation at June 30, 2009, were approximately \$72.7 million and \$30 million, respectively.
- The other assets category is primarily made up of various accounts receivable balances, the largest being property taxes receivable of over \$9.3 million.
- Current liabilities include accounts payable, various types of accruals, and the portion of long-term debt due within the next fiscal year. At year-end, the current portion of the District's long-term debt was nearly \$5.3 million.
- Long-term liabilities represent the portion of long-term debt due after fiscal year 2008-2009.

### Capital Assets and Debt Administration

The District's investment in capital assets as of June 30, 2009, amounts to \$42,722,463 (net of accumulated depreciation). This includes land and land improvements, buildings and improvements, and moveable equipment. Several building remodeling projects at the Wausau campus were substantially completed during fiscal year 2008-2009. Projects completed during the fiscal year include remodeling of the lower level of the A building, which include the Business and General Education offices and classrooms, and a study area, at an approximate cost of \$1,000,000. The F building stairwell was remodeled, costing approximately \$147,000 and the Learning Center was remodeled, at an approximate cost of \$406,000. Also, substantially completed during the fiscal year was the remodeling of building B of the Wausau campus, which added the Board Room and office space for Grants, Continuous Improvement, Organizational Development, and Human Resources, costing approximately \$471,000. Additional information on the District's capital assets can be found in Note 4 of the notes to the financial statements.

At the end of the 2009 fiscal year, the District had total general obligation debt outstanding of \$25,200,000. The District bonds have a Moody's Investors Service rating of Aa2 and the District met all of its debt service requirements. All general obligation debt for equipment and building and remodeling is repaid in five years. The debt is secured by the full faith and credit of the taxing powers of the District. The current debt adequately replaces and expands the equipment and facility needs of the District. Additional information on the District's long-term debt can be found in Note 5 of the notes to the financial statements.

### Financial Position

NTC continued to improve its financial position during the year ended June 30, 2009, evidenced by an increase in net assets of \$334,898. Effective July 1, 2008, the District adopted the provisions of Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Post-employment Benefits Other Than Pensions*. The cumulative effect of this change in accounting principle resulted in an increase in net assets of \$1,373,162 (see Footnote 1 - Significant Accounting Policies).

In May 2005, the District's bond rating assigned by Moody's Investors Service was upgraded from Aa3 to Aa2 on total outstanding debt. In May 2006 through May 2009 this Aa2 rating was reaffirmed. The Aa2 rating reflects the District's sound financial operations supported by healthy reserves and trend of annual General Fund surpluses, ability to generate additional revenues under the state imposed operating mill rate cap, large and growing tax base, and average debt burden with a very rapid rate of principle amortization.

The District has diversified sources of revenues consisting of property taxes, state aid, student fees, federal and state grants, and other sources to meet the expenses of the District. With a diversity of revenues and an operational mill rate below the maximum allowed per Statute, the College will continue to obtain the resources to adequately finance normal enrollment over the next decade.

### **Economic Factors**

The national economic downturn has had an adverse affect on north central Wisconsin. The impact of the economic downturn is most seen in local unemployment rates. In September 2009, Wisconsin's unemployment rate was 7.7%, down .7% from August yet far from the 4.2% seen in September 2008.

Locally, only three counties in the NTC District remain at or below the state unemployment average: Clark, Marathon, and Portage Counties. While unemployment rates decreased in 71 of 72 Wisconsin counties in September, NTC's Taylor County remained unchanged at 9.6%. In addition, Menominee County had the state's highest recorded unemployment rate at 12.7%.

NTC's challenge moving forward is to reallocate existing resources in order to support emerging dislocated worker education needs and support local economic growth.

# Financial Statements

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# Northcentral Technical College District

## Statements of Net Assets

June 30, 2009 and 2008

<i>Assets</i>	2009	2008
<b>Current assets:</b>		
Cash and cash equivalents	\$5,378,847	\$7,737,138
Property taxes receivable	9,342,100	8,594,781
Accounts and other receivables	2,922,724	2,026,607
Inventories	214,402	233,563
Prepaid expenses	82,194	153,428
<b>Total current assets</b>	<b>17,940,267</b>	<b>18,745,517</b>
<b>Noncurrent assets:</b>		
Restricted cash and cash equivalents	10,111,169	10,627,697
Restricted investments	3,428,019	3,150,089
Perkins loan receivable		88,952
Deferred issuance costs on long-term debt	82,672	80,761
Net other post-employment benefit asset	330,573	
Capital assets not being depreciated	1,091,172	3,523,529
Capital assets being depreciated	71,652,558	64,466,884
Less - Accumulated depreciation	(30,021,267)	(26,915,351)
<b>Total noncurrent assets</b>	<b>56,674,896</b>	<b>55,022,561</b>
<b>TOTAL ASSETS</b>	<b>\$74,615,163</b>	<b>\$73,768,078</b>
<b><i>Liabilities and Net Assets</i></b>		
<b>Current liabilities:</b>		
Accounts payable	\$1,248,417	\$1,770,553
<b>Accrued liabilities:</b>		
Payroll, payroll taxes, and insurance	1,040,277	1,116,030
Interest	154,965	202,921
Due to student and other organizations	285,186	269,246
Deferred revenue	545,849	447,902
Current portion of long-term obligations	5,306,067	5,701,790
<b>Total current liabilities</b>	<b>8,580,761</b>	<b>9,508,442</b>
<b>Noncurrent liabilities:</b>		
Notes payable	20,020,834	17,966,888
Capital leases	162,293	
Post-employment benefits		776,371
<b>Total noncurrent liabilities</b>	<b>20,183,127</b>	<b>18,743,259</b>
<b>Total liabilities</b>	<b>28,763,888</b>	<b>28,251,701</b>
<b>Net assets:</b>		
Invested in capital assets, net of related debt	24,182,581	25,442,347
Restricted for debt service	6,434,911	6,135,693
Unrestricted	15,233,783	13,938,337
<b>Total net assets</b>	<b>45,851,275</b>	<b>45,516,377</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$74,615,163</b>	<b>\$73,768,078</b>

See accompanying notes to financial statements.

# Northcentral Technical College District

## Statements of Revenues, Expenses, and Changes in Net Assets

Years Ended June 30, 2009 and 2008

	2009	2008
Operating revenues:		
Student program fees, net of scholarship allowances of \$2,810,774 and \$2,364,081, respectively	\$3,855,863	\$3,559,182
Student material fees, net of scholarship allowances of \$144,680 and \$115,072, respectively	347,049	322,136
Other student fees, net of scholarship allowances of \$192,046 and \$159,086, respectively	585,484	565,540
Federal grants	11,754,934	9,487,012
State grants	2,208,897	1,720,134
Business and industry contract revenues	1,158,821	1,003,827
School district contract revenues	786,151	852,682
Auxiliary enterprise revenues	3,225,603	2,544,502
Miscellaneous	1,885,258	1,114,834
<b>Total operating revenues</b>	<b>25,808,060</b>	<b>21,169,849</b>
Operating expenses:		
Instruction	28,789,051	25,337,518
Instructional resources	2,035,950	1,548,414
Student services	4,603,935	4,032,140
General institutional	8,014,298	6,986,933
Physical plant	5,115,885	4,322,263
Auxiliary enterprise services	3,358,132	2,232,575
Depreciation	3,239,892	2,935,133
Student aid	6,808,835	5,568,594
<b>Total operating expenses</b>	<b>61,965,978</b>	<b>52,963,570</b>
<b>Operating loss</b>	<b>(36,157,918)</b>	<b>(31,793,721)</b>
Non-operating revenues (expenses):		
Property taxes	28,820,520	27,606,561
State operating appropriations	6,623,586	6,224,200
Investment income earned	318,841	695,381
Interest expense	(643,293)	(621,880)
<b>Net non-operating revenues (expenses)</b>	<b>35,119,654</b>	<b>33,904,262</b>
Income (loss) before other revenues, expenses, gains, or losses	(1,038,264)	2,110,541
Federal capital contributions		2,855
Change in net assets	(1,038,264)	2,113,396
Net assets at beginning of year	45,516,377	43,402,981
Cumulative effect of change in accounting principle	1,373,162	
<b>Net assets at end of year</b>	<b>\$45,851,275</b>	<b>\$45,516,377</b>

# Northcentral Technical College District

## Statements of Cash Flows

Years Ended June 30, 2009 and 2008

	2009	2008
Increase (decrease) in cash and cash equivalents:		
Cash flows from operating activities:		
Tuition and fees received	\$4,952,878	\$4,216,250
Federal and state grants received	12,916,654	11,207,146
Business, industry, and school district contract revenues received	2,009,043	2,173,813
Payments to employees	(26,068,879)	(23,782,661)
Payments to suppliers	(33,495,274)	(25,681,658)
Auxiliary enterprise revenues received	3,207,594	2,539,948
Other receipts	1,168,650	1,566,421
Net cash used in operating activities	(35,309,334)	(27,760,741)
Cash flows from noncapital financing activities:		
Local property taxes received	28,073,201	27,185,448
State appropriations received	6,623,586	6,224,200
Principal paid on noncapital debt		(565,000)
Interest paid on noncapital debt		(18,600)
Net cash provided by noncapital financing activities	34,696,787	32,826,048
Cash flows from capital and related financing activities:		
Federal and state appropriations received for capital assets		2,855
Purchases of capital assets	(4,065,793)	(5,513,179)
Proceeds from issuance of capital debt	7,585,091	6,752,619
Debt issuance costs paid	(29,500)	(28,035)
Principal paid on capital debt	(5,145,275)	(4,440,000)
Interest paid on capital debt	(686,171)	(583,858)
Net cash used in capital and related financing activities	(2,341,648)	(3,809,598)
Cash flows from investing activities:		
Proceeds from sales and maturities of investments	938,407	892,794
Purchases of investments	(1,158,785)	(1,555,880)
Investment income received	299,754	618,016
Net cash provided by (used in) investing activities	79,376	(45,070)
Net increase (decrease) in cash and cash equivalents	(2,874,819)	1,210,639
Cash and cash equivalents at beginning of year	18,364,835	17,154,196
Cash and cash equivalents at end of year	\$15,490,016	\$18,364,835

# Northcentral Technical College District

## Statements of Cash Flows (Continued)

Years Ended June 30, 2009 and 2008

	2009	2008
Reconciliation of operating loss to net cash used in operating activities:		
Operating loss	(\$36,157,918)	(\$31,793,721)
Donations of long-lived assets	(821,500)	
Adjustments to reconcile operating loss to net cash used in operating activities:		
Depreciation	3,239,892	2,935,133
Changes in operating assets and liabilities:		
Accounts and other receivables	(845,628)	475,190
Inventories	19,161	(41,652)
Prepaid items	71,234	103,227
Accounts payable	(522,136)	449,385
Accrued expenses	(75,753)	210,467
Due to student and other organizations	15,940	52,098
Deferred revenue	97,947	6,441
Post-employment benefits	(330,573)	(157,309)
<b>Net cash used in operating activities</b>	<b>(\$35,309,334)</b>	<b>(\$27,760,741)</b>
Noncash investing, capital, and financing activities:		
Increase (decrease) in fair value of investments	(\$57,552)	\$68,355

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 1      Summary of Significant Accounting Policies

#### Introduction

The financial statements of the Northcentral Technical College District (the "District") have been prepared in conformity with accounting principles generally accepted in the United States as applied to public colleges and universities. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting principles and policies utilized by the District are described below.

#### Reporting Entity

The District was organized in 1911 under state legislation. The District is fully accredited by the Higher Learning Commission of the North Central Association. The geographic area of the District is comprised of all or part of ten counties.

The District, governed by a nine-member Board appointed by Board chairpersons of counties within the service area, operates a public technical college offering one and two year degrees, technical certificates, and a comprehensive adult education program. As the District's governing authority, the Board's powers include:

- Authority to borrow money and levy taxes;
- Budgeting authority; and
- Authority over other fiscal and general management of the District which includes, but is not limited to, the authority to execute contracts, to exercise control over facilities and properties, to determine the outcome or disposition of matters affecting the recipients of the services provided, and to approve the hiring or retention of the District President who implements Board policy and directives.

The accompanying financial statements present the activities of the District. Accounting principles generally accepted in the United States require that these financial statements include the primary government and its component units. Component units are separate organizations that are included in the District's reporting entity because of the significance of their operational or financial relationships with the District. All significant activities and organizations with which the District exercises oversight responsibility have been considered for inclusion in the financial statements. The District has no component units and it is not included in any other governmental reporting entity.

NTC Foundation, Inc., is a separate legal entity, with a separate governing body and budget. The District is not financially accountable for the Foundation; therefore its financial statements are not included in this report.

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 1 Summary of Significant Accounting Policies (Continued)

#### Measurement Focus and Basis of Accounting

The District's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, assets, and liabilities resulting from exchange and exchange-type transactions are recognized when the exchange takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements, and donations. On an accrual basis, revenues from property taxes are recognized in the fiscal year for which the taxes are levied. Revenues from grants, entitlements, and donations are recognized in the fiscal year in which all eligibility requirements imposed by the provider have been satisfied.

Operating revenues and expenses generally include all fiscal transactions directly related to instructional and auxiliary enterprise activities plus administration, operation, and maintenance of capital assets and depreciation on capital assets. Included in nonoperating revenues are property taxes, State appropriations, investment income, and revenues for capital construction projects. Interest on debt is a nonoperating expense.

The District applies all applicable FASB pronouncements issued after November 30, 1989, which do not conflict with or contradict GASB pronouncements.

#### Use of Estimates

The preparation of the accompanying financial statements in conformity with accounting principles generally accepted in the United States requires management to make certain estimates and assumptions that directly affect the results of reported assets, liabilities, revenues, and expenses. Actual results may differ from these estimates.

#### New Accounting Pronouncement

Effective July 1, 2008, the District adopted the provisions of Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Post-employment Benefits Other Than Pensions*. As a result of the adoption of this statement, the District has recognized other post-employment benefits (OPEB) expenses and related assets in the affected statements of net assets and activities. Additional required supplementary information (RSI) has been included as well. The cumulative effect of this change in accounting principle resulted in an increase in net assets of \$1,373,162.

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 1 Summary of Significant Accounting Policies (Continued)

#### New Accounting Pronouncement (Continued)

The post-employment benefit adjustment is an increase to net assets because the District was annually recording an increase to the liability for future post-employment benefits, but with the adoption of GASB 45 that liability is now being funded ratably over a longer period than the District was using, so the previously recorded liability was larger than the liability recorded under GASB 45.

#### Cash, Cash Equivalents, and Investments

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

State Statutes permit the District to invest available cash balances in time deposits of authorized depositories, U.S. Treasury obligations, U.S. government agency issues, municipal obligations of Wisconsin municipal entities, high-grade commercial paper which matures in less than seven years, and the local government pooled investment fund administered by the state investment board.

All investments are stated at fair value. Investment income includes changes in fair value of investments, interest, and realized gains and losses.

#### Receivables

All accounts receivable are shown at gross amounts with uncollectible amounts recognized under the direct write-off method. No allowance for uncollectible accounts has been provided since it is believed that such allowance would not be material.

#### Inventories and Prepaid Expenses

Inventories of books and supplies are valued at the lower of cost, using the first-in/first-out (FIFO) method or market. Instructional and administrative inventories are accounted for as expenses when purchased. Prepaid expenses represent payments made by the District for which benefits extend beyond June 30.

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 1 Summary of Significant Accounting Policies (Continued)

#### Capital Assets

Capital assets are capitalized at historical cost or estimated historical cost for assets where actual historical cost is not available. Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The District maintains a threshold level of a unit cost of \$5,000 or more for capitalizing capital assets.

Capital assets are depreciated using the straight-line method over their estimated useful lives. Since surplus assets are sold for an immaterial amount when declared as no longer needed by the District, no salvage value is taken into consideration for depreciation purposes. Useful lives vary from 15 to 50 years for site improvements and buildings and 5 to 15 years for furniture and equipment.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets useful life are not capitalized.

Major outlays for capital assets and improvements are capitalized as the projects are constructed.

Capital assets are reviewed for impairment when events or changes in circumstances suggest that the service utility of the capital asset may have significantly and unexpectedly declined. Capital assets are considered impaired if both the decline in service utility of the capital asset is large in magnitude and the event or change in circumstance is outside the normal life cycle of the capital asset. Such events or changes in circumstances that may be indicative of impairment include evidence of physical damage, enactment or approval of laws or regulations or other changes in environmental factors, technological changes or evidence of obsolescence, changes in the manner or duration of use of a capital asset, and construction stoppage. The determination of the impairment loss is dependent upon the event or circumstance in which the impairment occurred. Impairment losses, if any, are recorded in the statements of revenues, expenses, and changes in net assets. There were no impairment losses recorded in the years ended June 30, 2009 and 2008.

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 1 Summary of Significant Accounting Policies (Continued)

#### Accumulated Unpaid Vacation, Sick Pay, and Other Employee Benefit Amounts

Vacation - District employees are granted vacation in varying amounts, based on length of service and staff classifications. Forfeiture and carryover procedures vary between bargaining contracts. Liabilities for vacation and salary-related payments, including social security taxes, are recorded when incurred.

Sick Leave - The District's policy allows employees to earn varying amounts of sick pay for each year employed; a maximum amount of 120 days. Sick leave is permitted to accumulate to 930 hours, but it does not vest, therefore, no liability has been accrued.

#### Net Assets

Net assets are classified according to restrictions or availability of assets for District obligations. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any long-term debt used to build or acquire the capital assets. Net assets are reported as restricted when there are limitations imposed on their use through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

#### Property Tax Levy

Under Wisconsin law, personal property taxes and first installment real estate taxes are collected by city, town, and village treasurers or clerks who then make proportional settlement with the District and taxing entities treasurers for those taxes collected on their behalf. Second installment real estate taxes and delinquent taxes are collected by the county treasurer who then makes settlement with the taxing entities before retaining any for county purposes.

The aggregate District tax levy is apportioned and certified by November 6 of the current fiscal year for collection to comprising municipalities based on the immediate past October 1 full or "equalized" taxable property values. As permitted by a collecting municipality's ordinance, taxes may be paid in full by two or more installments with the first installment payable the subsequent January 31 and a final payment no later than the following July 31. On or before January 15, and by the 20th of each subsequent month thereafter, the District may be paid by the collecting municipalities its proportionate share of tax collections received through the last day of the preceding month. On or before August 20, the county treasurer makes full settlement to the District for any remaining balance.

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 1 Summary of Significant Accounting Policies (Continued)

#### Property Tax Levy (Continued)

Under Section 38.16 of the Wisconsin Statutes, the District Board may levy a tax not to exceed a rate of \$1.50 per \$1,000 of the full equalized value of taxable property within the area served by the District for the purposes of making capital improvements, acquiring equipment, operating, and maintaining schools. The mill rate limitation is not applicable to taxes levied for the purpose of paying principal and interest on general obligation notes payable issued by the District. For the years ended June 30, 2009 and 2008, the District levied at the following mill rate:

	2009	2008
Operating purposes	\$1.46766	\$1.47751
Debt service requirements	0.38156	0.38624
<b>Totals</b>	<b>\$1.84922</b>	<b>\$1.86375</b>

#### State and Federal Revenues

State general and categorical aids are recognized as revenues in the entitlement year. Federal and state aids for reimbursable programs are recognized as revenues in the year related program expenditures are incurred or eligibility requirements are met. Aids received prior to meeting revenue recognition criteria are recorded as deferred revenue.

#### Tuition and Fees

Student tuition and fees are recorded, net of scholarships, as revenues in the period in which the related activity or instruction takes place. Tuition and fees for the summer semester are prorated on the basis of student class days occurring before and after June 30.

#### Scholarship Allowances and Student Financial Aid

Certain student financial aid (loans, funds provided to students as awarded by third parties, and Federal direct loans) is accounted for as third party payments (credited to the student's account as if the student made the payment). All other aid is reflected in the financial statements as operating expenses or scholarship allowances. Scholarship allowances represent the amount of aid applied directly to the student's account. The amount reported as operating expenses represents the portion of aid that was provided to the student in the form of cash.

# Northcentral Technical College District

## Notes to Financial Statements

### Note 2 Cash and Investments

#### Deposits

Custodial Credit Risk - Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned to it. The District does not have a deposit policy for custodial credit risk. As of June 30, 2009, \$7,291,847 of the District's bank balance of \$12,580,114 was exposed to custodial credit risk as uninsured and collateralized with securities held by the pledging institutions trust department but not in the institution's name. The remaining balance of \$4,095,519 was neither insured nor collateralized.

#### Investments

Interest Rate Risk - Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. As a means of managing its exposure to fair value losses arising from increasing interest rates, the District's investment policy limits the maturity of individual issues to not more than five years and the average maturity of the entire investment portfolio to not more than two years. State Statute limits the maturity of commercial paper and corporate bonds to not more than seven years. The District's distribution of investments by maturity as of June 30, 2009 and 2008, were as follows:

	Fair Value	2009			
		Remaining Maturity (in Years)			
		0-1	1-5	5-10	More than 10
U.S. Treasury notes	\$134,502	\$0	\$134,502	\$0	\$0
U.S. Government agencies	1,709,516		1,705,819		3,697
Corporate bonds	557,512	71,254	486,258		
Asset-backed securities	1,026,489		1,026,489		
Money market fund	1,910,540	1,910,540			
Wisconsin Local Government Investment Pool	2,070,494	2,070,494			
<b>Totals</b>	<b>\$7,409,053</b>	<b>\$4,052,288</b>	<b>\$3,353,068</b>	<b>\$0</b>	<b>\$3,697</b>

	Fair Value	2008			
		Remaining Maturity (in Years)			
		0-1	1-5	5-10	More than 10
U.S. Treasury notes	\$195,367	\$0	\$195,367	\$0	\$0
U.S. Government agencies	1,389,106	101,246	1,283,727		4,133
Corporate bonds	546,760		546,760		
Asset-backed securities	1,018,856		1,018,856		
Money market fund	1,963,433	1,963,433			
Wisconsin Local Government Investment Pool	8,482,748	8,482,748			
<b>Totals</b>	<b>\$13,596,270</b>	<b>\$10,547,427</b>	<b>\$3,044,710</b>	<b>\$0</b>	<b>\$4,133</b>

# Northcentral Technical College District

## Notes to Financial Statements

### Note 2 Cash and Investments (Continued)

#### Investments (Continued)

Credit Risk - Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State Statute limits investments in commercial paper and corporate bonds to the top two ratings issued by nationally recognized statistical rating organizations. Ratings are not required, or available, for the Wisconsin Local Government Investment Pool. The District has no investment policy that would further limit its investment choices.

The actual ratings, as rated by Moody's Investors Service, for each investment type at June 30, 2009 and 2008, were as follows:

	2009				
	Exempt From Rating	Rating			Not Rated
AAA		AA	A		
U.S. Treasury notes	\$134,502	\$0	\$0	\$0	\$0
U.S. Government agencies		1,709,516			
Corporate bonds		71,254	102,540	383,718	
Asset-backed securities		932,973			93,516
Money market fund					1,910,540
Wisconsin Local Government Investment Pool					2,070,494
<b>Totals</b>	<b>\$134,502</b>	<b>\$2,713,743</b>	<b>\$102,540</b>	<b>\$383,718</b>	<b>\$4,074,550</b>

	2008				
	Exempt From Rating	Rating			Not Rated
AAA		AA	A		
U.S. Treasury notes	\$195,367	\$0	\$0	\$0	\$0
U.S. Government agencies		1,389,106			
Corporate bonds		171,384	252,208	123,168	
Asset-backed securities		866,767			152,089
Money market fund					1,963,433
Wisconsin Local Government Investment Pool					8,482,748
<b>Totals</b>	<b>\$195,367</b>	<b>\$2,427,257</b>	<b>\$252,208</b>	<b>\$123,168</b>	<b>\$10,598,270</b>

# Northcentral Technical College District

## Notes to Financial Statements

### Note 2 Cash and Investments (Continued)

#### Investments (Continued)

Concentration of Credit Risk - The District's investment policy limits the amount that may be invested in any one issuer to 10% of the market value of the portfolio at the time of purchase, with the exception of U.S. government issues that are fully guaranteed by the U.S. government or agencies thereof. At June 30, 2009 and 2008, the District had no investments in any one issuer (excluding U.S. Treasury securities, money market funds, and external investment pool) that represent 5% or more of the total District investments.

Custodial Credit Risk - For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to the transaction, the District will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The District's investment policy does not limit the exposure to custodial credit risk for investments. All investments are held by the District's agent in the District's name and, therefore, are not exposed to custodial risk.

Cash and investments consisted of the following at June 30:

	2009	2008
Cash on deposit with financial institutions	\$11,499,813	\$7,915,411
Investment - Wisconsin Local Government Investment Pool	2,070,494	8,482,748
Investment - Money market fund	1,910,540	1,963,433
Cash on hand	9,169	3,243
Total cash and cash equivalents	15,490,016	18,364,835
Remaining investments	3,428,019	3,150,089
Total cash and investments	\$18,918,035	\$21,514,924

The District has invested funds in the Wisconsin Local Government Investment Pool (LGIP). The LGIP is an investment pool managed by the State of Wisconsin Investment Board which allows governments within the state to pool their funds for investment purposes. The LGIP is not registered with the SEC as an investment company but does operate in a manner consistent with Rule 2(a)7 of the Investment Company Act of 1940. Investments in the LGIP are valued at fair value.

# Northcentral Technical College District

## Notes to Financial Statements

### Note 2 Cash and Investments (Continued)

#### Investments (Continued)

Cash and investments are classified as follows on June 30:

	2009	2008
Restricted for:		
Debt service	\$6,589,876	\$6,338,614
Capital projects	6,949,312	7,439,172
Total restricted	13,539,188	13,777,786
Unrestricted	5,378,847	7,737,138
Total cash and investments	\$18,918,035	\$21,514,924

### Note 3 Accounts and Other Receivables

Accounts and other receivables consisted of the following on June 30:

	2009	2008
Intergovernmental	\$2,119,317	\$1,072,140
Contracted services	228,586	261,348
NTC Foundation, Inc.	107,240	80,242
Students	314,902	381,437
Bookstore sales	58,181	40,172
Interest		38,463
Other	94,498	152,805
Total	\$2,922,724	\$2,026,607

# Northcentral Technical College District

## Notes to Financial Statements

### Note 4 Capital Assets

Capital asset balances and activity were as follows for the years ended June 30:

	2009			Ending Balance
	Beginning Balance	Increases	Decreases	
Capital assets not being depreciated:				
Land	\$406,000	\$21,500	\$0	\$427,500
Construction in progress	3,117,529	663,672	3,117,529	663,672
<b>Total capital assets not being depreciated</b>	<b>3,523,529</b>	<b>685,172</b>	<b>3,117,529</b>	<b>1,091,172</b>
Capital assets being depreciated:				
Site improvements	5,129,705	286,840		5,416,545
Buildings and building improvements	38,593,697	4,023,251		42,616,948
Furniture and equipment	20,694,306	2,973,115	113,090	23,554,331
Vehicles	49,176	36,444	20,886	64,734
<b>Total capital assets being depreciated</b>	<b>64,466,884</b>	<b>7,319,650</b>	<b>133,976</b>	<b>71,652,558</b>
Less accumulated depreciation for:				
Site improvements	1,386,712	351,542		1,738,254
Buildings and building improvements	8,929,096	952,999		9,882,095
Furniture and equipment	16,576,401	1,923,685	113,090	18,386,996
Vehicles	23,142	11,666	20,886	13,922
<b>Total accumulated depreciation</b>	<b>26,915,351</b>	<b>3,239,892</b>	<b>133,976</b>	<b>30,021,267</b>
Net capital assets	41,075,062	<u>\$4,764,930</u>	<u>\$3,117,529</u>	42,722,463
Less outstanding debt related to capital assets, net of deferred amounts	(23,071,887)			(25,489,194)
Plus capital projects funds borrowed but not spent	<u>7,439,172</u>			<u>6,949,312</u>
<b>Net assets invested in capital assets</b>	<b><u>\$25,442,347</u></b>			<b><u>\$24,182,581</u></b>

# Northcentral Technical College District

## Notes to Financial Statements

### Note 4 Capital Assets (Continued)

	2008			Ending Balance
	Beginning Balance	Increases	Decreases	
Capital assets not being depreciated:				
Land	\$406,000	\$0	\$0	\$406,000
Construction in progress	3,146,403	4,010,166	4,039,040	3,117,529
<b>Total capital assets not being depreciated</b>	<b>3,552,403</b>	<b>4,010,166</b>	<b>4,039,040</b>	<b>3,523,529</b>
Capital assets being depreciated:				
Site improvements	5,129,705			5,129,705
Buildings and building improvements	34,554,657	4,039,040		38,593,697
Furniture and equipment	19,674,238	1,474,724	454,656	20,694,306
Vehicles	20,886	28,290		49,176
<b>Total capital assets being depreciated</b>	<b>59,379,486</b>	<b>5,542,054</b>	<b>454,656</b>	<b>64,466,884</b>
Less accumulated depreciation for:				
Site improvements	1,044,732	341,980		1,386,712
Buildings and building improvements	8,115,474	813,622		8,929,096
Furniture and equipment	15,259,004	1,772,053	454,656	16,576,401
Vehicles	15,664	7,478		23,142
<b>Total accumulated depreciation</b>	<b>24,434,874</b>	<b>2,935,133</b>	<b>454,656</b>	<b>26,915,351</b>
<b>Net capital assets</b>	<b>38,497,015</b>	<b>\$6,617,087</b>	<b>\$4,039,040</b>	<b>41,075,062</b>
Less outstanding debt related to capital assets, net of deferred amounts	(20,707,118)			(23,071,887)
Plus capital projects funds borrowed but not spent	7,594,604			7,439,172
<b>Net assets invested in capital assets</b>	<b>\$25,384,501</b>			<b>\$25,442,347</b>

# Northcentral Technical College District

## Notes to Financial Statements

### Note 5 Long-Term Obligations

Long-term liability activity for the years ended June 30, 2009 and 2008, was as follows:

	Balance 07/01/08	Additions	Reductions	Balance 06/30/09	Amounts Due Within One Year
General obligation notes	\$23,005,000	\$7,300,000	\$5,105,000	\$25,200,000	\$5,260,000
Plus deferred premium	66,887	36,456	22,509	80,834	
Post-employment benefits	1,373,162		1,373,162		
<b>Totals</b>	<b>\$24,445,049</b>	<b>\$7,336,456</b>	<b>\$6,500,671</b>	<b>\$25,280,834</b>	<b>\$5,260,000</b>

	Balance 07/01/07	Additions	Reductions	Balance 06/30/08	Amounts Due Within One Year
General obligation notes	\$21,275,000	\$6,735,000	\$5,005,000	\$23,005,000	\$5,105,000
Plus deferred premium	75,672	17,619	26,404	66,887	
Post-employment benefits	1,530,470	743,774	901,082	1,373,162	596,790
<b>Totals</b>	<b>\$22,881,142</b>	<b>\$7,496,393</b>	<b>\$5,932,486</b>	<b>\$24,445,049</b>	<b>\$5,701,790</b>

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 5 Long-Term Obligations (Continued)

#### General Obligation Debt

All general obligation debt is secured by the full faith and credit and unlimited taxing powers of the District. General obligation debt at June 30, 2009 and 2008, is comprised of the following individual issues:

	2009	2008
June 12, 2003, promissory note with original amount of \$3,370,000 issued to Harris Trust & Savings Bank, to acquire and replace equipment, with interest at 1.25% to 2.25%. Principal due annually on September 1, with final maturity on September 1, 2008.	\$0	\$670,000
June 15, 2004, promissory note with original amount of \$5,715,000 issued to First Trust Portfolios, LP, Lisle Illinois, to acquire and replace equipment, with interest at 3% to 3.25%. Principal due annually on September 1, with final maturity on September 1, 2009.	1,145,000	2,290,000
June 15, 2005, promissory note with original amount of \$4,400,000 issued to Bankers' Bank, to remodel buildings and acquire and replace equipment, with interest at 2.9% to 3.15%. Principal due annually on September 1, with final maturity on September 1, 2010.	2,160,000	3,240,000
June 15, 2006, promissory note with original amount of \$4,900,000 issued to Harris, N.A., to remodel buildings and to acquire and replace equipment, with interest at 3.7% to 4%. Principal due annually on September 1, with final maturity on September 1, 2011.	2,940,000	3,920,000

# Northcentral Technical College District

## Notes to Financial Statements

### Note 5 Long-Term Obligations (Continued)

#### General Obligation Debt (Continued)

	2009	2008
June 15, 2007, promissory note with original amount of \$6,150,000 issued to Harris, N.A., to remodel buildings and to acquire and replace equipment, with interest at 3.875%. Principal due annually on September 1, with final maturity on September 1, 2012.	\$4,920,000	\$6,150,000
June 15, 2008, promissory note with original amount of \$6,735,000 issued to Marshall & Ilsley Bank, to remodel buildings and to acquire and replace equipment, with interest at 3.25%. Principal due annually on September 1, with final maturity on September 1, 2013.	6,735,000	6,735,000
June 15, 2009, promissory note with original amount of \$7,300,000 issued to Robert W. Baird & Co., to remodel buildings and to acquire and replace equipment, with interest at 2% to 2.25%. Principal due annually on September 1, with final maturity on September 1, 2014.	7,300,000	
<b>Total general obligation notes</b>	<b>\$25,200,000</b>	<b>\$23,005,000</b>

# Northcentral Technical College District

## Notes to Financial Statements

### Note 5 Long-Term Obligations (Continued)

#### General Obligation Debt (Continued)

The District has the power to incur indebtedness for certain purposes specified by Section 67.03(1)(a), Wisconsin Statutes in an aggregate amount, not exceeding five percent of the equalized value of the taxable property within the District, as last determined by the Wisconsin Department of Revenue. The legal debt limit and the margin of indebtedness as of June 30, 2009, are calculated as follows:

Legal debt limit (5% of \$16,352,159,651)	\$817,607,983
Deduct - Long-term debt applicable to debt margin	(25,200,000)
Restricted assets available for debt service	6,434,911
<hr/>	
Margin of indebtedness	<u>\$798,842,894</u>

Wisconsin Statutes 67.03(9) provides that the amount of bonded indebtedness for the purpose of purchasing school sites and the construction and equipping of school buildings may not exceed 2% of the equalized valuation of the taxable property, including tax incremental districts, in the District. This limit was \$327,043,193 at June 30, 2009, and the District's outstanding bonded indebtedness was \$0.

Aggregate cash flow requirements for the retirement of long-term principal and interest on general obligation debt as of June 30, 2009, follows:

Year Ended June 30,	Principal	Interest	Totals
2010	\$5,260,000	\$651,963	\$5,911,963
2011	6,225,000	503,623	6,728,623
2012	5,145,000	322,612	5,467,612
2013	4,170,000	177,181	4,347,181
2014-2015	4,400,000	90,675	4,490,675
<hr/>			
Totals	\$25,200,000	\$1,746,054	\$26,946,054

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 6 Leases, as Lessee

The District leases technology equipment under a capital lease. Capital assets include the following amounts:

Furniture and equipment	\$248,635
Less - Accumulated depreciation	24,864
<hr/>	
Total	\$223,771

Future minimum payments, by year and in the aggregate, under the capital leases are as follows:

2010	\$57,553
2011	57,553
2012	57,553
2013	57,553
2014	4,794
Less - Amount representing interest	(26,646)
<hr/>	
Present value of net minimum lease payments	\$208,360

### Note 7 Employee Retirement Plans

All eligible District employees participate in the Wisconsin Retirement System (WRS), a cost-sharing, multiple-employer, defined benefit, public employee retirement system (PERS). All permanent employees expected to work at least 600 hours a year (440 hours for teachers) are eligible to participate in the WRS. Covered employees in the general/teacher/educational support personnel category are required by Statute to contribute 5.9% of their salary through December 31, 2006, and 6% thereafter, to the plan. Employers may make these contributions to the plan on behalf of employees. Employers are required to contribute an actuarially determined amount necessary to fund the remaining projected cost of future benefits.

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 7 Employee Retirement Plans (Continued)

The payroll for District employees covered by the WRS for the year ended June 30, 2009, was \$21,438,018; the employer's total payroll was \$25,900,180. The total required contribution for the year ended June 30, 2009, was \$2,272,963, or 10.4% of covered payroll. The payroll for District employees covered by the WRS for the year ended June 30, 2008, was \$21,438,018 the employer's total payroll was \$23,501,673. The total required contribution for the year ended June 30, 2008, was \$2,272,430, which was entirely contributed by the employer. Total contributions for the years ending June 30, 2007 and 2006, were \$2,120,342 and \$2,054,963 respectively, equal to the required contributions for each year.

Employees who retire at or after age 65 are entitled to receive retirement benefits. Employees may retire at age 55 and receive actuarially reduced benefits. The factors influencing the benefit are: (1) final average earnings, (2) years of creditable service, and (3) a formula factor. Final average earnings is the average of the employee's three highest years' earnings. Employees terminating covered employment before becoming eligible for retirement benefits may withdraw their contributions and, by doing so, forfeit all rights to any subsequent benefits. For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998, are immediately vested.

The WRS also provides death and disability benefits for employees. Eligibility and the amount of all benefits are determined under Chapter 40 of Wisconsin Statutes. The WRS issues an annual financial report which may be obtained by writing to the Department of Employee Trust Funds, P.O. Box 7931, Madison, WI 53707-7931.

### Note 8 Post-Employment Benefits Other Than Pension Benefits

The District administers a single-employer defined benefit health care plan. The plan provides medical insurance benefits to eligible retirees and their spouses through the District's group medical insurance plan, which covers both active and retired members. Benefit provisions are established through collective bargaining agreements. Retired faculty, management, and professional (non-faculty) employees who are at least 57 years old are covered until eligible for Medicare benefits or until covered under a new employer's medical program, whichever comes first. The plan does not issue a stand-alone report.

# Northcentral Technical College District

## Notes to Financial Statements

### Note 8 Post-Employment Benefits Other Than Pension Benefits (Continued)

The District's annual other postemployment benefits (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or fund excess) over a period not to exceed 30 years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the District's net OPEB obligation:

Annual required contribution	\$790,597
Interest on net OPEB obligation	
Adjustment of annual required contribution	
<hr/>	
Annual OPEB cost (expense)	790,597
Contributions made	(1,121,170)
<hr/>	
Increase in net OPEB obligation (asset)	(330,573)
Net OPEB obligation (asset) - Beginning of year	
<hr/>	
Net OPEB obligation (asset) - End of year	(\$330,573)

The District's annual OPEB costs, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for June 30, 2009, is as follows:

Fiscal Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation (Asset)
<hr/>			
6/30/2009	\$790,597	141.8%	(\$330,573)

The funded status as of March 31, 2008, the most recent actuarial valuation date, was 0% funded. The actuarial accrued liability for benefits was \$6,857,563, and the actuarial value of assets was \$0, resulting in an unfunded actuarial accrued liability (UAAL) of \$6,857,563.

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 8 Post-Employment Benefits Other Than Pension Benefits (Continued)

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care costs trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility and actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the March 31, 2008, actuarial valuation, the projected unit credit cost method was used. The actuarial assumptions included a 5% rate of return (net of administrative expenses), based on the plan being funded in an irrevocable employee benefit trust invested in a long-term fixed income portfolio, and an annual health care cost trend rate of 10% initially, reduced by decrements to an ultimate rate of 5% after 11 years. Both rates include a 3% inflation assumption. The actuarial value of the plan assets was not determined because there were no plan assets as of the date of the actuarial valuation. The plan's unfunded actuarial liability is being amortized using the projected unit credit method. The remaining amortization period at June 30, 2009, was 29 years.

### Note 9 Risk Management

#### Districts Mutual Insurance Company (DMI)

In July 2004, all 16 WTCS technical colleges created the Districts Mutual Insurance Company (DMI). Districts Mutual Insurance Company is a fully-assessable mutual company authorized under Wisconsin Statute 611 to provide property, casualty, and liability insurance and risk management services to its members. The scope of insurance protection provided by DMI is broad, covering property at \$250,000,000 per occurrence; general liability, auto, and educators legal liability at \$5,000,000 per occurrence; and workers' compensation at the statutorily required limits.

At this time, settled claims have not approached the coverage limits as identified above. The District's exposure in its layer of insurance is limited to \$2,500 to \$100,000 per occurrence depending on the type of coverage and DMI purchases reinsurance for losses in excess of its retained layer of coverage.

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 9 Risk Management (Continued)

#### Districts Mutual Insurance Company (DMI) (Continued)

DMI operations are governed by a six-member Board of Directors. Member colleges do not exercise any control over the activities of DMI beyond election of the Board of Directors at the annual meeting. The Board has the authority to adopt its own budget, set policy matters, and control the financial affairs of the company.

Each member college was assessed an annual premium that included a capitalization component to establish reserves for the company. The total capitalization amount for all members in fiscal year 2009 totaled \$4,683,316 of which the District's portion was \$19,508. For the year ended June 30, 2009, the District paid a premium of \$239,999. Future premiums will be based on relevant rating exposure bases as well as the historical loss experienced by members. DMI's ongoing operational expenses, other than loss adjustment expenses, are apportioned pro rata to each participant based on equity interest in the company.

The audited DMI financial statements can be obtained through Districts Mutual Insurance Co., 200 W. Grand Avenue Suite B, Port Washington, Wisconsin 53074.

#### Supplemental Insurance

In July 1997, the WTCS technical colleges formed the WTCS Insurance Trust to jointly purchase commercial insurance to provide coverage for losses from theft of, damages to, or destruction of assets. The trust is organized under Wisconsin Statutes 66.0301 and is governed by a board of trustees consisting of one trustee from each member college. Member entities include all 16 Wisconsin Technical College System districts.

The WTCS Insurance Trust has purchased the following levels of coverage from DMI for its participating members:

- Foreign Liability - \$1,000,000 aggregate general; \$1,000,000 auto per accident; \$1,000,000 employee benefits; includes benefit for accidental death and dismemberment, repatriation, and medical expenses, \$1,000 deductible for employee benefits.
- Crime - \$750,000 coverage for employee dishonesty, forgery, computer fraud, and funds transfer fraud; \$500,000 coverage for theft, robbery, burglary, disappearance and destruction of money and securities; \$25,000 coverage for investigation expenses; \$2,500 deductible for investigation, \$5,000 deductible for employee dishonesty, forgery, and fraud.

The scope of settled claims has not exceeded the coverage limits in any of the past three fiscal years. There was no significant reduction in the District's insurance coverage in fiscal 2009.

# Northcentral Technical College District

## Notes to Financial Statements

### Note 9 Risk Management (Continued)

#### Self-Funded Health and Vision Insurance

The District has retained the risk of loss for its health care program beginning January 1, 1998. As part of the health care coverage, the District purchases stop-loss coverage which pays claims in excess of \$150,000 per individual and/or 125% of the prior year claims. The District also provides all employees, except faculty, \$50 every two years towards incurred vision care costs.

The District establishes claims liabilities based on estimates of the ultimate cost of claims (including future claim adjustment expenses) that have been reported but not settled and of claims that have been incurred but not reported. The estimate was provided by management. At June 30, 2009, the amount of these liabilities was \$450,000. The following represents changes in those liabilities for the District during the past two years:

	Beginning of Fiscal Year Liability	Current Year Claims and Changes In Estimates	Claim Payments	Balance at Fiscal Year-End
2007-08	\$750,000	\$4,958,440	\$5,258,440	\$450,000
2008-09	\$450,000	\$6,888,213	\$6,888,213	\$450,000

### Note 10 Expense Classification

Operating expenses by natural classification were as follows for the years ended June 30:

	2009	2008
Salaries and wages	\$26,014,855	\$23,914,735
Employee benefits	11,290,612	9,336,402
Travel, memberships, and subscriptions	899,460	802,781
Supplies and minor equipment	7,938,932	5,118,853
Postage, printing, and advertising	935,052	1,028,933
Repairs and maintenance	537,429	549,365
Contracted services	2,081,455	1,460,629
Rentals	324,874	328,559
Insurance	335,878	281,165
Utilities	1,032,535	959,539
Depreciation	3,239,892	2,935,133
Other	526,169	665,107
Student aid	6,808,835	5,582,369
<b>Total operating expenses</b>	<b>\$61,965,978</b>	<b>\$52,963,570</b>

# Northcentral Technical College District

## Notes to Financial Statements

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### Note 11 Commitments

The District has a non-cancellable telecommunication service agreement with Charter Business Networks. Payments of \$40,433 are due annually, with the agreement set to expire June 2010. Total expense for the year ended June 30, 2009, was \$40,433. As of June 30, 2009, the District was committed to make payments of \$40,433.

The District has a lease agreement with the Central Wisconsin Electrical Cooperative for a building in Wittenburg, Wisconsin. Payments of \$7,900 are due monthly with the agreement set to expire June 2013. There was \$94,800 of expense related to this lease in the year ended June 30, 2009, and as of that date the District was committed to make payments of \$379,200 over the duration of the lease.

### Note 12 Joint Ventures

The District implemented a computerized library database through a joint venture with eight Wisconsin technical colleges by forming the Wisconsin Public Access Library System (WISPALS) in the fall of 1989. WISPALS is governed by the college presidents and librarians with each college having an equal vote. Through the joint venture, each college owns one-ninth of the computer hardware and software that comprises WISPALS; however, the computer hardware and software is permanently housed at Waukesha County Technical College's Pewaukee campus. Operating costs of WISPALS are also shared equally by the eight colleges. The following is a summary of financial information for WISPALS as of June 30:

	2009		2008	
	Total WISPALS	NTC's Share	Total WISPALS	NTC's Share
Total assets	\$43,585	\$4,843	\$42,385	\$4,709
Total liabilities	43,585	4,843	42,385	4,709
Total net assets				
Total revenues	370,590	41,177	370,898	41,211
Total expenses	369,311	41,035	367,836	40,871

The WISPALS financial statements can be obtained through the District by directing the request to the Administration Center, 3520 30<sup>th</sup> Avenue, Kenosha, WI 53144.

### Note 13 Reclassifications

Certain reclassifications have been made to the 2008 financial statements to conform to the 2009 classifications.

## Required Supplementary Information

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# Northcentral Technical College District

## Schedule of Funding Progress and Schedule of Employer Contributions Year Ended June 30, 2009

### Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Liability (AAL) - Projected Unit Credit	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
March 31, 2008	\$0	\$6,857,563	\$6,857,563	0%	N/A	N/A

### Schedule of Employer Contributions

Year Ended June 30	Annual Required Contribution	Percentage Contributed
2009	\$790,597	141.8%

Note: The data presented above was taken from the actuarial report. The District is required to present the above information for the three most recently completed actuarial studies. The study completed as of June 30, 2009, was the first and only study performed for the District.

## Supplementary Financial Information

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The following supplemental information is provided to document Northcentral Technical College District's compliance with State budgetary requirements. This accountability is an essential requirement to maintain the public trust. The method of accounting used for budgetary compliance monitoring is substantially different from the method of preparing the basic financial statements of the District, as described in the notes to the accompanying schedules.

# Northcentral Technical College District

## Schedule of Revenues, Expenses, and Changes in Fund Balance - Budget and Actual (Non-GAAP Budgetary Basis) - General Fund Year Ended June 30, 2009

	Original Budget	Amended Budget	Actual	Adjustment to Budgetary Basis	Actual on a Budgetary Basis	Variance
Revenues:						
Local government	\$20,483,332	\$20,562,215	\$20,562,215	\$0	\$20,562,215	\$0
State revenues	6,100,000	6,130,330	6,130,330		6,130,330	
Federal revenues		6,635	6,635		6,635	
Statutory program fees	6,313,324	5,816,358	5,816,358		5,816,358	
Material fees	400,000	432,536	432,536		432,536	
Other student fees	166,550	290,326	290,326		290,326	
Institutional revenues	256,000	347,869	347,869		347,869	
<b>Total revenues</b>	<b>33,719,206</b>	<b>33,586,269</b>	<b>33,586,269</b>		<b>33,586,269</b>	
Expenditures:						
Instruction	21,167,530	20,937,552	20,939,062	(1,510)	20,937,552	
Instructional resources	1,196,936	1,051,605	1,049,953	1,652	1,051,605	
Student services	2,433,129	2,518,912	2,518,912		2,518,912	
General institutional	6,394,452	6,519,339	6,511,204	8,135	6,519,339	
Physical plant	3,437,159	3,406,399	3,408,481	(2,082)	3,406,399	
<b>Total expenditures</b>	<b>34,629,206</b>	<b>34,433,807</b>	<b>34,427,612</b>	<b>6,195</b>	<b>34,433,807</b>	
Excess (deficiency) of revenues over expenditures	(910,000)	(847,538)	(841,343)	(6,195)	(847,538)	
Other financing sources - Transfers in		6,899	6,899		6,899	
Excess (deficiency) of revenues over expenditures and other financing sources	(910,000)	(840,639)	(834,444)	(6,195)	(840,639)	
Fund balance at beginning of year	11,038,416	11,038,416	11,042,426	(4,010)	11,038,416	
<b>Fund balance at end of year</b>	<b>\$10,128,416</b>	<b>\$10,197,777</b>	<b>\$10,207,982</b>	<b>(\$10,205)</b>	<b>\$10,197,777</b>	<b>\$0</b>
Fund balance:						
Reserved for encumbrances			\$10,205			
Reserved for prepaid items			12,728			
Unreserved fund balance -						
Designated for post-employment benefits			4,479,587			
Designated for operations			5,705,462			
<b>Total fund balance</b>			<b>\$10,207,982</b>			

See Independent Auditor's Report.  
See accompanying notes to budgetary comparison schedules.

# Northcentral Technical College District

## Schedule of Revenues, Expenses, and Changes in Fund Balance - Budget and Actual (Non-GAAP Budgetary Basis) - Special Revenue Aidable Fund Year Ended June 30, 2009

	Original Budget	Amended Budget	Actual	Adjustment to Budgetary Basis	Actual on a Budgetary Basis	Variance
Revenues:						
Local government	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$1,000,000	\$0
State revenues	1,219,000	1,563,551	1,563,551		1,563,551	
Federal revenues	2,310,000	1,881,989	1,881,989		1,881,989	
Statutory program fees	483,200	806,674	806,674		806,674	
Material fees	42,400	55,911	55,911		55,911	
Other student fees	400,000	462,052	462,052		462,052	
Institutional revenues	2,550,000	2,436,616	2,436,616		2,436,616	
<b>Total revenues</b>	<b>8,004,600</b>	<b>8,206,793</b>	<b>8,206,793</b>		<b>8,206,793</b>	
Expenditures:						
Current:						
Instruction	6,763,000	6,756,730	6,752,476	4,254	6,756,730	
Instructional resources	41,400	86,505	86,505		86,505	
Student services	918,500	1,015,784	1,015,784		1,015,784	
General institutional	281,700	193,593	193,593		193,593	
Physical plant		9,030	9,030		9,030	
<b>Total expenditures</b>	<b>8,004,600</b>	<b>8,061,642</b>	<b>8,057,388</b>	<b>4,254</b>	<b>8,061,642</b>	
Excess of revenues over expenditures		145,151	149,405	(4,254)	145,151	
Fund balance at beginning of year	1,220,168	1,220,168	1,221,784	(1,616)	1,220,168	
<b>Fund balance at end of year</b>	<b>\$1,220,168</b>	<b>\$1,365,319</b>	<b>\$1,371,189</b>	<b>(\$5,870)</b>	<b>\$1,365,319</b>	<b>\$0</b>
Fund balance:						
Reserved for encumbrances			\$5,870			
Unreserved fund balance -						
Designated for subsequent year			1,365,319			
<b>Total fund balance</b>			<b>\$1,371,189</b>			

See Independent Auditor's Report.

See accompanying notes to budgetary comparison schedules.

# Northcentral Technical College District

## Schedule of Revenues, Expenses, and Changes in Fund Balance - Budget and Actual (Non-GAAP Budgetary Basis) - Special Revenue Non-Aidable Fund Year Ended June 30, 2009

	Original Budget	Amended Budget	Actual	Adjustment to Budgetary Basis	Actual on a Budgetary Basis	Variance
Revenues:						
Local government	\$200,000	\$310,575	\$310,575	\$0	\$310,575	\$0
State revenues	800,000	860,981	860,981		860,981	
Federal revenues	6,950,000	9,565,257	9,565,257		9,565,257	
Other student fees	30,000	25,152	25,152		25,152	
Institutional revenues	60,000	122,113	122,113		122,113	
<b>Total revenues</b>	<b>8,040,000</b>	<b>10,884,078</b>	<b>10,884,078</b>		<b>10,884,078</b>	
Expenditures:						
Student services	7,959,600	11,026,390	11,026,390		11,026,390	
General institutional	80,400	56,602	56,602		56,602	
<b>Total expenditures</b>	<b>8,040,000</b>	<b>11,082,992</b>	<b>11,082,992</b>		<b>11,082,992</b>	
Excess (deficiency) of revenues over expenditures		(198,914)	(198,914)		(198,914)	
Fund balance at beginning of year	198,914	198,914	198,914		198,914	
<b>Fund balance at end of year</b>	<b>\$198,914</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fund balance - Reserved for student financial assistance			<u>\$0</u>			

See Independent Auditor's Report.  
See accompanying notes to budgetary comparison schedules.

# Northcentral Technical College District

## Schedule of Revenues, Expenses, and Changes in Fund Balance - Budget and Actual (Non-GAAP Budgetary Basis) - Capital Projects Fund Year Ended June 30, 2009

	Original Budget	Amended Budget	Actual	Adjustment to Budgetary Basis	Actual on a Budgetary Basis	Variance
<b>Revenues:</b>						
Local revenues	\$700,000	\$1,000,000	\$1,000,000	\$0	\$1,000,000	\$0
State revenues	1,500	277,622	277,622		277,622	
Federal revenues	357,400	301,053	301,053		301,053	
Institutional revenues	220,000	414,279	414,279		414,279	
<b>Total revenues</b>	<b>1,278,900</b>	<b>1,992,954</b>	<b>1,992,954</b>		<b>1,992,954</b>	
<b>Expenditures:</b>						
<b>Capital outlay:</b>						
Instruction	1,597,882	1,823,212	1,808,665	14,547	1,823,212	
Instructional resources	615,728	856,319	844,080	12,239	856,319	
Student services	9,920	14,419	14,419		14,419	
General institutional	1,718,910	1,786,418	1,813,593	(27,175)	1,786,418	
Physical plant	3,834,663	4,967,205	4,948,783	18,422	4,967,205	
<b>Total expenditures</b>	<b>7,777,103</b>	<b>9,447,573</b>	<b>9,429,540</b>	<b>18,033</b>	<b>9,447,573</b>	
Excess (deficiency) of revenues over expenditures	(6,498,203)	(7,454,619)	(7,436,586)	(18,033)	(7,454,619)	
<b>Other financing sources (uses):</b>						
Transfers out		(52,758)	(52,758)		(52,758)	
Issuance of long-term debt	6,421,000	7,548,635	7,548,635		7,548,635	
Excess (deficiency) of revenues and other financing sources (uses) over expenditures	(77,203)	41,258	59,291	(18,033)	41,258	
Fund balance at beginning of year	6,453,601	6,453,601	6,589,333	(135,732)	6,453,601	
<b>Fund balance at end of year</b>	<b>\$6,376,398</b>	<b>\$6,494,859</b>	<b>\$6,648,624</b>	<b>(\$153,765)</b>	<b>\$6,494,859</b>	<b>\$0</b>
<b>Fund balance:</b>						
Reserved for encumbrances			\$153,765			
Unreserved fund balance - Designated for operations			6,494,859			
<b>Total fund balance</b>			<b>\$6,648,624</b>			

See Independent Auditor's Report.  
See accompanying notes to budgetary comparison schedules.

# Northcentral Technical College District

## Schedule of Revenues, Expenses, and Changes in Fund Balance - Budget and Actual (Non-GAAP Budgetary Basis) - Debt Service Fund Year Ended June 30, 2009

	Original Budget	Amended Budget	Actual	Adjustment to Budgetary Basis	Actual on a Budgetary Basis	Variance
Revenues:						
Local revenues	\$6,605,070	\$5,784,804	\$5,784,804	\$0	\$5,784,804	\$0
Institutional revenues	121,807	33,279	33,279		33,279	
<b>Total revenues</b>	<b>6,726,877</b>	<b>5,818,083</b>	<b>5,818,083</b>		<b>5,818,083</b>	
Expenditures - Physical plant	5,862,136	5,818,962	5,818,962		5,818,962	
Excess (deficiency) of revenues over expenditures	864,741	(879)	(879)		(879)	
Other financing sources:						
Transfers in		52,758	52,758		52,758	
Premium on long-term debt		36,456	36,456		36,456	
Excess (deficiency) of revenues and other financing sources over expenditures	864,741	88,335	88,335		88,335	
Fund balance at beginning of year	924,962	924,962	924,962		924,962	
<b>Fund balance at end of year</b>	<b>\$1,789,703</b>	<b>\$1,013,297</b>	<b>\$1,013,297</b>	<b>\$0</b>	<b>\$1,013,297</b>	<b>\$0</b>

See Independent Auditor's Report.  
See accompanying notes to budgetary comparison schedules.

# Northcentral Technical College District

## Schedule of Revenues, Expenses, and Changes in Fund Balance - Budget and Actual (Non-GAAP Budgetary Basis) - Enterprise Fund Year Ended June 30, 2009

	Original Budget	Amended Budget	Actual	Adjustment to Budgetary Basis	Actual on a Budgetary Basis	Variance
Revenues - Institutional	\$2,496,000	\$2,519,256	\$2,519,256	\$0	\$2,519,256	\$0
Expenses - Auxiliary service	2,396,000	2,343,379	2,343,379		2,343,379	
Income before transfers	100,000	175,877	175,877		175,877	
Other financing uses - Transfers out		(6,899)	(6,899)		(6,899)	
Change in net assets	100,000	168,978	168,978		168,978	
Net assets at beginning of year	949,021	949,021	949,021		949,021	
Net assets at end of year	\$1,049,021	\$1,117,999	\$1,117,999	\$0	\$1,117,999	\$0
Net assets - Unrestricted retained earnings			<u>\$1,117,999</u>			

See Independent Auditor's Report.  
See accompanying notes to budgetary comparison schedules.

# Northcentral Technical College District

## Schedule of Revenues, Expenses, and Changes in Fund Balance - Budget and Actual (Non-GAAP Budgetary Basis) - Internal Service Fund Year Ended June 30, 2009

	Original Budget	Amended Budget	Actual	Adjustment to Budgetary Basis	Actual on a Budgetary Basis	Variance
Revenues - Institutional	\$6,500,000	\$8,074,112	\$8,074,112	\$0	\$8,074,112	\$0
Expenses - Auxiliary service	5,900,000	8,400,245	8,400,245		8,400,245	
Change in net assets	600,000	(326,133)	(326,133)		(326,133)	
Net assets at beginning of year	2,554,749	2,554,749	2,554,749		2,554,749	
Net assets at end of year	\$3,154,749	\$2,228,616	\$2,228,616	\$0	\$2,228,616	\$0
Net assets - Unrestricted retained earnings			\$2,228,616			

See Independent Auditor's Report.  
See accompanying notes to budgetary comparison schedules.

# Northcentral Technical College District

## Notes to Budgetary Comparison Schedules

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### Note 1      Budgetary Accounting

The District uses a fund structure for budgetary accounting as compared to the entity-wide presentation of the basic financial statements. Annual budgets are adopted for all funds in accordance with the requirements of the Wisconsin Technical College System Board. The District follows the procedures listed below in adopting its annual budget:

- Property taxes are levied by the various taxing municipalities located primarily in Marathon, Clark, Lincoln, Menominee, Portage, Price, Shawano, Taylor, Waupaca, and Langlade Counties. The District records as revenues its share of the local tax when levied, since the District's share becomes available during its fiscal year to finance its operations.
- Public hearings are conducted on the proposed budget.
- Prior to July 1, the budget is legally enacted through approval by the Board.
- Budget amendments during the year are legally authorized. Budget transfers (between funds and functional areas within funds) and changes in budgeted revenues and expenditures (appropriations) require approval by a vote of two-thirds of the entire membership of the Board and require publishing a Class I public notice in the District's official newspaper within ten days according to Wisconsin Statutes. It is the Board's policy to amend the budget to actual each fiscal year.
- Management exercises control over budgeted expenditures by fund and function (i.e., instruction, instructional resources, etc.), as presented in the required supplementary information. Expenditures may not exceed funds available or appropriated, unless authorized by a resolution adopted by a vote of two-thirds of the Board. Unused appropriations lapse at the end of each fiscal year.
- Formal budgetary integration is employed as a planning device for all funds. The annual operating budget is prepared primarily on the same basis as fund financial statements prior to the adoption of GASB Statement No. 34, except encumbrances are also included in the adopted budget. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of the formal budgetary process.

# Northcentral Technical College District

## Notes to Budgetary Comparison Schedules

**Note 2** Explanation of Differences Between Revenues, Expenditures, and Other Financing Sources (Uses) for Budgetary Funds on Budgetary Basis and the Statement of Revenues and Expenses on a GAAP Basis

**Revenues**

Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules:

General fund	\$33,586,269
Special Revenue Aidable Fund	8,206,793
Special Revenue Non-Aidable Fund	10,884,078
Capital Projects Fund	1,992,954
Debt Service Fund	5,818,083
Enterprise Funds	2,519,256
Internal Service Funds	8,074,112

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71,081,545

**Adjustments:**

Interfund charges from internal service funds are eliminated for GAAP reporting	(7,394,350)
Scholarship allowances are included in expenditures for budgetary purposes but offset revenues for GAAP reporting	(3,147,500)
Summer tuition is recognized on the cash basis rather than the accrual basis	46,885
Property taxes levied for debt service payments in the subsequent fiscal year and are deferred for budgetary purposes	162,927
Donated capital assets are not included in revenues for budgetary purposes but are included in revenues for GAAP reporting	821,500

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**Reconciled revenues** \$61,571,007

**Revenues per Statement of Revenues and Expenses on a GAAP basis:**

Operating revenues	\$25,808,060
Property taxes	28,820,520
State operating appropriations	6,623,586
Investment income	318,841

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**Total** \$61,571,007

# Northcentral Technical College District

## Notes to Budgetary Comparison Schedules

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### Note 2 Explanation of Differences Between Revenues, Expenditures, and Other Financing Sources (Uses) for Budgetary Funds on Budgetary Basis and the Statement of Revenues and Expenses on a GAAP Basis (Continued)

#### Expenditures

Actual amounts (budgetary basis) "expenditures" from the budgetary comparison schedules:

General Fund	\$34,433,807
Special Revenue Aidable Fund	8,061,642
Special Revenue Non-Aidable Fund	11,082,992
Capital Projects Fund	9,447,573
Debt Service Fund	5,818,962
Enterprise Funds	2,343,379
Internal Service Funds	8,400,245
	<hr/>
	79,588,600

#### Adjustments:

Interfund charges from internal service funds are eliminated for GAAP reporting (7,394,350)

Scholarship allowances are included in expenditures for budgetary purposes but offset revenues for GAAP reporting (3,147,500)

The following expenditures are recognized on the cash basis rather than the accrual basis:

Summer school instructional wages	(59,645)
Interest expense	(42,881)
Post-employment benefits	(330,573)

The acquisition of capital assets is reported as an expenditure for budgetary purposes (4,029,349)

Repayment of principal on long-term debt is a budgetary expenditure (5,145,275)

Debt issuance costs are a budgetary expenditure (29,500)

Encumbrances are recorded for budgetary purposes (28,482)

Depreciation and loss on asset disposal recorded for GAAP purposes 3,228,226

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Reconciled expenses \$62,609,271

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# Northcentral Technical College District

## Notes to Budgetary Comparison Schedules

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Note 2 Explanation of Differences Between Revenues, Expenditures, and Other Financing Sources (Uses) for Budgetary Funds on Budgetary Basis and the Statement of Revenues and Expenses on a GAAP Basis (Continued)

**Expenditures (Continued)**

Expenses per the Statement of Revenues and Expenses on a GAAP Basis:

Operating expenses	\$61,965,978
Interest expense	643,293
<hr/>	
Total	<u>\$62,609,271</u>

Other financing sources and uses such as transfers in (out) and proceeds from issuance of long-term debt are not recognized as revenues or expenses for GAAP reporting.



**Northcentral**  
TECHNICAL COLLEGE

*Real Life. Real Learning.*

# STATISTICAL SECTION

**2009**

COMPREHENSIVE  
ANNUAL FINANCIAL REPORT

## Statistical Section

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health. The information was prepared by the District and was not subject to audit by the independent certified public accounting firm.

### Contents

#### Financial Trends

- These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

#### Revenues Capacity

- These schedules contain information to help the reader assess the District's most significant local revenues source, the property tax.

#### Debt Capacity

- These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

#### Demographic and Economic Information

- These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

#### Operating Information

- These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The District implemented GASB Statement 34 for the fiscal year ended June 30, 2003; schedules presenting information prepared on an accrual basis include information beginning in that year.

**Column Headings:** The columns headed "Year" in this section refer to the District's fiscal year (July 1 to June 30). Certain data included in this section is only available on a calendar-year basis; and if calendar-year data is presented, it is disclosed in the notes to the specific statement or schedule included in this section.

## Northcentral Technical College District

Net Assets by Component  
 Last Seven Fiscal Years  
 (accrual basis of accounting)

	2009	2008	2007	2006	2005	2004	2003
Invested in capital assets, net of related debt	\$24,182,581	\$25,442,347	\$25,384,501	\$25,264,132	\$29,219,173	\$20,622,303	\$7,627,548
Restricted for debt service	6,434,911	6,135,693	5,935,366	6,163,200	5,776,336	5,168,725	4,926,263
Unrestricted	15,233,783	13,938,337	12,083,114	7,375,691	7,025,631	6,764,236	4,607,978
<b>Total net assets</b>	<b>\$45,851,275</b>	<b>\$45,516,377</b>	<b>\$43,402,981</b>	<b>\$38,803,023</b>	<b>\$42,021,140</b>	<b>\$32,555,264</b>	<b>\$17,161,789</b>

Note: The District implemented GASB Statements 34 and 35 beginning with the fiscal year ended June 30, 2003.

# Northcentral Technical College District

## Changes in Net Assets Last Seven Fiscal Years

	2009	2008	2007	2006	2005	2004	2003
<b>Operating revenues:</b>							
Student program fees, net of scholarship allowances	\$3,855,863	\$3,559,182	\$3,345,774	\$3,093,879	\$3,146,264	\$3,001,442	\$2,872,823
Student material fees, net of scholarship allowances	347,049	322,136	317,163	308,739	340,927	352,544	319,487
Other student fees, net of scholarship allowances	585,484	565,540	567,214	514,878	412,019	325,690	313,937
Federal grants	11,754,934	9,487,012	8,231,277	7,598,702	8,073,973	7,676,954	7,510,930
State grants	2,208,897	1,720,134	1,451,631	1,365,444	1,472,365	1,399,987	1,755,049
Business and industry contract revenues	1,158,821	1,003,827	566,116	595,258	498,053	508,393	473,962
School District contract revenues	786,151	852,682	813,576	840,019	890,194	966,591	870,896
Auxiliary enterprise revenues	3,225,603	2,544,502	2,375,766	1,875,836	1,928,064	1,822,767	1,707,411
Miscellaneous	1,885,258	1,114,834	1,198,856	930,397	1,219,325	1,623,677	1,069,628
<b>Total operating revenues</b>	<b>25,808,060</b>	<b>21,169,849</b>	<b>18,867,373</b>	<b>17,123,152</b>	<b>17,981,184</b>	<b>17,678,045</b>	<b>16,894,123</b>
<b>Operating expenses:</b>							
Instruction	28,789,051	25,337,518	23,197,202	23,023,061	20,903,343	20,587,580	19,883,724
Instructional resources	2,035,950	1,548,414	1,422,652	1,461,393	1,371,603	1,595,818	2,110,782
Student services	4,603,935	4,032,140	2,915,334	2,898,686	2,519,757	2,909,416	2,753,975
General institutional	8,014,298	6,986,933	6,038,859	6,201,074	5,604,299	5,474,940	5,433,716
Physical plant	5,115,865	4,322,263	3,207,191	1,604,012	3,390,127	2,657,126	2,195,541
Auxiliary enterprise services	3,358,132	2,232,575	2,244,242	1,655,598	1,725,893	1,668,671	1,708,657
Public service			13,322	40,904	43,438	13,358	10,982
Depreciation	3,239,892	2,935,133	3,756,386	3,595,132	3,251,798	3,508,590	3,569,496
Student aid	6,808,835	5,568,594	4,499,033	4,070,601	4,293,900	3,998,380	3,627,166
<b>Total operating expenses</b>	<b>61,965,978</b>	<b>52,963,570</b>	<b>47,294,221</b>	<b>44,550,461</b>	<b>43,104,158</b>	<b>42,413,879</b>	<b>41,294,039</b>
<b>Operating loss</b>	<b>(36,157,918)</b>	<b>(31,793,721)</b>	<b>(28,426,848)</b>	<b>(27,427,309)</b>	<b>(25,122,974)</b>	<b>(24,735,834)</b>	<b>(24,399,916)</b>
<b>Non-operating revenues (expenses):</b>							
Property taxes	28,820,520	27,606,561	26,451,712	25,216,958	24,100,366	22,314,046	21,406,374
State operating appropriations	6,623,586	6,224,200	6,426,460	6,001,453	5,585,464	5,692,203	5,467,391
Loss on disposal of capital assets			(6,219)	(84,381)	(93,240)	(124,181)	(70,156)
Investment income earned	318,841	695,381	702,019	441,643	241,675	68,092	271,072
Interest expense	(643,293)	(621,880)	(559,083)	(568,921)	(599,906)	(622,311)	(729,265)
<b>Total non-operating revenues (expenses)</b>	<b>35,119,654</b>	<b>33,904,262</b>	<b>33,014,889</b>	<b>31,006,752</b>	<b>29,234,359</b>	<b>27,327,849</b>	<b>26,345,416</b>
<b>Income before other changes in net assets</b>	<b>(1,038,264)</b>	<b>2,110,541</b>	<b>4,588,041</b>	<b>3,579,443</b>	<b>4,111,385</b>	<b>2,592,015</b>	<b>1,945,500</b>
State capital grant			1,800	6,500	4,939		88,238
Federal capital grant		2,855	10,117	145,013	5,349,552	12,779,090	1,539,852
<b>Total change in net assets</b>	<b>(\$1,038,264)</b>	<b>\$2,113,396</b>	<b>\$4,599,958</b>	<b>\$3,730,956</b>	<b>\$9,465,876</b>	<b>\$15,371,105</b>	<b>\$3,573,590</b>

Note. The District implemented GASB Statements 34 and 35 beginning with the fiscal year ended June 30, 2003.

# Northcentral Technical College District

Distribution of Real Property Value on an Equalized Basis  
Langlade, Lincoln, Marathon, Menominee, Price, and Taylor Counties (1)  
Last Seven Calendar Years (3)

Calendar Year	Residential	Commercial	Manufacturing	Agriculture and Ag Forest	Undeveloped	Forest	Other	Personal Property	Total	District Equalized Valuation (2)	Total Direct Tax Rate (4)
2002	\$6,859,995,514	\$1,484,460,130	\$436,004,400	\$137,310,471	\$91,600,762	\$782,662,629	\$427,941,930	\$314,262,513	\$10,534,266,349	\$10,095,644,249	1.93559
% of Total	65.12%	14.09%	4.14%	1.30%	0.87%	7.43%	4.06%	2.98%			
2003	7,378,270,513	1,568,874,640	441,508,500	105,692,264	127,312,957	949,266,891	463,697,215	305,066,376	11,339,689,356	10,726,534,711	1.90171
% of Total	65.07%	13.84%	3.89%	0.93%	1.12%	8.37%	4.09%	2.69%			
2004	8,137,871,945	1,770,918,510	480,133,500	110,393,246	87,148,075	1,006,797,622	485,011,725	339,376,727	12,417,651,350	11,343,871,309	1.90659
% of Total	65.53%	14.26%	3.87%	0.89%	0.70%	8.11%	3.91%	2.73%			
2005	8,623,158,737	1,913,246,560	476,782,700	254,412,556	96,023,876	816,917,195	508,363,303	354,490,758	13,043,395,685	11,976,302,135	1.93228
% of Total	66.11%	14.67%	3.66%	1.95%	0.74%	6.26%	3.90%	2.72%			
2006	9,311,866,631	2,051,214,720	466,585,400	264,742,967	111,920,426	897,768,040	522,741,342	368,731,347	13,995,570,873	12,858,126,272	1.88567
% of Total	66.53%	14.66%	3.33%	1.89%	0.80%	6.41%	3.74%	2.63%			
2007	10,241,038,274	2,322,261,400	495,553,700	289,012,313	124,075,641	971,273,130	557,816,392	396,591,517	15,397,622,367	13,568,574,293	1.86375
% of Total	66.51%	15.08%	3.22%	1.88%	0.81%	6.31%	3.62%	2.58%			
2008	10,736,754,964	2,441,913,230	532,117,600	306,556,752	132,127,662	1,015,503,896	580,657,787	412,952,074	16,158,583,965	14,238,122,458	1.84922
% of Total	66.45%	15.11%	3.29%	1.90%	0.82%	6.28%	3.59%	2.58%			

Source: Wisconsin Department of Revenue, Bureau of Local Financial Assistance

Notes:

(1) The District is comprised of almost all of six (6) counties (Langlade, Lincoln, Marathon, Menominee, Price, and Taylor) and parts of four (4) counties (Clark, Portage, Shawano, and Waupaca). Real property values are presented for Langlade, Lincoln, Marathon, Menominee, Price, and Taylor counties. These six counties comprise over 91% of the District's total equalized valuation.

(2) Due to varying assessment policies in the municipalities contained in the District, the District uses equalized value of taxable property for tax levy purposes. This equalized value of property approximates estimated actual (full) value of taxable property in the State of Wisconsin. The District Equalized Valuation is the equalized value of property, excluding tax incremental financing districts, with the District. The amount shown is for the six counties listed only. Therefore, the above total column will be greater than the actual total equalized value for the District.

(3) Information for prior years is not available.

(4) Property tax rates are shown per \$1,000 of equalized value.

# Northcentral Technical College District

## Direct and Overlapping Property Tax Rates (2)

Last Ten Years

(Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
District Direct Rates										
Operational	1.46766	1.47751	1.48142	1.46368	1.45485	1.42651	1.44739	1.38593	1.41321	1.42176
Debt Service	0.38156	0.38624	0.40425	0.4486	0.48174	0.4732	0.4882	0.49788	0.49752	0.45115
Total Direct Rate	1.84922	1.86375	1.88567	1.93228	1.93659	1.90171	1.93559	1.88381	1.91073	1.87291
<u>Clark County</u>										
T Beaver	18.89	20.64	20.40	21.44	21.95	21.15	21.91	22.19	24.24	25.09
T Colby	18.69	19.73	18.51	19.03	20.64	21.51	21.59	21.84	24.25	24.14
T Eaton	21.81	22.40	22.09	24.26	22.48	21.51	21.94	20.33	23.04	23.60
T Fremont	19.52	19.10	19.17	19.84	20.76	19.83	20.48	20.66	21.85	22.72
T Green Grove	17.47	18.49	18.36	18.83	19.95	19.46	19.27	19.52	21.30	22.22
T Hoard	17.02	17.09	17.43	17.96	18.83	17.70	17.75	18.01	19.55	20.90
T Loyal	18.87	20.51	19.87	20.96	21.48	20.77	21.79	21.38	22.90	23.94
T Mayville	20.26	20.71	20.10	20.61	22.15	22.21	22.90	22.14	23.86	23.49
T Sherman	17.75	19.10	18.79	19.81	19.64	20.09	20.84	21.05	22.95	24.20
T Unity	19.19	20.49	19.64	20.40	21.28	22.43	22.62	22.93	25.37	25.34
T Warner	21.91	22.50	22.22	23.80	22.00	21.01	21.96	20.49	23.38	24.11
T Weston	18.60	19.44	19.11	19.61	22.14	20.30	20.79	21.19	22.33	23.12
T York	18.90	20.00	19.59	21.30	22.06	19.82	21.34	21.09	23.27	24.07
V Curtiss	28.28	26.90	26.50	27.20	28.72	28.08	28.75	27.23	27.99	27.54
V Dorchester	23.77	24.61	23.10	23.57	25.08	25.83	25.88	28.15	28.52	28.03
V Unity	21.04	22.35	21.44	21.90	23.92	24.44	24.44	25.80	27.38	27.80
C Abbotsford	23.51	23.14	22.91	24.04	25.55	24.40	26.97	25.84	26.02	27.09
C Colby	24.79	25.94	24.96	25.12	26.69	27.09	27.23	28.44	30.00	29.66
C Loyal	25.01	26.48	26.12	26.53	27.55	27.24	27.99	27.60	28.91	30.00
<u>Langlade County</u>										
T Ackley	15.39	15.75	16.85	17.10	17.84	18.19	18.71	18.41	19.06	20.29
T Antigo	16.79	17.05	18.15	18.53	19.10	19.22	18.68	18.40	19.03	19.85
T Evergreen	18.04	17.39	18.95	19.26	19.53	18.93	19.10	19.33	18.32	21.10
T Langlade	15.85	16.18	17.37	17.73	18.29	18.30	18.76	18.41	18.79	19.84
T Neva	15.33	15.82	16.78	17.15	17.78	18.15	17.45	17.71	18.49	19.61
T Norwood	16.01	16.45	17.65	18.07	18.77	19.18	19.71	19.70	20.62	21.34
T Peck	15.06	15.46	16.52	16.84	17.59	17.94	18.54	18.25	18.94	20.35
T Polar	16.26	16.73	17.85	18.24	18.87	19.27	18.59	18.85	19.44	20.23
T Price	15.42	15.83	16.93	17.26	17.95	18.18	18.73	18.49	19.10	20.26
T Rolling	16.97	17.37	18.29	18.72	19.31	19.47	18.95	18.78	19.10	20.18
T Summit	15.33	15.70	16.79	17.05	17.79	17.89	18.12	17.89	18.14	19.38
T Upham	11.98	12.51	13.08	13.86	14.74	14.64	15.56	15.24	15.93	17.77
T Vilas	15.88	16.27	17.40	17.64	18.35	18.73	18.25	17.75	18.36	19.57
T Wolf River	17.60	17.04	18.59	18.87	19.09	18.52	19.22	19.48	18.51	20.55
V White Lake	24.38	24.53	25.04	25.47	25.63	25.23	23.66	26.67	26.50	24.98
C Antigo	24.40	24.32	25.49	24.48	25.06	25.42	24.72	25.14	25.22	27.15
<u>Lincoln County</u>										
T Birch	15.14	15.33	14.65	16.15	17.41	17.63	18.71	18.63	19.72	19.15
T Corning	16.88	17.27	16.66	18.20	19.42	19.41	20.39	20.09	20.11	20.59
T Harding	15.61	16.01	15.40	16.99	18.23	18.73	19.89	19.65	20.16	21.00
T Harrison	14.36	15.06	14.56	15.26	16.98	16.63	17.63	17.83	18.38	18.19

# Northcentral Technical College District

Direct and Overlapping Property Tax Rates (2) (Continued)  
 Last Ten Years  
 (Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<u>Lincoln County (Continued)</u>										
T Merrill	16.37	16.81	16.09	17.62	19.18	18.74	19.59	19.52	19.28	19.49
T Pine River	17.04	17.68	16.93	18.61	20.07	20.18	21.24	21.42	22.15	22.48
T Rock Falls	15.79	16.25	15.54	16.93	18.35	18.59	19.83	19.93	19.99	20.29
T Russell	16.48	16.76	16.21	17.76	19.11	18.80	18.84	19.82	20.39	20.86
T Schley	15.79	16.18	15.56	17.09	18.69	18.53	19.59	19.38	19.67	20.01
T Scott	17.15	17.51	17.01	18.62	20.01	19.86	21.18	20.87	21.06	22.48
C Merrill	26.10	26.19	25.35	26.70	27.55	27.99	28.96	28.79	30.39	28.38
<u>Marathon County</u>										
T Bergen	17.00	16.70	17.33	17.06	17.98	17.62	19.62	21.05	23.41	22.41
T Berlin	18.43	18.99	19.04	20.09	21.15	21.24	21.88	21.48	21.98	22.26
T Bern	18.60	18.46	18.35	17.76	19.48	18.75	20.40	19.63	20.44	22.31
T Bevent	17.46	18.50	17.21	18.20	18.99	19.06	18.98	19.78	21.29	20.86
T Brighton	18.59	19.23	18.58	19.63	19.31	21.73	21.91	22.01	24.09	24.64
T Cassel	16.81	17.01	17.01	18.67	17.20	17.34	18.18	18.37	18.51	18.71
T Cleveland	16.92	17.04	17.21	17.54	18.02	18.84	18.53	17.98	19.15	20.11
T Day	17.37	17.02	17.58	17.70	18.07	18.42	18.34	18.11	18.74	19.40
T Easton	20.68	19.89	19.09	20.09	20.16	20.55	21.44	21.13	22.00	21.36
T Eau Claire	15.86	15.79	16.09	16.39	16.68	17.35	17.72	16.96	18.01	19.25
T Elderon	15.12	15.03	15.69	17.35	17.85	17.29	17.31	17.18	18.65	19.09
T Emmet	16.45	16.41	16.27	17.21	17.19	17.18	18.53	19.41	20.37	20.47
T Frankfort	17.54	17.82	17.57	18.12	18.83	19.89	20.30	19.90	20.68	20.96
T Franzen	15.29	15.17	15.69	17.25	17.82	17.16	17.46	16.88	18.05	18.36
T Green Valley	17.91	17.63	17.50	18.32	19.14	18.82	20.35	21.38	21.61	21.13
T Guenther	19.50	18.38	18.02	18.88	19.63	19.14	20.87	22.03	23.11	23.21
T Halsey	18.94	18.79	18.52	17.76	19.57	18.77	20.71	19.71	20.44	22.61
T Hamburg	17.65	17.97	17.86	19.24	20.32	20.55	21.70	21.11	21.96	21.63
T Harrison	15.86	16.30	17.27	17.68	18.16	18.56	18.69	19.14	19.86	20.32
T Hewitt	19.97	20.56	20.77	22.01	23.20	22.18	22.29	22.65	23.90	24.00
T Holton	17.36	17.48	16.81	17.24	18.79	19.82	20.58	19.76	21.16	21.15
T Hull	18.20	18.96	17.81	18.41	19.89	21.08	21.26	21.02	22.80	22.43
T Johnson	18.30	17.92	17.73	17.38	19.05	18.42	20.26	18.84	19.35	20.74
T Knowlton	16.82	16.56	16.13	16.84	17.61	17.18	18.98	20.62	21.77	21.86
T Kronenwetter (3)						19.20	21.21	21.66	22.28	21.10
T Maine	20.00	20.38	20.44	20.67	21.35	21.17	21.53	21.75	21.97	22.11
T Marathon	17.21	17.37	17.17	19.32	17.02	17.66	18.94	18.04	18.80	18.91
T McMillan	17.70	16.72	18.73	19.00	19.54	21.15	21.10	20.13	20.71	21.29
T Mosinee	17.23	17.01	16.55	17.37	18.06	17.71	19.87	21.62	22.74	22.37
T Norrie	15.02	14.92	15.40	16.87	17.37	16.85	17.09	16.79	17.91	18.07
T Plover	17.85	18.06	18.92	19.94	20.45	19.68	20.81	19.99	21.54	21.96
T Reid	16.34	16.26	16.36	17.58	18.25	17.52	18.33	18.60	19.98	19.72
T Rib Falls	16.99	17.10	17.09	18.89	17.24	18.37	19.02	18.90	19.49	19.61
T Rib Mountain	19.53	20.10	20.02	21.08	22.49	22.27	22.59	22.86	23.31	23.39
T Rietbrock	18.90	18.86	18.73	18.54	19.66	19.16	20.64	20.13	20.77	21.82
T Ringle	17.64	17.60	16.96	17.77	17.86	18.14	19.06	18.64	18.89	17.98
T Spencer	17.47	17.99	17.83	18.76	17.39	20.13	20.44	20.92	22.51	22.48
T Stettin	19.51	20.15	20.18	21.30	22.00	21.30	23.10	21.33	20.82	20.78
T Texas	18.97	19.50	19.43	19.78	21.03	20.77	21.05	21.27	21.64	21.50
T Wausau	18.96	19.36	19.05	20.06	20.98	20.81	21.35	21.35	21.33	21.04

# Northcentral Technical College District

## Direct and Overlapping Property Tax Rates (2) (Continued)

Last Ten Years

(Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<u>Marathon County (Continued)</u>										
T Weston	17.17	17.16	16.52	17.32	17.35	17.66	18.49	18.86	21.24	20.40
T Wien	16.43	16.69	16.83	17.86	17.57	17.95	18.06	19.23	19.49	19.62
V Athens	24.48	24.18	24.08	23.31	25.56	24.89	28.16	26.91	26.88	28.77
V Birnamwood	16.98	17.89	17.49	19.09	19.96	19.44	18.82	18.69	19.69	20.17
V Brokaw	24.47	25.25	23.38	23.81	29.02	24.09	24.37	25.03	25.74	26.06
V Dorchester	22.58	23.79	22.64	22.81	24.70	26.41	26.40	25.56	25.82	25.15
V Edgar	20.07	20.52	20.46	21.37	21.08	20.94	21.48	22.79	22.71	22.36
V Elderon	15.89	15.83	16.57	18.15	19.01	18.54	18.77	18.63	20.24	20.53
V Fenwood	16.68	16.97	17.07	18.18	17.80	17.99	18.18	20.04	19.94	18.76
V Hatley	19.18	18.60	18.06	18.17	17.79	19.95	18.56	18.09	18.63	17.79
V Kronenwetter (3)	19.62	19.36	18.82	19.62	19.68	20.23				
V Marathon	21.83	22.20	21.69	24.08	21.40	21.83	23.17	21.84	22.64	23.04
V Rothschild	22.56	22.43	21.80	22.67	22.70	23.37	24.23	23.78	24.21	22.84
V Spencer	22.40	23.16	22.83	24.32	22.91	25.75	25.57	26.23	27.69	27.80
V Stratford	19.86	19.61	19.65	19.98	19.80	20.92	21.43	21.19	22.33	23.85
V Unity	19.07	20.04	19.21	19.36	20.88	22.62	22.23	22.70	24.95	24.21
V Weston	21.66	21.78	21.18	21.95	21.86	22.12	22.90	22.22	22.87	22.07
C Abbotsford	21.73	21.28	21.44	21.96	24.00	23.02	27.24	23.92	23.31	24.83
C Colby	23.02	23.89	22.98	22.98	24.48	25.65	25.71	26.00	27.30	26.64
C Mosinee	21.02	20.91	20.53	21.25	22.40	22.18	24.21	26.17	27.63	27.14
C Schofield	23.03	23.16	22.47	23.11	23.40	23.64	24.62	24.10	25.35	24.19
C Wausau	24.42	25.56	25.22	26.33	27.76	27.36	27.88	28.05	28.61	28.61
<u>Menominee County</u>										
T Menominee	20.53	22.45	22.12	21.82	20.52	19.90	20.05	20.90	18.48	21.00
<u>Portage County</u>										
T Alban	18.71	19.80	18.22	19.23	20.72	20.84	20.57	20.74	21.81	21.15
T New Hope	15.95	16.83	15.89	16.82	17.73	17.59	17.74	17.96	18.44	17.83
T Sharon	17.98	18.46	17.38	17.85	18.73	18.81	19.22	19.59	19.90	19.14
T Stockton	17.28	17.30	17.14	17.30	18.29	18.17	18.94	18.79	18.44	17.53
V Rosholt	20.62	21.46	19.22	19.51	20.77	19.74	18.97	19.51	20.81	20.15
<u>Price County</u>										
T Catawba	15.98	15.96	16.10	16.18	17.15	16.60	17.44	16.89	17.38	18.61
T Eisenstein	13.69	13.63	14.62	15.16	16.01	15.55	15.54	15.89	16.97	17.39
T Elk	16.57	16.68	16.58	16.72	17.92	17.63	18.58	18.53	18.02	19.00
T Emery	15.92	15.98	15.93	15.95	16.88	16.32	17.25	17.07	17.35	18.23
T Fifield	15.91	15.85	16.98	17.75	18.72	18.32	18.60	19.54	20.74	21.52
T Flambeau	16.14	16.15	16.13	16.29	17.24	16.75	18.82	17.77	18.46	19.57
T Georgetown	16.29	16.36	16.46	16.54	17.64	17.29	18.47	18.20	18.76	20.16
T Hackett	16.78	16.81	17.38	18.03	19.08	18.14	17.80	16.83	17.45	18.22
T Harmony	16.56	16.54	16.78	16.52	17.64	17.52	18.97	19.07	20.03	21.76
T Hill	17.19	17.06	17.37	18.72	19.72	18.98	18.42	17.64	18.68	20.10
T Kennan	17.06	16.98	17.27	17.75	18.67	19.13	19.89	19.43	20.54	24.85
T Knox	16.90	16.95	17.62	18.74	19.83	19.08	18.42	17.13	18.36	18.64
T Lake	14.56	14.62	15.70	16.17	17.35	16.96	17.03	17.42	18.64	19.53
T Ogema	17.13	17.06	17.71	18.84	19.95	19.23	18.52	17.49	18.11	19.10

# Northcentral Technical College District

Direct and Overlapping Property Tax Rates (2) (Continued)  
 Last Ten Years  
 (Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<u>Price County (Continued)</u>										
T Prentice	16.80	16.79	17.84	18.70	19.64	19.25	18.11	15.05	17.92	18.68
T Spirit	18.13	17.81	17.65	19.42	20.12	19.76	19.12	19.87	21.20	23.62
T Worcester	15.82	15.95	15.87	15.91	16.89	16.33	17.25	17.07	17.36	18.41
V Catawba	15.98	16.06	16.04	16.05	17.03	16.52	17.56	17.39	17.76	19.00
V Kennan	15.87	15.97	15.90	15.82	16.80	16.29	17.14	19.97	17.30	18.44
V Prentice	20.19	20.42	20.68	21.94	22.02	21.36	19.70	18.48	18.87	19.50
C Park Falls	22.61	22.28	22.09	22.79	23.99	23.84	24.40	24.87	25.81	26.13
C Phillips	23.61	24.07	24.52	22.72	25.65	24.50	25.79	26.17	24.89	28.59
<u>Shawano County</u>										
T Almon	15.58	17.59	18.61	18.27	18.13	18.28	18.67	18.91	19.47	17.52
T Aniwa	15.14	15.27	16.21	17.35	17.68	17.67	17.85	17.98	18.88	19.96
T Bartelme	13.78	15.48	16.32	15.78	15.80	15.82	16.07	16.15	16.16	14.00
T Birnamwood	14.61	14.53	15.41	17.03	17.38	16.92	17.07	17.40	18.48	19.26
T Fairbanks	18.09	18.00	19.14	20.78	21.33	21.74	21.75	21.44	23.28	22.61
T Germania	15.48	15.35	16.23	17.97	18.49	18.52	18.82	18.69	20.29	20.47
T Grant	17.29	17.50	18.20	19.57	19.99	20.06	20.45	20.09	21.36	20.36
T Hutchins	15.64	16.64	17.78	18.17	18.46	18.90	19.13	19.53	20.11	20.24
T Morris	16.38	16.99	18.02	18.89	19.17	19.21	19.38	19.17	20.33	19.70
T Seneca	15.77	17.33	18.01	18.03	18.03	18.22	18.47	18.52	19.08	17.18
T Wittenberg	14.84	14.80	15.54	17.20	17.66	16.99	17.09	16.90	18.23	18.38
V Aniwa	15.25	15.75	16.77	17.17	17.68	18.05	18.19	18.33	18.85	20.51
V Birnamwood	17.36	18.33	17.71	19.23	19.76	19.21	18.63	18.67	18.71	19.25
V Bowler	14.31	16.07	16.98	16.51	16.73	16.61	16.93	17.07	17.17	15.13
V Eland	14.90	15.01	15.76	17.45	18.05	17.21	17.22	16.84	17.91	18.39
V Mattoon	16.63	17.26	18.38	18.93	19.45	21.85	20.10	20.75	21.38	22.05
V Tigerton	20.50	20.32	21.51	23.03	23.98	23.46	24.22	24.33	26.37	24.79
V Wittenberg	17.91	18.13	18.69	20.82	21.11	19.05	20.71	19.18	22.43	23.31
<u>Taylor County</u>										
T Browning	16.88	17.03	18.30	18.77	19.95	19.95	20.23	20.89	21.00	20.84
T Chelsea	16.25	16.41	17.62	18.19	19.36	19.37	19.52	19.93	20.06	19.77
T Deer Creek	17.83	17.89	19.18	19.83	20.98	20.91	21.09	21.82	22.17	21.97
T Goodrich	17.17	17.39	18.60	19.16	20.35	20.24	21.25	21.07	21.45	21.38
T Greenwood	19.46	18.88	18.43	19.98	20.68	19.76	19.45	20.48	21.06	22.66
T Grover	18.06	17.94	18.95	19.30	20.45	20.17	20.15	21.33	20.77	21.52
T Hammel	17.36	17.48	18.67	19.41	20.74	20.42	20.71	21.71	20.86	20.51
T Holway	17.90	17.34	18.27	18.84	20.04	19.62	19.86	20.52	20.42	20.10
T Little Black	17.43	17.49	18.92	19.26	20.57	20.68	20.77	21.16	20.90	20.53
T Maplehurst	17.72	17.91	18.97	19.40	20.22	19.68	19.65	20.08	20.71	21.75
T Medford	17.18	17.35	18.60	19.19	20.35	20.48	20.61	21.71	21.40	20.89
T Mollitor	18.11	18.30	19.49	19.99	21.29	20.58	20.88	21.68	22.11	21.27
T Rib Lake	20.36	19.83	19.41	21.10	21.78	20.95	20.73	22.22	23.16	25.02
T Westboro	20.62	20.15	19.84	21.35	22.01	19.85	19.09	20.37	21.08	22.85
V Rib Lake	24.37	23.82	23.24	25.24	25.70	24.94	24.88	26.79	28.58	29.07
V Stetsonville	17.24	17.22	18.47	18.93	20.30	20.49	20.72	21.53	21.68	21.24
C Medford	21.35	21.33	22.78	23.33	24.55	24.27	24.55	25.53	25.75	24.16

# Northcentral Technical College District

## Direct and Overlapping Property Tax Rates (2) (Continued) Last Ten Years (Rate per \$1,000 of Equalized Value)

	Calendar Year Taxes are Payable									
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<u>Waupaca County</u>										
T Harrison	17.54	18.45	17.79	18.77	20.00	19.28	19.47	19.65	21.05	20.56
T Wyoming	16.40	16.63	16.87	18.35	18.81	18.11	18.40	18.37	19.82	19.17

Source: Town, Village, and City Taxes, Wisconsin Department of Revenue, Division of State and Local Finance, Bureau of Local Government Services

Notes:

- (1) The operational property tax includes tax levies for all District funds except the debt service fund. By State Statutes, the operational rate may not exceed \$1.50.
- (2) Tax rates shown for overlapping governments are the Full Value Rates-Gross. This rate is the total property tax divided by the full value of all taxable general property in the municipality, excluding tax incremental financing (TIF) districts. Total property tax includes state taxes and special charges on counties and tax districts, state trust fund loans, general county and county special purpose taxes, local taxes, county special charges, special purpose district taxes, and school taxes (elementary, secondary, and technical college). It reflects the amount of surplus funds applied (if any) by a tax district to reduce any of the above apportionments or charges. It does not include special assessments and charges to individuals, delinquent taxes, omitted taxes, forest crop taxes, managed forest land taxes, or occupational taxes.
- (3) In November 2002, a portion of the Town of Kronenwetter became the Village of Kronenwetter, and in February 2003 the balance of the town annexed into the Village.

# Northcentral Technical College District

Principal Property Taxpayers  
Current Year and Nine Years Ago

Name of Business	Type of Business	Year Ended June 30, 2009			Year Ended June 30, 2000		
		2008 Equalized Valuation (1)	Rank	Percent of NTC Total Equalized Valuation	1999 Equalized Valuation (2)	Rank	Percent of NTC Total Equalized Valuation
Potlatch Forest Holdings	Timber	\$47,822,200	1	0.31%			
Marshfield Clinic	Health care	47,434,000	2	0.30%	\$21,478,700	4	0.24%
Employers Insurance of Wausau	Insurance	45,774,300	3	0.29%	68,471,800	1	0.77%
Wausau-Mosinee Paper Corporation	Manufacturer of paper products	33,932,100	4	0.22%			
ASPIRUS (Wausau)	Health care	27,694,200	5	0.18%			
Menard Inc.	Retail store	25,691,200	6	0.16%			
Wal-Mart Properties	Retail store	24,545,200	7	0.16%			
Greenheck Fan Corporation	Manufacturer of industrial fans	24,175,100	8	0.16%	16,893,300	6	0.19%
Saint Clare's Hospital	Health care	22,554,500	9	0.14%			
Wausau Joint Venture	Commercial Property/Mall	21,983,300	10	0.14%			
Mosinee Paper Corporation	Manufacturer of paper products				16,820,100	7	0.15%
Masithon Cheese Company	Cheese packaging				43,663,800	2	0.49%
Nekoosa Papers, Inc.	Manufacturer of paper products				21,742,100	3	0.24%
Packaging Corporation	Paper mill				18,541,400	5	0.21%
Crete Corporation	Concrete products and development				16,454,500	8	0.18%
SNE/Dematteo Corporation	Manufacturer of window products				14,961,700	9	0.17%
					14,841,000	10	0.17%
<b>Totals</b>		<b>\$321,556,100</b>		<b>2.06%</b>	<b>\$253,868,400</b>		<b>2.84%</b>

Northcentral Technical College Equalized Valuation (TID Out) \$15,568,110,801

Sources:

(1) R.W. Baird & Co., Inc.

(2) NTC Annual Financial Report - June 30, 2000

# Northcentral Technical College District

## Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of the Levy		Collections in Subsequent Years	Cumulative Amount Collected As of June 30, 2009	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2000	\$16,744,652	\$11,448,268	68.37%	\$5,296,384	\$16,744,652	100.00%
2001	18,389,118	12,473,436	67.83%	5,915,682	18,389,118	100.00%
2002	19,780,835	13,557,513	68.54%	6,223,322	19,780,835	100.00%
2003	21,415,913	14,766,751	68.95%	6,649,162	21,415,913	100.00%
2004	22,321,102	15,482,450	69.36%	6,838,652	22,321,102	100.00%
2005	24,029,330	16,725,345	69.60%	7,303,985	24,029,330	100.00%
2006	25,218,782	17,718,232	70.26%	7,500,550	25,218,782	100.00%
2007	26,453,295	18,279,627	69.10%	8,173,668	26,453,295	100.00%
2008	27,612,283	19,017,502	68.87%	8,594,781	27,612,283	100.00%
2009	28,825,835	19,483,735	67.59%		19,483,735	67.59%

### Tax Levies, Rates, and Collections

Personal property taxes, special assessments, special charges, and special taxes must be paid to the town, city, or village treasurer in full by January 31. Real property taxes may be paid in full by January 31, or in two equal installments payable by January 31 and July 31. Municipalities also have the option of adopting payment plans which allow taxpayers to pay their real property taxes and special assessments in three or more installments, provided that the first installment is paid by January 31, one-half of the taxes are paid by April 30, and the remainder is paid by July 31. Amounts paid on or before January 31 are paid to the town, city, or village treasurer. Amounts paid after January 31 are paid to the county treasurer unless the municipality has authorized payment in three or more installments; in which case payment is made to the town, city, or village treasurer. Any amounts paid after July 31 are paid to the county treasurer.

For municipalities which have not adopted an installment payment plan, the town, city, or village treasurer settles with other taxing jurisdictions for collections through the preceding month on January 15 and February 20. For municipalities which have adopted an installment payment plan, the town, city, or village treasurer settles with other taxing jurisdictions for collections through the preceding month on January 15, February 15, and the 15th day of each month following a month in which an installment payment is due. On or before August 20, the county treasurer must settle in full with the underlying taxing districts for all real property taxes and special taxes. The county board may authorize its county treasurer to also settle in full with the underlying taxing districts for all special assessments and special charges. The county may then recover any tax delinquencies by enforcing the lien on the property, retaining any penalties or interest on the delinquencies for which it has settled. Since, in practice, all delinquent real estate taxes are withheld from the county's share of taxes, the District receives 100 percent of the real estate taxes it levies.

# Northcentral Technical College District

## Schedule of Ratios of Outstanding Debt Last Ten Fiscal Years

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<b>General Obligation Debt</b>										
General obligation notes	\$25,200,000	\$23,005,000	\$21,275,000	\$20,615,000	\$20,575,000	\$19,655,000	\$18,335,000	\$19,375,000	\$20,455,000	\$19,185,000
Debt service fund assets available	(1,013,297)	(924,942)	(838,553)	(1,153,308)	(831,633)	(664,929)	(415,281)	(405,895)	(688,672)	(377,098)
<b>Net general obligation debt</b>	<b>\$24,186,703</b>	<b>\$22,080,038</b>	<b>\$20,436,447</b>	<b>\$19,461,692</b>	<b>\$19,743,367</b>	<b>\$19,050,071</b>	<b>\$17,919,719</b>	<b>\$18,969,105</b>	<b>\$19,766,328</b>	<b>\$18,807,902</b>
Per capita	\$103.61	\$95.02	\$88.50	\$84.90	\$86.78	\$94.44	\$79.79	\$85.07	\$89.33	\$84.50
Per full-time equivalent student	\$7,637.34	\$7,481.72	\$7,487.52	\$7,505.76	\$7,308.30	\$6,880.26	\$6,552.24	\$7,183.63	\$8,029.66	\$8,000.30
Percent of equalized value	0.15%	0.14%	0.14%	0.14%	0.15%	0.16%	0.16%	0.18%	0.20%	0.21%
Percent of personal income	0.31%	0.30%	0.29%	0.29%	0.31%	0.31%	0.30%	0.33%	0.35%	0.35%
<b>Other Debt</b>										
Capital lease obligations	208,360			143,764	471,212	818,974	1,005,306	1,325,634	235,164	105,082
<b>Net outstanding debt</b>	<b>\$24,395,063</b>	<b>\$22,080,038</b>	<b>\$20,436,447</b>	<b>\$19,605,456</b>	<b>\$20,214,579</b>	<b>\$19,869,045</b>	<b>\$18,925,025</b>	<b>\$20,293,739</b>	<b>\$20,001,492</b>	<b>\$18,912,984</b>
Per capita	\$104.30	\$95.02	\$88.50	\$85.52	\$88.85	\$88.07	\$84.27	\$91.01	\$90.39	\$84.97
Per full-time equivalent student	\$7,703.14	\$7,481.72	\$7,487.52	\$7,561.21	\$7,482.72	\$7,176.05	\$6,919.82	\$7,685.28	\$8,125.05	\$8,045.00
Percent of equalized value	0.15%	0.14%	0.14%	0.15%	0.16%	0.16%	0.17%	0.19%	0.20%	0.21%
Percent of personal income	0.31%	0.30%	0.29%	0.29%	0.32%	0.32%	0.32%	0.35%	0.36%	0.35%

**Notes:**

- (1) Ratios using population and personal income are calculated based on the preceding calendar year. See schedule of demographic statistics.
- (2) Debt per student is calculated using full-time equivalent enrollment. See schedule of enrollment statistics.

# Northcentral Technical College District

Computation of Direct and Overlapping Debt  
Year Ended June 30, 2009

Name of Entity (1)	Net Debt Outstanding	Percent Applicable to District (2)	Outstanding Debt Applicable to District
Clark County	\$1,045,000	27.26 %	\$284,867
Langlade County		65.50	
Lincoln County	13,705,000	47.89	6,563,325
Marathon County	15,670,000	97.03	15,204,601
Menominee County	1,932,293	100.00	1,932,293
Portage County	7,455,000	4.38	326,579
Price County	3,347,873	100.00	3,347,873
Shawano County	6,904,040	20.96	1,447,087
Taylor County	7,075,000	80.03	5,662,123
Waupaca County	24,906,866	0.75	186,801
Total Cities	85,656,848	100.00	85,656,848
Total Towns	9,361,721	Varies	8,394,252
Total Villages	59,594,380	100.00	59,594,380
Total School Districts	198,040,068	Varies	180,462,436
Total Sanitary Districts	2,616,476	100.00	2,616,476
Subtotal, overlapping debt			371,679,891
District direct debt			
General Obligation Notes			25,200,000
Total direct and overlapping debt			\$396,879,891
2008 equalized valuation - TID In			\$16,352,159,651
Direct, overlapping, and underlying indebtedness as a percentage of equalized valuation			2.43%
Population of District			233,887
Direct, overlapping, and underlying indebtedness - Per capita			\$1,697

Source: R.W. Baird & Co.

Notes:

(1) Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses located in the District boundaries. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

(2) The percentage of overlapping debt applicable to the District is the equalized property value of property of the overlapping government located in the District as a percentage of total equalized value of all property for the overlapping government.

# Northcentral Technical College District

## Legal Debt Margin Information

Year Ended June 30, 2009

### Legal Debt Margin Calculation for Fiscal Year 2009

2008 Equalized Valuation - TID In	\$16,352,159,651
	x 5%
<hr/>	
Total debt limit - 5% of equalized valuation	817,607,983
Debt applicable to limit:	
General obligation notes	\$25,200,000
Less: debt service funds available (GAAP Basis)	1,013,297
<hr/>	
Total amount of debt applicable to debt limit	24,186,703
<hr/>	
Legal total debt margin	\$793,421,280
<hr/>	

### Legal Debt Margin, Last Ten Fiscal Years

Fiscal Year	Debt Limit	Total Net Debt Applicable to the Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2000	\$447,020,778	\$18,807,902	\$428,212,876	4.21%
2001	493,701,230	15,881,328	477,819,902	3.22%
2002	540,029,053	15,444,105	524,584,948	2.86%
2003	570,232,284	13,181,259	557,051,025	2.31%
2004	602,771,568	14,297,988	588,473,580	2.37%
2005	638,175,880	14,610,853	623,565,027	2.29%
2006	674,874,659	19,461,692	655,412,967	2.88%
2007	729,719,741	20,436,447	709,283,294	2.80%
2008	774,310,921	22,080,038	752,230,883	2.85%
2009	817,607,983	24,098,368	793,509,615	2.95%

#### Notes:

Bonded indebtedness may not exceed 2% of equalized valuation, and total indebtedness may not exceed 5% of equalized valuation, including all tax incremental financing districts (TIDs). For fiscal years 2000 to 2009, the District had no bonded indebtedness.

## Northcentral Technical College District

Demographic Statistics for Marathon, Lincoln, Langlade, Menominee, Price, and Taylor Counties (1)  
Historical Comparisons

Year	District Population (3)			County Population (2)			Total Personal Income (5)	Per Capita Personal Income (4)			Unemployment Rate (6)									
	Marathon	Lincoln	Langlade	Marathon	Lincoln	Langlade		Marathon	Lincoln	Langlade	Marathon	Lincoln	Langlade	Menominee	Price	Taylor				
2000	222,577	125,834	29,641	20,740	4,562	15,822	19,680	\$5,402,362	\$27,247	\$22,992	\$21,954	\$15,973	\$21,888	\$21,076	3.5	4.3	4.4	12.6	5.1	3.5
2001	221,609	126,743	29,776	20,890	4,591	15,851	19,718	5,620,199	28,258	24,072	22,875	17,861	23,249	21,532	4.2	4.9	5.6	13.2	5.6	4.3
2002	222,976	127,968	29,944	21,017	4,595	15,891	19,718	5,769,466	29,104	24,299	23,222	18,045	23,926	22,296	6.9	6.2	6.2	14.9	5.3	4.8
2003	224,572	128,923	30,019	21,075	4,593	15,889	19,727	5,953,155	30,088	25,181	23,591	18,594	24,645	23,127	5.3	6.3	7.8	13.5	5.6	5.5
2004	225,613	129,962	30,271	21,227	4,616	15,954	19,872	6,148,271	30,822	26,069	24,756	18,363	26,184	24,137	4.6	5.6	6.3	13.9	4.9	4.7
2005	227,502	131,377	30,602	21,389	4,616	15,993	19,902	6,412,575	32,177	26,785	25,894	19,080	27,047	24,974	4.3	5.4	5.7	12.9	5.6	4.7
2006	229,244	132,697	30,565	21,471	4,633	16,066	19,917	6,690,645	33,490	27,969	27,373	19,333	27,615	25,844	4.5	5.5	5.8	10.1	6.8	4.2
2007	230,915	134,028	30,562	21,517	4,606	16,069	20,049	7,057,821	35,169	29,563	28,727	20,638	29,468	26,712	4.8	5.6	6.3	13.4	5.3	5.1
2008	232,373	135,190	30,681	21,680	4,630	16,088	20,065	7,444,952	36,932	31,248	30,148	22,031	31,445	27,903	4.8	5.7	5.8	12.3	4.9	6.5
2009	233,687	136,422	30,781	21,844	4,655	16,173	20,177	7,853,778	38,784	33,029	31,639	23,518	33,555	29,211	9.4	11.1	10.5	15.6	12.7	12.1

Notes:

- (1) Marathon, Lincoln, and Langlade Counties are the most populous counties in the District. The District includes almost all of the above six (6) counties and parts of four (4) other counties. These six counties comprise over 91% of the District's total equalized valuation.
- (2) Source: Wisconsin Department of Administration, Demographic Services Center.
- (3) Source: Wisconsin Technical College System Board (based on U.S. Census Data for 2000 and Department of Administration Official Population Estimates). Figures represent estimates available from the prior calendar year end. For example, year ended June 30, 2009, population estimates are calendar year 2008 population estimates.
- (4) Source: US Department of Commerce, Bureau of Economic Analysis. Figures for 2008 and 2009 are estimates based on the rate of change from 2006 to 2007, subject to future revision.
- (5) Source: US Department of Commerce, Bureau of Economic Analysis. Total includes Marathon, Lincoln, Langlade, Menominee, Price, and Taylor counties only. Amounts in thousands. Figures for 2008 and 2009 are estimates based on the rate of change from 2006 to 2007, subject to future revision.
- (6) Source: Wisconsin Department of Workforce Development. 2009 Unemployment rates are through June 30, 2009.

# Northcentral Technical College District

## Principal Employers

Current Year and Nine Years Ago

Name of Business	County	Type of Business	Year Ended June 30, 2009 (1)			Year Ended June 30, 2000 (2)		
			Number of Employees	Rank	Percent of District Population	Number of Employees	Rank	Percent of District Population
Greenback Fan Corporation	Marathon	Manufacturer of industrial fans	2,850	1	1.22 %	1,460	5	0.63 %
ASPIRUS Hospital (Wausau)	Marathon	Health care	2,051	2	0.88	1,804	2	0.81
Kolbe & Kolbe Millwork	Marathon	Manufacturer of windows/doors	1,450	3	0.62	1,270	4	0.66
Wausau School District	Marathon	Education	1,300	4	0.56	1,325	8	0.60
Wausau-Mosinee Paper Corporation	Marathon	Manufacturer of paper products	1,229	5	0.53	1,190	10	0.52
Peachtree Companies (SNE Enterprises, Inc.)	Marathon	Manufacturer of windows/doors	1,200	6	0.51	1,500	3	0.67
WeatherShield Mfg. Inc.	Taylor	Manufacturer of windows/doors	1,200	7	0.51	1,388	6	0.62
Marquip Ward Limited	Price	Manufacturer of industrial equipment products	1,047	8	0.45			
Wausau Insurance/Liberty Mutual	Marathon	Insurance	1,000	9	0.43	1,900	1	0.85
Eastbay (Foot Locker)	Marathon	Sporting goods retail/distribution	1,000	10	0.43	1,350	7	0.61
Marathon Cheese Corporation	Marathon	Cheese packaging	1,000	11	0.43	1,300	9	0.58
Lincoln Wood Products Inc.	Lincoln	Manufacturer of windows/doors	600	12	0.26			
Price County Publications	Price	Publisher of newspapers without printing	600	13	0.26			
ASPIRUS Clinic	Marathon	Health care	553	14	0.24			
Church Mutual Insurance Company	Lincoln	Insurance	533	15	0.23			
Merijl Area Common Public School District	Lincoln	Education	500	16	0.21			
Memorial Health Center, Inc.	Taylor	Health care	500	17	0.21			
Packaging Corporation of America	Lincoln	Paper mill/manufacturer of corrugated medium	430	18	0.18			
Semling-Macke Co. Inc.	Lincoln	Manufacturer of window and door frames	400	19	0.17			
Kraft Pizza Co. (Tombstone)	Taylor	Manufacturer of frozen pizza	300	20	0.17	600	19	0.27
Apogee Wausau Group	Marathon	Manufacturer of window products				1,000	11	0.45
North Central Health Care Facilities	Marathon	Health care				925	12	0.42
Fisker's Consumer Products Inc. - Wausau Operation	Marathon	Manufacturer of scissors				823	13	0.37
UMR (formerly Wausau Benefits Inc.)	Marathon	Health care administrator				800	14	0.36
Marathon County Government	Marathon	County government				768	15	0.35
Marathon Electric Manufacturing Corp	Marathon	Manufacturer of electric motors & conduits				700	16	0.31
County Concrete Corp	Marathon	Manufacturer of concrete products				655	17	0.29
Huld Millwork Co., Inc.	Lincoln	Manufacturer of windows/doors				620	18	0.28
Weyerhaeuser Paper Co.	Marathon	Manufacturer of paper products				525	20	0.24
<b>Total</b>			<b>19,843</b>		<b>8.46 %</b>	<b>22,001</b>		<b>9.69 %</b>

Notes:

(1) Source: R.W. Baird & Co. Information provided for Lincoln, Marathon, Price, and Taylor Counties only.

(2) Source: NTC Annual Financial Report - June 30, 2000.

## Northcentral Technical College District

Full-Time Employees by Equal Employment Opportunity Classification  
Last Ten Fiscal Years

	Full-Time Employees as of June 30									
	2009 (1)	2008	2007	2006	2005	2004	2003	2002	2001	2000
<u>District Totals (2):</u>										
Executive/Administrative/Managerial	55	53	44	42	39	31	34	52	32	36
Faculty	154	161	158	156	173	144	146	151	162	157
Secretarial/Clerical	67	83	71	70	90	70	61	68	53	50
Professional Nonfaculty	23	32	38	49	56	70	69	70	76	77
Technical/Paraprofessional	39	48	42	28	35	22	32	35	36	37
Skilled Craft	7	8	7	8	7	6	7	6	7	7
Service/Maintenance	16	17	19	17	18	13	14	14	15	13
<b>District Total</b>	<b>361</b>	<b>402</b>	<b>379</b>	<b>370</b>	<b>418</b>	<b>356</b>	<b>363</b>	<b>396</b>	<b>381</b>	<b>377</b>

(1) Source: Equal Opportunity/Affirmative Action Program estimates prepared by the NTC Human Resources Office.

(2) Other than 2009, the numbers are provided by the WTCS State Office.

# Northcentral Technical College District

## Enrollment Statistics Historical Comparisons Last Ten Fiscal Years

	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
<b>Student enrollment:</b>										
Associate degree:	19,008	20,291	20,289	21,159	21,650	21,582	20,569	21,277	21,843	24,554
Vocational:	3,079	2,832	2,849	2,831	2,962	2,862	3,191	3,650	3,974	4,499
Diploma:	12,343	11,198	13,297	13,578	13,908	13,801	13,472	15,618	20,782	17,202
Adult:	11,959	13,332	14,341	14,175	13,460	12,503	12,170	12,795	15,837	16,706
Basic education:	46,389	47,653	50,776	51,743	51,980	50,748	49,402	53,540	62,441	62,961
Total duplicated:	22,320	22,866	23,331	24,747	22,670	21,568	22,275	24,374	27,081	27,060
Total unduplicated (A):	1,513.3	1,604.0	1,686.7	1,818.5	1,874.9	1,871.1	1,736.4	1,809.9	1,904.0	2,699.6
<b>Full-time equivalent (B):</b>										
Associate degree:	262.1	256.0	268.0	262.9	240.7	260.2	263.7	298.6	324.0	355.7
Vocational:	116.4	117.5	129.3	140.1	139.1	122.6	132.0	150.8	172.2	150.3
Diploma:	459.1	487.9	556.6	513.4	514.1	447.6	460.8	470.1	551.0	571.3
Adult:	2,350.9	2,465.4	2,640.6	2,734.9	2,748.8	2,701.5	2,592.9	2,729.4	2,951.2	3,166.9
Basic education:										
Total unduplicated:										

**Notes:**

(A) The unduplicated headcount listed is based on unduplicated enrollment within each degree category, however, many students enroll in several degree categories.

(B) A full-time equivalent (FTE) is equal to 30 annual student credits based on a mathematical calculation which varies somewhat by program and which is subject to state approval and audit of student and course data.

## Northcentral Technical College District

### Operational Expenditures Per Full-Time Equivalent (FTE) Student Last Ten Fiscal Years

Year Ended June 30,	<u>Operational Expenditures (1)</u>		<u>Student Enrollments</u>		<u>Operational Expenditures per FTE</u>	
	Amount	Percent Increase (Decrease)	FTE's	Percent Increase (Decrease)	Per FTE	Percent Increase (Decrease)
2000	\$27,036,187	1.88	2,351	2.22	\$11,500	(0.33)
2001	29,415,815	8.80	2,465	4.85	11,933	3.77
2002	29,906,177	1.67	2,641	7.14	11,324	(5.11)
2003	31,183,724	4.27	2,735	3.56	11,402	0.69
2004	32,257,211	3.44	2,769	1.24	11,649	2.17
2005	35,019,601	8.56	2,702	(2.42)	12,961	11.26
2006	35,680,971	1.89	2,593	(4.03)	13,760	6.17
2007	36,186,375	1.42	2,729	5.24	13,260	(3.64)
2008	38,878,049	7.44	2,951	8.13	13,175	(0.64)
2009	42,495,448	9.30	3,167	7.32	13,418	1.85

**Note:**

(1) Operational expenditures is based on the budgetary expenditures from the District's General and Special Revenue - Aidable funds, which are the only funds that generate FTE student enrollments.

## Northcentral Technical College District

### Program Graduate Follow-Up Statistics (1)

Last Ten Fiscal Years

Year	Number of Graduates	Number of Follow-up Respondents	Number Available for Employment	Percent Employed	Percent Employed in Related Occupations	Percent Employed in District	Average Monthly Salary
1998-1999	931	395	368	98%	88%	61%	\$2,048
1999-2000	813	494	471	97%	90%	63%	2,336
2000-2001	870	651	579	93%	82%	55%	2,480
2001-2002	1094	609	567	92%	83%	69%	2,364
2002-2003	1227	824	728	91%	79%	70%	2,340
2003-2004 (2)	1141	808	658	93%	79%	66%	2,640
2004-2005	1275	884	827	94%	79%	67%	2,558
2005-2006	1285	965	840	94%	79%	70%	2,491
2006-2007	1316	950	736	94%	77%	68%	2,565
2007-2008	1237	920	734	90%	78%	67%	2,708

**Notes:**

- (1) Based on a survey of NTC graduates conducted approximately six months after graduation; therefore, 2008-2009 statistics are not available. Statistics include graduates of NTC's post-secondary vocational/technical programs. This data does not reflect the activities of students who complete portions of their programs.
- (2) Beginning fiscal year 2003-2004; due to the Apprenticeship WTCS evaluation process and a change in the graduate survey methodology, apprenticeship graduate data is not included.

## Northcentral Technical College District

### Square Footage of District Facilities Last Ten Fiscal Years

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<b>NTC - Wausau:</b>										
Main building	307,723	307,723	307,723	307,723	307,723	307,723	307,723	307,723	307,723	307,723
Chairs and Cares House	4,000	4,000								
Workplace Learning Building	15,000	15,000								
Center for Health Sciences	131,000	131,000	131,000	131,000	131,000					
<b>Sub-Total</b>	<b>457,723</b>	<b>457,723</b>	<b>438,723</b>	<b>438,723</b>	<b>438,723</b>	<b>307,723</b>	<b>307,723</b>	<b>307,723</b>	<b>307,723</b>	<b>307,723</b>
<b>NTC - Antigo Campus</b>										
NTC - Phillips Campus	12,500	5,306	5,306	45,357	45,357	45,357	45,357	45,357	45,357	45,357
NTC - Merrill Burn Center	9,488	9,488	9,488	9,488						
<b>Sub-Total</b>	<b>67,345</b>	<b>60,151</b>	<b>60,151</b>	<b>54,845</b>	<b>45,357</b>	<b>45,357</b>	<b>45,357</b>	<b>45,357</b>	<b>45,357</b>	<b>45,357</b>
<b>Other (leased):</b>										
NTC - Phillips Campus				5,306	5,306	5,306	5,306	5,306	5,306	5,306
NTC - Medford Campus	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
NTC - Spencer Campus	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
NTC - Wittenberg Campus	9,600	9,600	6,211	6,211	6,211	6,211	6,211	6,211	6,211	6,211
<b>Sub-Total</b>	<b>29,600</b>	<b>29,600</b>	<b>26,211</b>	<b>31,517</b>						
<b>Total square footage</b>	<b>554,668</b>	<b>547,474</b>	<b>525,085</b>	<b>525,085</b>	<b>515,597</b>	<b>384,597</b>	<b>384,597</b>	<b>384,597</b>	<b>384,597</b>	<b>384,597</b>

Source: NTC Office of Facilities Administrator.

Note: The District rents additional space in public school buildings and other facilities to provide instruction.



**Northcentral**  
TECHNICAL COLLEGE

*Real Life. Real Learning.*

# SINGLE AUDIT SECTION

**2009**

COMPREHENSIVE  
ANNUAL FINANCIAL REPORT

# Northcentral Technical College District

## Schedule of Expenditures of Federal Awards Year Ended June 30, 2009

Awarding Agency Award Description Pass-Through Agency	Federal Catalog Number	Pass-Through Agency Number	Program or Award Amount	Revenues		Total Expenditures
				Federal	Match	
<u>U.S. Department of Commerce</u>						
Manufacturing Extension Partnership University of Wisconsin Stout July 1, 2008 - June 30, 2009	11.611					
		None assigned	\$128,863	\$15,335	\$0	\$15,335
<u>U.S. Department of Interior</u>						
Higher Education Grant Program Bureau of Indian Affairs July 1, 2008 - June 30, 2009	15.114					
		None assigned	25,219	25,219		25,219
<u>U.S. Department of Labor</u>						
SPARK (Specific Production Academics for Regional Knowledge) Direct Program April 1, 2008 - March 31, 2011	17.269					
			1,998,522	577,749		577,749
<u>U.S. Department of State</u>						
Community Connections Open World September 20, 2008 - December 31, 2008 April 25, 2009 - May 3, 2009	19.XXX					
		OWLC-0821	16,427	14,663		14,663
		OWLC-0914	16,156	14,219		14,219
Community Connections World Services of LaCrosse August 1, 2008 - December 31, 2009	19.XXX					
			7,125	6,561		6,561
Total 19.XXX				35,443		35,443
<u>Community Colleges for International Development</u>						
CCI Egypt August 1, 2008 - December 31, 2009	19.009					
		NTC2008-12EGYPT	287,385	243,657		243,657
Total U.S. Department of State				279,100		279,100
<u>U.S. Department of Education</u>						
Adult Education - State Administered Wisconsin Technical College System Basic Skills - Comprehensive July 1, 2008 - June 30, 2009	84.002					
		15-511-146-129	218,600	218,600	161,500	380,100
Integrated English Lit. and Civics Education July 1, 2008 - June 30, 2009		15-520-146-169	19,500	19,500		19,500
Basic Education Services - Jails July 1, 2008 - June 30, 2009		15-531-146-119	56,600	55,618	18,539	74,157
North Central Community Action Program July 1, 2008 - June 30, 2009		71-971-149-159	33,890	33,890	11,297	45,187
Total 84.002				327,608	191,336	518,944
<u>Student Financial Aid Cluster</u>						
Supplemental Education Opportunity Grants Direct Program July 1, 2008 - June 30, 2009	84.007					
		P007A064527	120,470	120,470		120,470
Total 84.007				120,470		120,470

# Northcentral Technical College District

## Schedule of Expenditures of Federal Awards (Continued) Year Ended June 30, 2009

Awarding Agency Award Description Pass-Through Agency	Federal Catalog Number	Pass-Through Agency Number	Program or Award Amount	Revenues		Total Expenditures
				Federal	Match	
<u>U.S. Department of Education (Continued)</u>						
<u>Student Financial Aid Cluster (Continued)</u>						
Federal Family Education Loan Program - Stafford	84.032					
Direct Program						
July 1, 2008 - June 30, 2009			\$3,174,887	\$3,174,887	\$0	\$3,174,887
Federal Family Education Loan Program - Unsubsidized Stafford						
Direct Program						
July 1, 2008 - June 30, 2009			1,843,948	1,843,948		1,843,948
Federal Family Education Loan Program - Plus						
Direct Program						
July 1, 2008 - June 30, 2009			42,573	42,573		42,573
Federal Work-Study Program	84.033					
Administrative Allowance						
Direct Program						
July 1, 2008 - June 30, 2009		P033A064527	135,979	135,979	45,150	181,129
Pell Grant	84.063					
Administrative Allowance				6,638		6,638
Direct Program						
July 1, 2008 - June 30, 2009		P063P052670	3,490,458	3,490,458		3,490,458
<b>Total 84.063</b>				<b>3,497,096</b>		<b>3,497,096</b>
Federal Academic Competitiveness Grant	84.375					
Direct Program						
July 1, 2008 - June 30, 2009		P375A062670	14,850	14,850		14,850
<b>Total Student Financial Aid Cluster</b>				<b>8,829,803</b>	<b>45,150</b>	<b>8,874,953</b>
<u>TRIO Cluster</u>						
Student Support Services Program	84.042					
Direct Program						
September 1, 2007 - August 31, 2008		P042A050918	235,689	41,694		41,694
September 1, 2008 - August 31, 2009		P042A050918	248,063	182,771		182,771
<b>Total 84.042</b>				<b>224,465</b>		<b>224,465</b>
Talent Search Program	84.044					
Direct Program						
September 1, 2007 - August 31, 2008		P044A060659	226,600	105,203		105,203
September 1, 2008 - August 31, 2009		P044A060659	226,600	104,436		104,436
<b>Total 84.044</b>				<b>209,639</b>		<b>209,639</b>
<b>Total TRIO Cluster</b>				<b>434,104</b>		<b>434,104</b>

# Northcentral Technical College District

## Schedule of Expenditures of Federal Awards (Continued)

Year Ended June 30, 2009

Award Description Pass-Through Agency	Catalog Number	Agency Number	Award Amount	Revenues		Total Expenditures
				Federal	Match	
<u>U.S. Department of Education (Continued)</u>						
Vocational Education - Basic Grants	84.048					
Wisconsin Technical College System						
Special Populations Svcs.						
July 1, 2008 - June 30, 2009		15-102-150-239	\$287,871	\$287,871	\$398,100	\$685,971
Non-traditional Learning and Employment						
July 1, 2008 - June 30, 2009		15-104-150-269	19,191	19,191		19,191
Strengthening Career and Technical Education						
July 1, 2008 - June 30, 2009		15-108-150-259	76,766	76,766		76,766
<b>Total 84.048</b>				<b>383,828</b>	<b>398,100</b>	<b>781,928</b>
Centers for International Business Education	84.220					
UW Madison School of Business						
July 1, 2008 - June 30, 2009			None	1,075		1,075
Tech Prep Bus. Ed. Articulation Title III E	84.243					
Wisconsin Department of Public Instruction						
July 1, 2008 - June 30, 2009		15-651-150-409	118,134	118,134		118,134
Gear Up	84.334					
Direct Program						
July 1, 2008 - June 30, 2009			11,920	11,920		11,920
<b>Total U.S. Department of Education</b>				<b>10,106,472</b>	<b>634,586</b>	<b>10,741,058</b>
<u>U.S. Agency for International Development</u>						
Development Partnerships for University						
Cooperation and Development	98.012					
Georgetown University						
Cooperative Association for States for Scholarship						
August 1, 2007 - July 31, 2009		NTC-RX2050-852-07G	666,065	363,372		363,372
June 1, 2008 - July 31, 2010		NTC-RX2050-852-08D	722,451	268,532		268,532
Near East and South Asia						
August 12, 2008 - December 20, 2008		NTC-RX2050-887-08J	86,130	83,231		83,231
MEPI						
July 1, 2008 - August 15, 2008		NTC-RX2050-886-08	33,275	32,945		32,945
June 1, 2009 - July 31, 2009		NTC-RX2050-886-09	26,188	1,609		1,609
Benedictine University						
July 1, 2008 - August 15, 2008		None	22,308	1,370		1,370
<b>Total U.S. Agency for International Development</b>				<b>751,059</b>		<b>751,059</b>
<b>TOTAL FEDERAL AWARDS</b>				<b>\$11,754,934</b>	<b>\$634,586</b>	<b>\$12,389,520</b>

See Independent Auditor's Report.

See accompanying notes to the schedules of expenditures of federal and state awards.

# Northcentral Technical College District

## Schedule of Expenditures of State Awards Year Ended June 30, 2009

Awarding Agency Pass-Through Agency Award Description	State I.D. Number	Pass-Through Agency Number	Program or Award Amount	Revenues		Total Expenditures
				State	Match	
<u>Wisconsin Higher Education Aids Board</u>						
Direct Programs						
Higher Education Grant July 1, 2008 - June 30, 2009	235.102		\$763,111	\$763,111	\$0	\$763,111
Remission of Fees for Veterans and Dependents July 1, 2008 - June 30, 2009	235.105		60,800	60,800		60,800
Minority Retention Grant July 1, 2008 - June 30, 2009	235.107		6,100	6,100		6,100
Academic Excellence July 1, 2008 - June 30, 2009	235.109		2,250	2,250		2,250
Handicapped Assistance Grant July 1, 2008 - June 30, 2009	235.112		1,800	1,800		1,800
Talent Incentive Program July 1, 2008 - June 30, 2009	235.114		38,400	38,400		38,400
Nursing Student Loan July 1, 2008 - June 30, 2009	235.117		10,000	10,000		10,000
Indian Grant July 1, 2008 - June 30, 2009	235.132		5,500	5,500		5,500
<u>Total Wisconsin Higher Education Aids Board</u>				<u>887,961</u>		<u>887,961</u>
<u>Wisconsin Department of Public Instruction</u>						
Direct Program						
Minority Precollege Scholarship Program July 1, 2008 - June 30, 2009	255.903		21,420	21,420		21,420
<u>Wisconsin Technical College System</u>						
Direct Programs						
State Aids for Vocational, Technical, and Adult Education July 1, 2008 - June 30, 2009	292.105		6,043,966	6,404,739		6,404,739
Minority Student Recruitment and Retention July 1, 2008 - June 30, 2009	292.109	15-824-109-119	47,000	42,300	20,011	62,311
Incentive Grants Basic Skills NT Minority Student July 1, 2008 - June 30, 2009	292.112	15-802-112-129	111,100	111,100	48,400	159,500
Mechanical Design - Computer Drafting July 1, 2008 - June 30, 2009		15-840-112-139	14,243	14,090	4,697	18,787
Dairy Science July 1, 2008 - June 30, 2009		15-801-112-139	194,000	194,000	64,667	258,667
Sheet Metal Apprenticeship July 1, 2008 - June 30, 2009		15-838-112-139	12,747	12,747	4,249	16,996
Contracted Training and Continuing Education Management July 1, 2008 - June 30, 2009		15-844-112-139	206,000	206,000		206,000
AMS - Northwest Regional Mfg Academies July 1, 2008 - June 30, 2009		01-455-112-119	6,000	6,000	2,000	8,000

# Northcentral Technical College District

## Schedule of Expenditures of State Awards (Continued) Year Ended June 30, 2009

Awarding Agency Pass-Through Agency Award Description	State I.D. Number	Pass-Through Agency Number	Program or Award Amount	Revenues		Total Expenditures
				State	Match	
<u>Wisconsin Technical College System (Continued)</u>						
<u>Direct Programs (Continued)</u>						
Youth Outreach Mini Grant July 1, 2008 - June 30, 2009		11-947-112-139	\$4,152	\$4,152	\$0	\$4,152
Linetec - Adult Basic Education July 1, 2008 - June 30, 2009		15-847-112-179	17,760	17,760	5,920	23,680
Hispanic ELL Outreach July 1, 2008 - June 30, 2009		15-890-112-169	25,215	25,215	8,405	33,620
<b>Total 292.112</b>				<b>591,064</b>	<b>138,338</b>	<b>729,402</b>
<b>Direct Programs</b>						
Transition Services July 1, 2008 - June 30, 2009	292.115	15-851-115-119	23,875	23,875	7,958	31,833
Workforce Advancement Training Grant Program Medford Manufacturer Consortium July 1, 2008 - June 30, 2009	292.116	15-881-116-119	54,668	50,942	16,981	67,923
Merquip United July 1, 2008 - June 30, 2009		15-887-116-119	\$22,129	\$20,707	\$6,902	\$27,609
Volm Companies July 1, 2008 - June 30, 2009		15-884-116-119	10,520	9,265	3,089	12,354
CGH Packaging July 1, 2008 - June 30, 2009		15-889-116-119	15,353	14,088	4,696	18,784
K&A Manufacturing July 1, 2008 - June 30, 2009		15-886-116-119	26,472	25,611	8,537	34,148
Crystal Finishing July 1, 2008 - June 30, 2009		15-883-116-119	15,296	12,679	4,226	16,905
Merrill Small Business July 1, 2008 - June 30, 2009		15-880-116-119	7,418	6,508	2,170	8,678
Melron Corporation July 1, 2008 - June 30, 2009		15-885-116-119	16,534	16,417	5,472	21,889
G3 Industries July 1, 2008 - August 31, 2009		15-882-116-119	18,704	17,626	5,875	23,501
Merrill Distributing July 1, 2008 - June 30, 2009		15-876-116-119	4,160	3,639	1,213	4,852
F&M Enterprises July 1, 2008 - August 31, 2009		15-875-116-119	17,655	17,149	5,716	22,865
Maralech Lean and Leadership July 1, 2008 - June 30, 2009		15-888-116-119	13,394	11,447	3,816	15,263
Norlen GD and T Training July 1, 2008 - June 30, 2009		15-879-116-119	2,945	2,016	671	2,687
<b>Total 292.116</b>				<b>208,094</b>	<b>69,364</b>	<b>277,458</b>

# Northcentral Technical College District

## Schedule of Expenditures of State Awards (Continued) Year Ended June 30, 2009

Awarding Agency Pass-Through Agency Award Description	State I.D. Number	Pass-Through Agency Number	Program or Award Amount	Revenues		Total Expenditures
				State	Match	
<u>Wisconsin Technical College System (Continued)</u>						
Faculty Technology Initiative Project July 1, 2008 - June 30, 2009	292.123	15-849-123-119	\$46,300	\$41,670	\$3,699	\$45,369
Fire Certification Training July 1, 2008 - June 30, 2009	292.137		27,145	27,145		27,145
ELL/C N.A Bridge Program July 1, 2008 - June 30, 2009	292.138	15-810-138-279	17,149	17,149		17,149
Increased Nursing Assistant Program July 1, 2008 - June 30, 2009	292.161	15-843-161-119	82,430	74,187	8,145	82,332
July 1, 2008 - June 30, 2009		15-868-161-119	86,642	77,978	6,529	84,507
Total 292.161				152,165	14,674	166,839
Total Wisconsin Technical College System				7,508,201	254,044	7,762,245
<u>Wisconsin Department of Workforce Development</u>						
Governor's Work-Based Learning Board Local Youth Apprenticeship July 1, 2008 - June 30, 2009	445.112	1U	164,700	164,700	103,071	267,771
<u>Wisconsin Department of Justice</u>						
Direct Program Advanced Training July 1, 2008 - June 30, 2009	455.231	09-508/09-010	30,400	25,317		25,317
<u>Wisconsin Department of Revenue</u>						
Aid in Lieu of Computer Taxes July 1, 2008 - June 30, 2009	835.109		152,997	152,997		152,997
<u>Wisconsin Department of Transportation</u>						
Direct Program Motorcycle Safety March 1, 2008 - October 15, 2008	20.395 (4)(a)(q)	M/C-08-15-615-V	33,906	22,656		22,656
<b>TOTAL STATE AWARDS</b>				<b>\$8,783,252</b>	<b>\$357,115</b>	<b>\$9,140,367</b>

See Independent Auditor's Report.

See accompanying notes to the schedules of expenditures of federal and state awards.

# Northcentral Technical College District

## Notes to the Schedules of Expenditures of Federal and State Awards

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### Note 1      General

The accompanying schedules of expenditures of federal and state awards represent the activity of all federal and state programs of the District. The District's reporting entity is defined in Note 1 of the financial statements. All federal and state awards received directly from federal and state agencies as well as federal and state awards passed through other government agencies are included on the schedules.

### Note 2      Basis of Accounting

The accompanying schedules of expenditures of federal and state awards are presented using the accrual basis of accounting, which is described in Note 1 to the financial statements.

### Note 3      Subrecipients

The District does not have subrecipients of its federal or state awards.

### Note 4      Reconciliation

#### Federal:

Revenues per statement of revenues, expenses, and changes  
in net assets:

Operating revenues - Federal grants	\$11,754,934
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Revenues per schedule of expenditures of federal awards	\$11,754,934
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#### State:

Revenues per statement of revenues, expenses, and changes  
in net assets:

Operating revenues - State grants	\$2,208,897
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Non-operating revenues - State operating appropriations	6,623,586
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#### Adjustments:

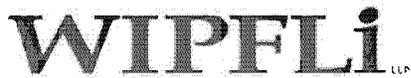
Payments in Lieu of Taxes (370.503)	(38,705)
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Logging Funds (370.544)	(10,526)
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Revenues per schedule of expenditures of state awards	\$8,783,252
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## Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters

District Board  
Northcentral Technical College District  
Wausau, Wisconsin

We have audited the financial statements of Northcentral Technical College District (the "District") as of and for the year ended June 30, 2009, and have issued our report thereon dated November 24, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to initiate, authorize, record, process, or report financial data reliably in accordance with accounting principles generally accepted in the United States such that there is more than a remote likelihood that a misstatement of the District's financial statements that is more than inconsequential will not be prevented or detected by the District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the District's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended for the information of the District Board, management, federal and state awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.

A handwritten signature in cursive script that reads "Wipfli LLP".

Wipfli LLP

November 24, 2009  
Rhineland, Wisconsin

## Independent Auditor's Report on Compliance With Requirements Applicable to Each Major Federal and State Program and Internal Control Over Compliance

District Board  
Northcentral Technical College District  
Wausau, Wisconsin

### Compliance

We have audited the compliance of Northcentral Technical College District (the "District") with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* and the *State of Wisconsin Single Audit Guidelines*, issued by the Wisconsin Department of Administration, that are applicable to each of its major federal and state programs for the year ended June 30, 2009. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grant agreements applicable to each of its major federal and state programs is the responsibility of the District's management. Our responsibility is to express an opinion on the District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and *State of Wisconsin Single Audit Guidelines*, issued by the Wisconsin Department of Administration. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the District's compliance with those requirements.

As described in items 2009-1 and 2009-2 in the accompanying schedule of findings and questioned costs, the District did not comply with requirements regarding the compliance requirements described in each finding that are applicable to its major federal and state programs. Compliance with such requirements is necessary, in our opinion, for the District to comply with the requirements of that program or cluster.

In our opinion, except for the noncompliance described in the preceding paragraph, the District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal and state programs for the year ended June 30, 2009.

## Internal Control Over Compliance

The management of the District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal and state programs. In planning and performing our audit, we considered the District's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A control deficiency in a district's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to administer a federal or state program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal or state program that is more than inconsequential will not be prevented or detected by the District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected by the District's internal control.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended for the information of the District Board, management, federal and state awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.



Wipfli LLP

November 24, 2009  
Rhineland, Wisconsin

# Northcentral Technical College District

## Schedule of Findings and Questioned Costs Year Ended June 30, 2009

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### Section I - Summary of Auditor's Results

#### Financial Statements

Type of auditor's report issued	Unqualified
Internal control over financial reporting: Material weakness(es) identified?	No
Significant deficiency(ies) identified not considered to be material weakness?	None reported
Noncompliance material to financial statements noted?	No

#### Federal Awards

Internal control over major programs: Material weakness(es) identified?	No
Significant deficiency(ies) identified not considered to be material weakness?	None reported
Type of auditor's report issued on compliance for major programs	Unqualified
Any audit findings disclosed that are required to be reported in accordance with Circular A-133, Section .510(a)?	Yes

#### Identification of federal major programs:

<u>CFDA Number</u>	<u>Name of Federal Program or Cluster</u>
17.269	Specific Production Academics for Regional Knowledge Student Financial Aid Cluster:
84.007	Supplemental Educational Opportunity Grants
84.032	Federal Family Education Loans
84.033	Federal Work-Study Program
84.063	Federal Pell Grant Program
84.375	Federal Academic Competitiveness Grant
84.048	Career and Technical Education - Basic Grants to States

# Northcentral Technical College District

## Schedule of Findings and Questioned Costs (Continued)

Year Ended June 30, 2009

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### Section I - Summary of Auditor's Results (Continued)

#### Federal Awards (Continued)

Dollar threshold used to distinguish between  
Type A and Type B programs \$352,648

Auditee qualified as low-risk auditee? Yes

#### State Awards

Internal control over major programs:  
Material weakness(es) identified? No  
Significant deficiency(ies) identified  
not considered to be material weakness? None reported

Type of auditor's report issued on compliance  
for major programs Unqualified

Any audit findings disclosed that are required to  
be reported in accordance with *State of Wisconsin  
Single Audit Guidelines*? Yes

#### Identification of state major programs:

<u>State Number</u>	<u>Name of State Program</u>
235.102	Higher Education Grant
235.107	Minority Retention Grant
235.112	Handicapped Assistance Grant
235.114	Talent Incentive Program
235.117	Nursing Student Loan
235.132	Indian Grant
292.105	State Aids for Vocational, Technical, and Adult Education
292.112	Incentive Grants
292.116	Workforce Advancement Training Grant Program
445.112	Governor's Work-Based Learning Grant

Dollar threshold used to distinguish between  
Type A and Type B programs \$100,000

# Northcentral Technical College District

## Schedule of Findings and Questioned Costs (Continued)

Year Ended June 30, 2009

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### Section II - Financial Statement Findings

There were no findings required to be reported in accordance with *Government Auditing Standards*.

### Section III - Federal and State Awards Findings and Questioned Costs

#### 2009-1 Student Financial Aid Cluster

Criteria - Over award of Pell grant - The 2008-2009 Federal Student Aid Handbook Chapter 3 considers a full-time student in standard terms to have a minimum enrollment status of 12 semester hours and a half-time student to have a minimum enrollment status of six to eight semester hours.

If a student has a Cost of Attendance greater than \$4,241 and an Expected Family Contribution of \$0, then the full-time student is eligible for \$2,365 per semester or \$4,731 annually, while the half-time student is eligible for \$1,183 per semester or \$2,366 annually.

Condition - During our audit, we tested 60 student files for financial aid. Of the 60 student files tested, 53 students were in receipt of a Pell award. Of the 53 Pell recipients tested, one recipient received an incorrect Pell payment according to the Pell payment schedule. The student began the semester as a half-time student enrolled in seven credits, but was awarded \$2,365 for the semester based on a full-time status.

Effect - As a result, more Pell money was awarded than the student was eligible for.

Recommendation - We recommend the College implement procedures to provide sufficient internal control over student enrollment status for calculating Pell awards.

#### 2009-2 Higher Educational Aids Board

Criteria - Over award of Wisconsin Higher Education Grant - Wisconsin Statute 39.435, Chapter HEA 5 "The Board shall award grants under this section based on a formula that accounts for expected parental and student contributions and is consistent with generally accepted definitions and nationally approved needs analysis methodology. The awarding grants under this section is subject to any formula approved or modified by the board under s.9.285(1)." The formula approved for the 2008-2009 award year for the Wisconsin Technical College System is calculated by taking the student budget of \$8,500 less the student's Estimated Family Contribution (EFC), multiplied by the award percentage of 13%.

Condition - During our audit, we tested 60 student files for financial aid. Of the 60 student files tested, 53 students were in receipt of the Wisconsin Higher Education Grant (WHEG). Of the 53 WHEG recipients tested, one recipient received an over-award according to the 2008-09 WHEG formula. The student began the semester with an EFC of \$1,256, but was awarded the full WHEG based on an EFC of \$0.

Effect - As a result, more WHEG money was awarded than the student was eligible for.

# Northcentral Technical College District

## Schedule of Findings and Questioned Costs (Continued)

Year Ended June 30, 2009

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### Section III - Federal and State Awards Findings and Questioned Costs (Continued)

#### 2009-2 Higher Educational Aids Board (Continued)

Recommendation - We recommend the College implement procedures to provide sufficient internal control over student EFC status for calculating WHEG awards.

### Section IV - Prior Year Findings and Questioned Costs

There were no findings required to be reported.

### Section V - Other Issues

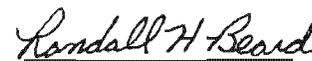
Does the auditor's report or the notes to the financial statements include disclosure with regard to substantial doubt as to the auditee's ability to continue as a going concern? No

Does the audit report show audit issues (i.e. material non-compliance, non-material non-compliance, questioned costs, material weakness, significant deficiency, management letter comment, excess revenues or excess reserve) related to grants/contracts with funding agencies that require audits to be in accordance with the *State of Wisconsin Single Audit Guidelines*:

Department of Health Services	N/A
Department of Workforce Development	No
Department of Corrections	N/A
Technical College System Board	No
Higher Education Aids Board	Yes
Department of Public Instruction	No
Department of Transportation	No
Department of Justice	No
Department of Revenue	No

Was a Management Letter or other document conveying audit comments issued as a result of this audit? Yes

Name and signature of partner

  
Randall H. Beard, CPA

Date of report

November 24, 2009

NTC provides equal opportunity in education and employment.