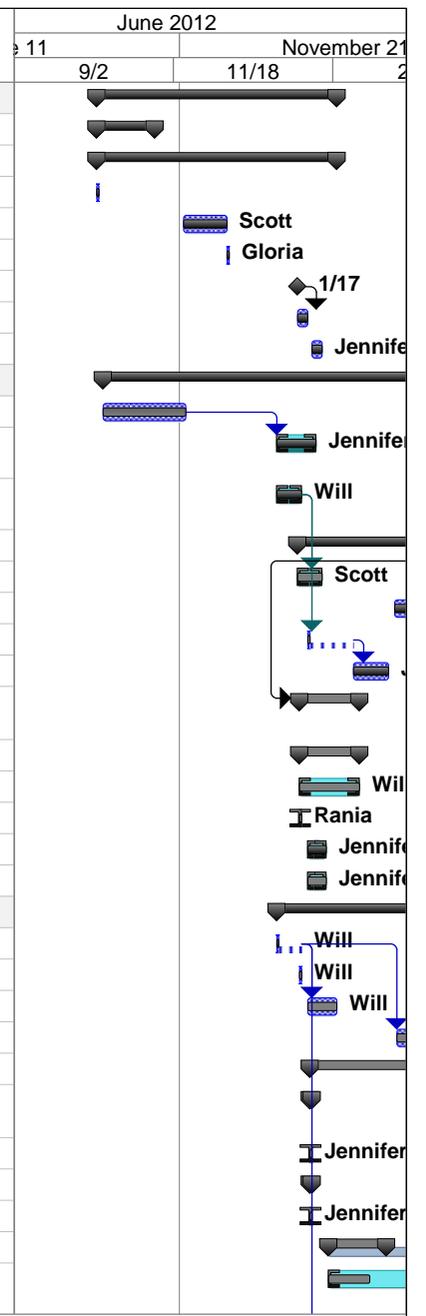


ID	Task Name	% Complete	Duration	Start	Finish	Predecessors	June 2012		11	November 21	
							9/2	11/18	2		
1	Initiation	99%	81 days?	Fri 10/12/12	Mon 2/4/13						
2	Review Historical Documents	99%	20 days?	Fri 10/12/12	Thu 11/8/12						
11	System Access (onsite-remote)	100%	81 days?	Fri 10/12/12	Mon 2/4/13						
15	Kickoff Meeting	100%	1 day?	Fri 10/12/12	Fri 10/12/12						
16	Prepare for FirstNet Meeting	100%	15 days	Fri 11/23/12	Thu 12/13/12						
17	FirstNet Kickoff Meeting	100%	1 day?	Fri 12/14/12	Fri 12/14/12						
18	Team Meeting to Discuss Next Steps	100%	0 days	Thu 1/17/13	Thu 1/17/13						
19	Gain agreement on Project Team/Scope	100%	3 days	Thu 1/17/13	Mon 1/21/13	18					
20	Follow up Communication to meeting stakeholders	100%	3 days	Thu 1/24/13	Mon 1/28/13						
21	Planning	29%	338 days?	Mon 10/15/12	Thu 1/30/14						
22	Develop First Draft Project Plan	100%	30 days	Mon 10/15/12	Fri 11/23/12						
23	Develop Revised Project Plan (with Rt 21 Corridor Scope)	100%	14 days	Mon 1/7/13	Fri 1/25/13	22					
24	Identify 1st Phase Resource Needs (Planning, Identification Preassessment, Coverage Design Map)	100%	10 days	Mon 1/7/13	Fri 1/18/13						
25	Budget Items	31%	77 days	Thu 1/17/13	Mon 5/6/13						
26	File Partial Budget Modification	100%	7 days	Thu 1/17/13	Mon 1/28/13	24					
27	Full Budget Modification	20%	45 days	Tue 3/5/13	Mon 5/6/13						
28	Identify Key Roles and Responsibilities	100%	1 day?	Tue 1/22/13	Tue 2/12/13	24					
29	Update Project Charter	100%	13 days	Wed 2/13/13	Fri 3/1/13	28					
30	Determine Project Management Tools/Deliverables	100%	20 days	Fri 1/18/13	Fri 2/15/13	25					
31	Develop Project Templates	100%	20 days	Fri 1/18/13	Fri 2/15/13						
32	Identify document storage location	100%	20 days	Fri 1/18/13	Fri 2/15/13						
33	Open Item/Issues List	100%	1 day	Fri 1/18/13	Fri 1/18/13						
34	Status Report (Weekly, Monthly)	100%	7 days	Tue 1/22/13	Wed 1/30/13						
35	Weekly Meeting Agenda	100%	7 days	Tue 1/22/13	Wed 1/30/13						
36	Determine contract vehicle	100%	51 days	Mon 1/7/13	Tue 3/19/13						
37	Asset Identification	100%	1 day	Mon 1/7/13	Fri 1/18/13						
38	Coverage Design	100%	1 day	Fri 1/18/13	Fri 1/18/13						
39	Asset Assessment	100%	10 days	Tue 1/22/13	Mon 2/4/13	37					
40	Environmental Assessment	100%	10 days	Wed 3/6/13	Tue 3/19/13	37					
41	Develop a Communications Plan	11%	87 days	Wed 1/23/13	Thu 5/23/13						
42	Core Internal Stakeholder Communications (Report, Meetings)	100%	1 day	Wed 1/23/13	Wed 1/23/13						
43	Identify Core Internal Stakeholders	100%	1 day	Wed 1/23/13	Wed 1/23/13						
44	External Core Stakeholder	100%	1 day	Wed 1/23/13	Wed 1/23/13						
45	Identify Core External Stakeholders	100%	1 day	Wed 1/23/13	Wed 1/23/13						
46	Rt 21 Stakeholder Communications Plan	18%	20 days	Fri 2/1/13	Thu 2/28/13						
47	Identify Project Stakeholders (Public Safety, Utilities, State and Local Govt)	20%	70 days	Fri 2/1/13	Thu 5/9/13						



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ID	Task Name	% Complete	Duration	Start	Finish	Predecessors	June 2012			
							11	9/2	11/18	November 21
48	Identify messaging, frequency, method per stakeholder	0%	5 days	Fri 5/10/13	Thu 5/16/13	47				
49	Review and approve communications plan	0%	5 days	Fri 5/17/13	Thu 5/23/13	48				
50	Statewide Prep Stakeholder Communications Plan	2%	80 days	Fri 2/1/13	Thu 5/23/13					
51	Identify Project Stakeholders	2%	70 days	Fri 2/1/13	Thu 5/9/13					
52	Identify messaging, frequency, method per stakeholder	0%	5 days	Fri 5/10/13	Thu 5/16/13	51				
53	Review and approve communications plan	0%	5 days	Fri 5/17/13	Thu 5/23/13	52				
54	Implement Project Website	20%	30 days	Fri 3/22/13	Thu 5/2/13					
55	Implement Communications Plans	0%	180 days	Fri 5/24/13	Thu 1/30/14	53				
56	MOA With First Net	20%	90 days?	Tue 2/12/13	Mon 6/17/13					
57	Federal Reporting	51%	729 days	Fri 10/12/12	Thu 7/30/15					
58	Grant Administration	77%	85 days	Fri 10/12/12	Fri 2/8/13					
59	Establish Grant Management Process	100%	1 day?	Fri 10/12/12	Fri 10/12/12					
60	Document Grant Management Process	70%	64 days	Thu 1/31/13	Tue 4/30/13					
61	Review Audit Requirements	100%	20 days	Fri 2/15/13	Thu 3/14/13					
62	Draw Down	100%	5 days?	Mon 1/14/13	Fri 1/18/13					
63	Consolidated Draw Down	100%	5 days?	Mon 1/14/13	Fri 1/18/13					
64	Determine monthly draw down date	100%	1 day?	Mon 1/14/13	Mon 1/14/13					
65	Determine last successful draw down	100%	1 day?	Tue 1/15/13	Tue 1/15/13	64				
66	Monthly Draw Down	100%	3 days?	Wed 1/16/13	Fri 1/18/13	65				
74	ASAP Quarterly Freeze	100%	5 days	Tue 1/22/13	Mon 1/28/13					
75	Quarterly Reports	32%	76 days?	Fri 10/12/12	Mon 1/28/13					
76	2012-Q3-PPR, FFR, ARRA	100%	1 day?	Tue 10/30/12	Tue 10/30/12					
77	ARRA 1512	100%	1 day?	Tue 10/30/12	Tue 10/30/12					
78	PPR	100%	1 day?	Tue 10/30/12	Tue 10/30/12					
79	FFR	100%	1 day?	Tue 10/30/12	Tue 10/30/12					
80	2012-Q4-PPR, FFR, ARRA	100%	11 days?	Tue 1/15/13	Wed 1/30/13					
81	ARRA 1512	100%	1 day?	Tue 1/15/13	Tue 1/15/13					
82	PPR	100%	1 day?	Wed 1/30/13	Wed 1/30/13					
83	FFR	100%	1 day?	Wed 1/30/13	Wed 1/30/13					
84	2013-Q1-PPR, FFR, ARRA	40%	22 days	Mon 4/1/13	Tue 4/30/13					
85	ARRA 1512	100%	11 days	Mon 4/1/13	Mon 4/15/13					
86	PPR	50%	22 days	Mon 4/1/13	Tue 4/30/13					
87	FFR	0%	22 days	Mon 4/1/13	Tue 4/30/13					
88	Annual Performance Report	100%	1 day?	Wed 1/30/13	Wed 1/30/13					
89	Partial Budget Modification	100%	1 day	Mon 1/28/13	Mon 1/28/13					
90	Request Extension Form	100%	1 day	Wed 1/30/13	Wed 1/30/13					
91	Full Budget Modification	20%	80 days	Wed 2/27/13	Tue 6/18/13					

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ID	Task Name	% Complete	Duration	Start	Finish	Predecessors	June 2012			
							11	9/2	11/18	November 21
92	OMB 2-year extension	50%	2 days	Wed 4/17/13	Thu 4/18/13	90				
93	CCR Update	0%	5 days	Wed 5/1/13	Tue 5/7/13					
94	Governance	8%	659 days?	Fri 1/18/13	Thu 7/30/15					
95	Identify Governance needs	100%	10 days	Fri 1/18/13	Fri 2/1/13					
96	Establish BTOP Working Group	10%	70 days	Mon 2/4/13	Fri 5/10/13	95				
97	Identify Support for SPSCC Governance Board	100%	20 days	Mon 2/4/13	Fri 3/1/13	95				
98	Introductory Briefing to Commission	100%	1 day?	Wed 2/27/13	Wed 2/27/13					
99	Identify support for SPSC Advisory Council	100%	20 days	Mon 2/4/13	Fri 3/1/13	95				
100	Introductory Briefing to Advisory Council	100%	1 day?	Fri 2/1/13	Fri 2/1/13					
101	Recurring Governance Meetings	0%	650 days	Fri 2/1/13	Thu 7/30/15					
102	Government Policy/Requests	10%	173 days	Thu 11/1/12	Tue 7/2/13					
103	Route 21 LTE Preparation	2%	557 days?	Mon 2/11/13	Tue 3/31/15					
104	Determine Route 21 Area Scope	0%	12 days	Wed 5/1/13	Thu 5/16/13					
105	Identify Public Safety Requirements	0%	10 days	Wed 5/1/13	Tue 5/14/13					
106	RFP for Route 21 Corridor	8%	227 days?	Mon 2/11/13	Tue 12/24/13					
107	Determine procurement approach (Purchasing/Legal/OIT)	100%	14 days	Mon 2/11/13	Thu 2/28/13					
108	Understand current RFP process	100%	3 days	Fri 3/1/13	Tue 3/5/13	107				
109	Understand lessons learned from other BTOP projects	100%	3 days	Fri 3/1/13	Tue 3/5/13	107				
110	Define RFP Committee	0%	4 days	Wed 5/15/13	Mon 5/20/13					
111	Issue RFP	0%	70 days	Wed 5/1/13	Tue 8/6/13					
112	Carrier Meetings	0%	15 days	Wed 5/1/13	Tue 5/21/13					
113	Create RFP	0%	15 days	Wed 5/22/13	Tue 6/11/13	112				
114	Preliminary Approval	0%	30 days	Wed 6/12/13	Tue 7/23/13	113				
115	OIT Approval	0%	5 days	Wed 6/12/13	Tue 6/18/13	113				
116	Purchasing approval	0%	25 days	Wed 6/12/13	Tue 7/16/13	113				
117	Legal approval	0%	30 days	Wed 6/12/13	Tue 7/23/13	113				
118	Final Approval	0%	10 days	Wed 7/24/13	Tue 8/6/13					
119	Purchasing approval	0%	10 days	Wed 7/24/13	Tue 8/6/13	114				
120	Legal approval	0%	10 days	Wed 7/24/13	Tue 8/6/13	114				
121	OIT Approval	0%	5 days	Wed 7/24/13	Tue 7/30/13	114				
122	Release RFP	0%	0 days	Tue 7/30/13	Tue 7/30/13	121				
123	Bidders Conference	0%	1 day?	Wed 8/7/13	Wed 8/7/13	122FS+5 days				
124	Response Period	0%	40 days	Wed 8/7/13	Tue 10/1/13	111				
125	Question Period	0%	20 days	Wed 8/7/13	Tue 9/3/13					
126	Additional Response Period	0%	20 days	Wed 9/4/13	Tue 10/1/13	125				
127	Evaluate Responses	0%	20 days	Wed 10/2/13	Tue 10/29/13	124				
128	Technical Responses and Ranking	0%	10 days	Wed 10/2/13	Tue 10/15/13					
129	Financial Evaluation	0%	10 days	Wed 10/16/13	Tue 10/29/13	128				

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ID	Task Name	% Complete	Duration	Start	Finish	Predecessors	June 2012			November 2012		
							11	9/2	11/18	21	2	2
130	Contract Negotiation	0%	30 days	Wed 10/30/13	Tue 12/10/13	127						
131	Protest Period	0%	10 days	Wed 12/11/13	Tue 12/24/13	130						
132	Award Contract	0%	0 days	Tue 12/24/13	Tue 12/24/13	131						
133	Rt 21 Deployment	0%	330 days?	Wed 12/25/13	Tue 3/31/15	132						
134	Vendor Coverage Design	0%	20 days	Wed 12/25/13	Tue 1/21/14	132						
135	Vendor Site Prep	0%	100 days	Wed 1/22/14	Tue 6/10/14	134						
136	Application Preparation for LTE	0%	100 days	Wed 1/22/14	Tue 6/10/14	134						
137	Implement Core Solution	0%	80 days	Wed 12/25/13	Tue 4/15/14	132						
138	Vendor RAN Deployment	0%	60 days	Wed 6/11/14	Tue 9/2/14	135						
139	Develop Training Program	0%	40 days	Wed 6/11/14	Tue 8/5/14	136						
140	Device Delivery	0%	1 day	Wed 8/6/14	Wed 8/6/14	139						
141	Network Testing	0%	60 days	Thu 8/7/14	Wed 10/29/14	140						
142	Training	0%	30 days	Wed 8/6/14	Tue 9/16/14	139						
143	Roll - Out Optimization and Testing	0%	140 days	Wed 9/17/14	Tue 3/31/15	142						
144	Network Launch	0%	1 day?	Wed 3/25/15	Wed 3/25/15	143						
145	Statewide Site Prep	5%	598 days?	Mon 1/14/13	Thu 4/30/15							
146	Outreach Plan	5%	98 days	Mon 2/4/13	Wed 6/19/13							
147	Statewide Outreach Plan	5%	98 days	Mon 2/4/13	Wed 6/19/13							
148	Identify Stakeholders / Owners of Tower Sites	6%	80 days	Mon 2/4/13	Fri 5/24/13							
149	Develop communications	0%	3 days	Mon 5/27/13	Wed 5/29/13	148						
150	Reach out to owners	0%	15 days	Thu 5/30/13	Wed 6/19/13	149						
151	Asset Identification (Govt Sites)	76%	97 days?	Mon 1/14/13	Wed 5/29/13							
152	Meet with Craig to find out the validity of the master tower Inventory List	100%	5 days	Mon 1/14/13	Fri 1/18/13							
153	Determine scope/range/phasing of Asset Identification	100%	3 days	Wed 1/30/13	Fri 2/1/13	152						
154	Determine template for asset gathering	100%	3 days	Fri 1/25/13	Tue 1/29/13							
155	Define Deliverables for Asset Identification	100%	1 day	Wed 1/30/13	Wed 1/30/13	154						
156	Procure Asset Identification Resources	100%	60 days	Tue 1/22/13	Mon 4/15/13	37						
157	Finalize identification project schedule/tasks/deliverables	100%	5 days	Tue 3/5/13	Mon 3/11/13	156						
158	Determine asset identification information storage location and policy	50%	1 day?	Tue 3/12/13	Tue 3/12/13	157						
159	Kickoff Asset Identification	100%	1 day	Wed 4/3/13	Wed 4/3/13							
160	Preliminary (Computer) Asset Identification	30%	40 days	Thu 4/4/13	Wed 5/29/13	159						
161	Government MOU's	15%	425 days	Tue 1/22/13	Mon 9/8/14							
162	MOU's	15%	425 days	Tue 1/22/13	Mon 9/8/14							
163	Research existing leases	100%	22 days	Tue 1/22/13	Wed 2/20/13							
164	Prepare local MOU	50%	20 days	Thu 2/21/13	Wed 3/20/13	163						
165	Legal Review	0%	30 days	Thu 3/21/13	Wed 5/1/13	164						
166	Gain Approval	0%	3 days	Thu 5/2/13	Mon 5/6/13	165						

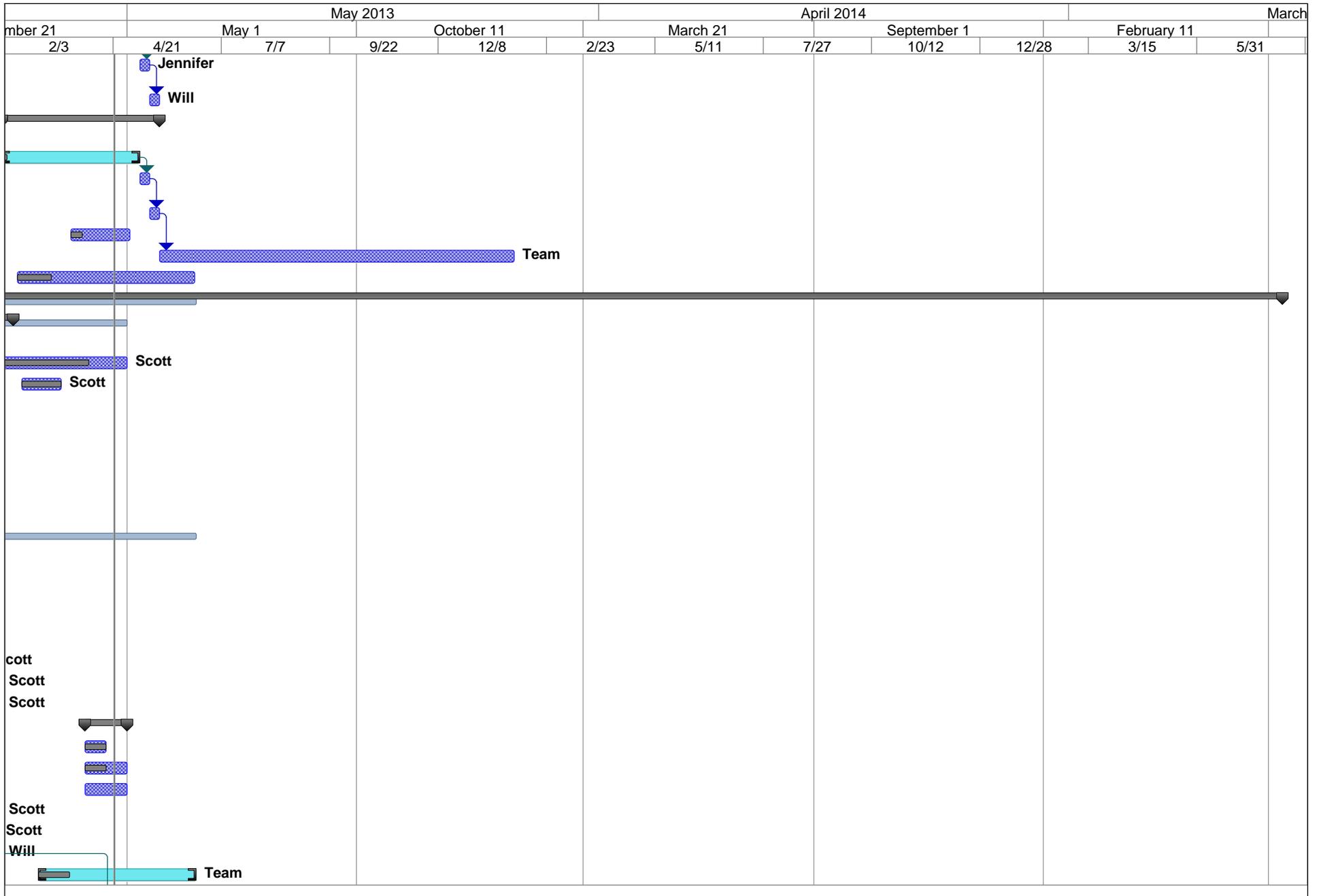
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ID	Task Name	% Complete	Duration	Start	Finish	Predecessors	June 2012		
							9/2	11/18	November 21
167	Negotiate MOU's	0%	120 days	Tue 2/25/14	Mon 8/11/14	176			
168	Prepare standard tower lease for use with Utilities	0%	20 days	Tue 8/12/14	Mon 9/8/14	167			
169	Statewide Coverage Design Map	36%	71 days?	Thu 3/7/13	Thu 6/13/13	151			
170	Review First Net and NPSTC Technical Parameters	0%	3 days	Thu 3/14/13	Mon 3/18/13				
171	Release SOW or RFP	100%	5 days	Thu 3/7/13	Wed 3/13/13	160			
172	Evaluate Responses	100%	3 days	Thu 3/14/13	Mon 3/18/13	171			
173	Kick off Design Phase	0%	1 day?	Thu 5/30/13	Thu 5/30/13	172			
174	Initial Coverage Design Map Development	0%	10 days	Fri 5/31/13	Thu 6/13/13	173			
175	Receive 1st Phase pre-assessment Coverage Design	0%	0 days	Thu 6/13/13	Thu 6/13/13	174			
176	Site Assessments	0%	248 days?	Thu 3/14/13	Mon 2/24/14	169			
177	Define Criteria for Assessment	0%	20 days	Thu 3/14/13	Wed 4/10/13	160			
178	Prioritize sites for assessment	0%	5 days	Fri 6/14/13	Thu 6/20/13				
179	Research site restrictions and willingness to participate (Scheduling)	0%	166 days	Fri 6/14/13	Fri 1/31/14	160			
180	Construction Review	0%	166 days	Fri 6/14/13	Fri 1/31/14				
181	FCC and FAA Compliance	0%	166 days	Fri 6/14/13	Fri 1/31/14				
182	Structural Analysis	0%	166 days	Fri 6/14/13	Fri 1/31/14				
183	Zoning	0%	166 days	Fri 6/14/13	Fri 1/31/14				
184	Shelter	0%	166 days	Fri 6/14/13	Fri 1/31/14				
185	Power	0%	166 days	Fri 6/14/13	Fri 1/31/14				
186	Determine additional sites needed	0%	5 days	Mon 2/3/14	Fri 2/7/14	185			
187	Qualification on Additional Sites	0%	1 day?	Mon 2/10/14	Mon 2/10/14	186			
188	Receive 2nd Phase Coverage Design based on evaluation	0%	10 days	Tue 2/11/14	Mon 2/24/14	187			
189	Environmental Assessment (IF NECESSARY)	0%	311 days?	Wed 2/6/13	Wed 4/16/14				
190	Determine Federal/State/Local Environmental Assessment Parameters	0%	10 days	Fri 6/14/13	Thu 6/27/13	174			
191	Determine scope/range of Environmental Assessment	0%	10 days	Fri 6/28/13	Thu 7/11/13	174			
192	Confirm Method of information storage	100%	1 day	Wed 2/6/13	Wed 2/6/13	191			
193	RFP for EA phase	0%	20 days	Fri 7/12/13	Thu 8/8/13	191			
194	Release SOW or RFP	0%	1 day	Fri 8/9/13	Fri 8/9/13	193			
195	Evaluate Responses	0%	3 days	Mon 8/12/13	Wed 8/14/13	194			
196	Communication of environmental activities to stakeholders	0%	15 days	Thu 8/15/13	Wed 9/4/13	195			
197	Schedule Environmental Assessment Collection	0%	8 days	Thu 8/15/13	Mon 8/26/13	195			
198	Kick off Environmental Assessment Phase	0%	1 day?	Tue 8/27/13	Tue 8/27/13	197			
199	Environmental Assessments (in conjunction with site assessments)	0%	166 days	Wed 8/28/13	Wed 4/16/14	198			
200	Site Improvement RFP	0%	154 days	Wed 5/15/13	Mon 12/16/13				

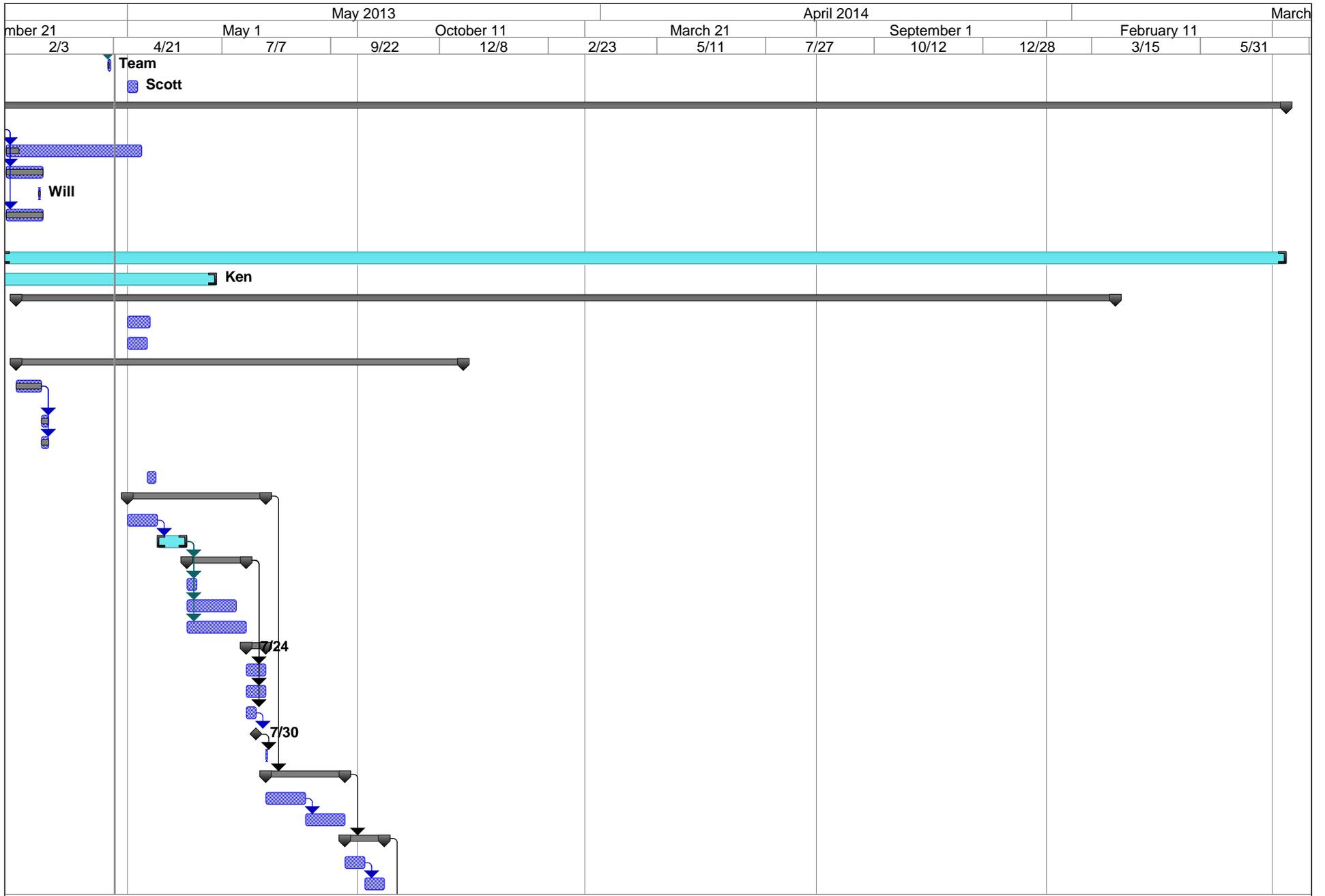
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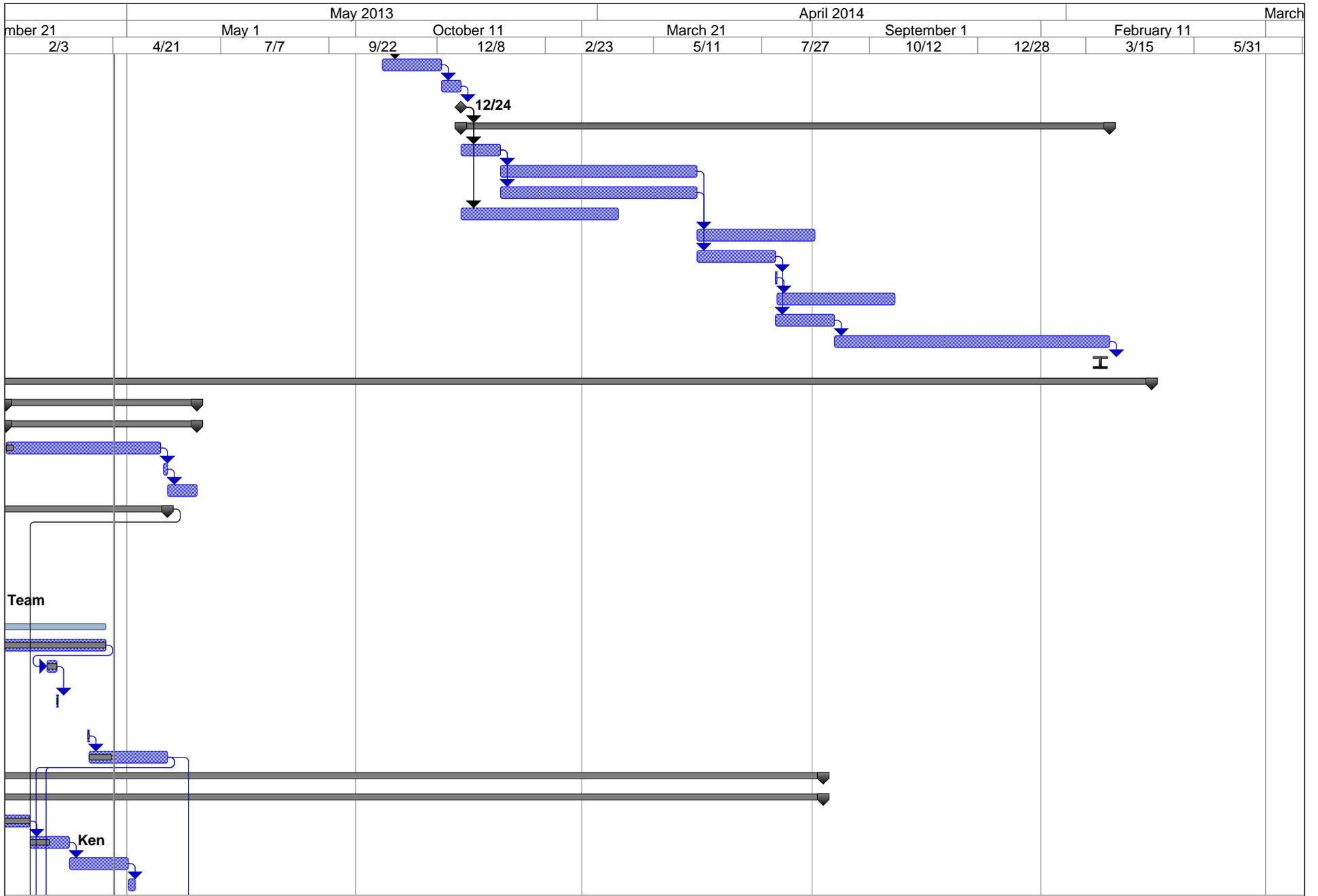
ID	Task Name	% Complete	Duration	Start	Finish	Predecessors	June 2012		
							11	November 21	
							9/2	11/18	2
201	Prepare RFP	0%	40 days	Wed 5/15/13	Tue 7/9/13				
202	OIT Approval	0%	10 days	Wed 7/10/13	Tue 7/23/13	201			
203	Purchasing approval	0%	25 days	Wed 7/24/13	Tue 8/27/13	202			
204	Legal Approval	0%	30 days	Wed 8/28/13	Tue 10/8/13	203			
205	Release RFP	0%	1 day?	Tue 2/25/14	Tue 2/25/14	188			
206	Question Period	0%	10 days	Wed 2/26/14	Tue 3/11/14	205			
207	Evaluate Responses	0%	10 days	Wed 3/12/14	Tue 3/25/14	206			
208	Contract Negotiation	0%	20 days	Wed 3/26/14	Tue 4/22/14	207			
209	Protest Period	0%	10 days	Wed 4/23/14	Tue 5/6/14	208			
210	Site Improvement	0%	386 days	Thu 11/7/13	Thu 4/30/15				
211	Site Construction	0%	386 days	Thu 11/7/13	Thu 4/30/15				
212	Site Walks	0%	45 days?	Wed 4/23/14	Tue 6/24/14	208			
213	Execute Mou	0%	60 days	Wed 4/23/14	Tue 7/15/14	208			
214	Construction Drawings	0%	45 days	Wed 6/25/14	Tue 8/26/14	212			
215	FCC and FAA Compliance	0%	30 days	Wed 8/27/14	Tue 10/7/14	214			
216	Structural Analysis	0%	45 days	Wed 8/27/14	Tue 10/28/14	214			
217	Zoning	0%	60 days	Wed 8/27/14	Tue 11/18/14	214			
218	Implement Tower Structural Improvement	0%	90 days	Wed 11/19/14	Tue 3/24/15	215FS+30 days			
219	Shelter	0%	90 days	Wed 11/19/14	Tue 3/24/15	215FS+30 days			
220	Power	0%	90 days	Wed 11/19/14	Tue 3/24/15	215FS+30 days			
221	Order Equipment	0%	10 days	Wed 3/25/15	Tue 4/7/15	220			
222	Install Equipment	0%	1 day?	Wed 4/8/15	Wed 4/8/15	221			
223	PunchList and Sign Off	0%	1 day?	Thu 4/9/15	Thu 4/9/15	222			
224	Backhaul	0%	160 days	Fri 7/25/14	Thu 3/5/15				
225	Finalize Integration Points with State Fiber	0%	10 days	Fri 7/25/14	Thu 8/7/14				
226	Design	0%	20 days	Fri 7/25/14	Thu 8/21/14				
227	Licensed Freq Study	0%	20 days	Fri 7/25/14	Thu 8/21/14				
228	Licensed Freq PCN	0%	20 days	Fri 7/25/14	Thu 8/21/14				
229	Facilities	0%	40 days	Fri 7/25/14	Thu 9/18/14				
230	Acceptance Testing	0%	15 days	Fri 7/25/14	Thu 8/14/14				
231	Punch List	0%	1 day?	Fri 7/25/14	Fri 7/25/14				
232	Grant Close-out	0%	66 days	Thu 4/30/15	Thu 7/30/15				

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