



Comprehensive Community Infrastructure Budget Narrative Template

Applicant Name: Centennial Board of Cooperative Educational Services

EasyGrants Number: 5090

Organization Type: State or State Agency

Proposed Period of Performance: 36 Months from Date of Award

Total Project Costs: \$143,785,847.00

Total Federal Grant Request: \$100,635,190.00

Total Matching Funds (Cash): \$24,625,000.00

Total Matching Funds (In-Kind): \$18,525,657.00

Total Matching Funds (Cash + In-Kind): \$43,150,657.00

Total Matching Funds (Cash + In-Kind) as Percentage of Total Project Costs: 30.01%

1. Administrative and legal expenses - \$252,000

Estimated Costs, Proposed Activities, and Additional Information

Federal Project Cost Accountant – 36 Months:

Oversees all facets of procurement, billing, payments, and reporting to ensure compliance with the guidelines for the grant.

Cash Matching Funds Source

There is no cash matching fund source for this category

In-Kind Matching Funds Source

There is no in-kind matching fund source for this category

2. Land, structure, rights-of-way, appraisals, etc. - \$25,920,628

Estimated Costs, Proposed Activities, and Additional Information



Costs in this category include prefab equipment shelters and outdoor equipment cabinets. Costs also include tower space leases which will be contracted as Indefeasible Right of Use (IRU) Agreements.

Cash Matching Funds Source

There is no cash matching fund source for this category

In-Kind Matching Funds Source

There are two sources for in-kind matching funds for this category. These sources include the following:

- \$10,000,000.00 in-kind match from the Colorado Department of Transportation (CDOT). This match provides EAGLE-Net access to CDOT Rights of Way.
- \$3,000,000 in-kind match [REDACTED]

3. Relocation expenses and payment - \$0

There are no costs, cash match, or in-kind match in this category.

4. Architectural and engineering fees - \$16,755,059

Estimated Costs, Proposed Activities, and Additional Information

Project Design Engineer – 36 Months:

Oversee complete network design and Engineering Team, reports Engineering status to Project Management Staff and maintains communication with other Project Stakeholders to manage project timeline and deliverables from Engineering Staff.

RF Engineer 1 and 2 – 36 Months:

Finalize network RF segment / cluster engineering, coordinate and filing for frequency license, FCC documentation library, work with Deployment teams to integrate field conditions as verified during site survey and installation into final network design and provide on-going design updates and finalization through construction phase of the project. Evaluate initial commissioning of service against design models and coordinate final Network RF Components optimization prior to customer hand-off.

Data Network Engineer – 36 Months:

Design and coordinate radio interface options and radio configurations for integration with other physical components of the network, provide support for integration of wireless components of the network with fiber meet-points, design and document management layer IP addressing and physical components, integrate services into final management layer and supervise NOC hand-off and integration.



RF Equipment Engineer – 36 months:

Responsible for initial radio order, receipt, set-up and testing, oversee configuration of radios prior to shipment to field for installation, provide on-going support to Deployment teams for the configuration optimization with field personnel during deployment. Documentation of RF installation. Work with Data Network Engineer to establish Network Element Identification in Network Operations and Management processes and systems.

Field Engineer 1, 2 and 3 – 36 Months:

Initial through final site surveys for verification of compliance with design parameters, initial structure analysis and data collection for integration into design, critical point field surveys and verification of design assumptions, on-going support to Deployment Teams for installation of RF components, finalization of installation to include oversight of pathing of antenna and optimization of Receive Signal Levels to insure system design availabilities are maintained. Work with Network Operations Field Staff on initial familiarization with the Network and final turn-over for Operations Maintenance.

Project Management Office – 36 Months:

Oversee entire project from inception to final site acceptance. Includes detailed work plans, oversight, direction, administrative, logistical, and financial control of tasks during the project. Includes a Project Executive, Senior Project Manager, Network Architects, and Network Specialists that provides coordination with all vendor subcontracts on the project.

Cash Matching Funds Source

There are two sources for cash matching funds for this category. These sources include the following:

- \$1,687,000.00 cash match from [REDACTED]
- \$3,000,000 cash match from [REDACTED]

In-Kind Matching Funds Source

There are no in-kind matching funds for this category.

5. Other architectural and engineering fees - \$232,848

Estimated Costs, Proposed Activities, and Additional Information

These costs consist of costs associated with Soils Engineering as it relates to the Tower Construction portion of the project.

Cash Matching Funds Source

There is no cash matching fund source for this category

In-Kind Matching Funds Source

There are no in-kind matching funds for this category.



6. Project inspection fees - \$0

There are no costs, cash match, or in-kind match in this category.

7. Site work - \$0

There are no costs, cash match, or in-kind match in this category.

8. Demolition and removal - \$0

There are no costs, cash match, or in-kind match in this category.

9. Construction - \$100,625,312

Estimated Costs, Proposed Activities, and Additional Information

The construction portion of the project includes construction costs in the following categories:

Network & Access Equipment - Includes Switching, Routing, Transport, and Microwave Radio Components

Outside Plant - Includes Fiber Optic Duct and Cable and Towers

Professional Services - Includes Tower Installation and Antenna Installation

Testing - Includes Site Integration, Network Test Equipment, Computer Test Equipment and Software

Site Preparation Services

Cash Matching Funds Source

There are multiple sources for cash matching funds for this category. These sources include the following:

- \$25,000.00.00 cash match from [REDACTED]
- \$1,200,000.00 cash match from [REDACTED]
- \$10,000,000.00 cash match from [REDACTED]
- \$5,313,000.00 cash match from [REDACTED]
- \$1,000,000.00 cash match from [REDACTED]



- \$2,000,000.00 cash match from [REDACTED]
- \$200,000.00 cash match from [REDACTED]
- \$200,000.00 cash match from [REDACTED]

In-Kind Matching Funds Source

There are multiple sources for in-kind matching funds for this category. These sources include the following:

- \$4,397,308.00 in-kind match [REDACTED]
- \$1,020,349.00 in-kind match [REDACTED]
- \$108,000.00 in-kind match [REDACTED]

10. Equipment - \$0

There are no costs, cash match, or in-kind match in this category.

11. Miscellaneous - \$0

There are no costs, cash match, or in-kind match in this category.

13. Contingencies - \$0

There are no costs for Contingencies.

15. Project (program) income - \$0

There is no Project (program) income in this project.

BTOP Comprehensive Community Infrastructure Pro Forma Financial Projections

Please complete the Income Statement, Balance Sheet, Cash Flows, and NPV-IRR Table worksheets. Key assumptions used to formulate these financial projections should be listed in the Key Assumptions worksheet. Please note that these are **project-specific** projections, in contrast to the historical financial information which is provided at the organizational level.

Please refer to the Comprehensive Community Infrastructure Grant Guidance for detailed instructions on the completing this attachment.

Applicants are required to provide this attachment as an Excel file, and not to convert it to a PDF when submitting a copy of their application on an appropriate electronic medium, such as a DVD, CD-ROM, or flash drive. Applicants may make adjustments to the format of the templates as necessary to provide the most effective presentation of the data for their specific project, but should not remove major headings (*e.g.* Revenues and Expenses on the Income Statement) or provide less detailed information than would be required to complete the provided templates.

Income Statement

	Forecast Period							
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Revenues								
Broadband Offerings								
Wholesale Data	\$ -	\$ 572,062	\$ 1,256,441	\$ 1,482,690	\$ 2,000,000	\$ 2,333,333	\$ 2,666,666	\$ 3,000,000
Retail Data	1,567,860	5,178,620	9,400,060	14,575,240	15,980,895	17,913,372	19,897,276	21,935,180
Dark Fiber	-	-	-	-	-	-	-	-
Collocation	-	-	-	-	-	-	-	-
Other (list specific services)	-	-	-	-	-	-	-	-
Internet	4,285,440	8,506,080	9,995,040	10,013,760	10,013,760	10,013,760	10,013,760	10,013,760
Other Network Driven Revenues								
Video Services	-	-	-	-	-	-	-	-
Voice Services (local/toll/long distance)	-	-	-	-	-	-	-	-
Other (list specific services)	-	-	-	-	-	-	-	-
Installation Revenues	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-
Capital Grant	38,996,328	50,724,311	10,914,551	-	-	-	-	-
Cash Match	4,504,709	5,859,483	1,260,808	-	-	-	-	-
In-Kind Match	7,178,727	9,337,700	2,009,230	-	-	-	-	-
Total Revenues	56,533,064	80,178,256	34,836,130	26,071,690	27,994,655	30,260,465	32,577,702	34,948,940
Expenses								
Backhaul	201,600	343,200	518,400	518,400	518,400	518,400	518,400	518,400
Network Maintenance/Monitoring	2,692,368	4,583,436	6,923,232	6,923,232	6,923,232	6,923,232	6,923,232	6,923,232
Utilities	-	-	-	-	-	-	-	-
Leasing	100,800	200,800	200,800	200,800	200,800	200,800	200,800	200,800
Sales/Marketing	-	371,840	816,687	963,749	1,300,000	1,516,666	1,733,333	1,950,000
Customer Care	461,410	1,205,837	1,417,127	1,460,868	1,506,418	1,556,959	1,609,269	1,663,410
Billing	132,478	361,620	373,233	385,072	397,417	411,326	425,722	440,622
Corporate G&A	376,895	628,534	639,309	650,369	661,862	674,324	687,223	700,572
Other Operating Expense	-	-	-	-	-	-	-	-
Educational Technology	99,076	282,311	388,157	399,791	411,923	425,613	439,781	454,446
Infrastructure	254,725	971,957	1,042,269	1,070,081	1,099,029	1,130,971	1,164,031	1,198,248
Total Expenses	4,319,352	8,949,535	12,319,214	12,572,362	13,019,081	13,358,291	13,701,791	14,049,730
EBITDA	52,213,712	71,228,721	22,516,916	13,499,328	14,975,574	16,902,174	18,875,911	20,899,210
Depreciation	1,864,024	6,166,390	9,159,610	10,214,485	11,214,485	12,214,485	13,214,485	14,214,485
Amortization	-	-	-	-	-	-	-	-
Earnings Before Interest and Taxes	50,349,688	65,062,331	13,357,306	3,284,843	3,761,089	4,687,689	5,661,426	6,684,725
Interest Expense	-	-	-	1,032,976	834,435	620,481	391,251	141,558
Income Before Taxes	50,349,688	65,062,331	13,357,306	2,251,867	2,926,654	4,067,208	5,270,176	6,543,167
Property Tax - Exempt in Colorado	-	-	-	-	-	-	-	-
Income Taxes - Exempt	-	-	-	-	-	-	-	-
Net Income	\$ 50,349,688	\$ 65,062,331	\$ 13,357,306	\$ 2,251,867	\$ 2,926,654	\$ 4,067,208	\$ 5,270,176	\$ 6,543,167

Balance Sheet

Assets	Forecast Period							
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Current Assets								
Cash	\$ 1,146,795	\$ 5,808,408	\$ 13,742,249	\$ 8,023,012	\$ 4,269,681	\$ 2,368,140	\$ 2,434,263	\$ 4,517,295
Marketable Securities	-	-	-	-	-	-	-	-
Accounts Receivable	731,663	1,710,588	2,424,388	3,073,625	3,249,332	3,490,891	3,738,880	3,993,618
Notes Receivable	-	-	-	-	-	-	-	-
Inventory	-	-	-	-	-	-	-	-
Prepayments	33,466	33,466	33,466	33,466	33,466	33,466	33,466	33,466
Other Current Assets	-	-	-	-	-	-	-	-
Total Current Assets	1,911,924	7,552,462	16,200,103	11,130,103	7,552,479	5,892,497	6,206,609	8,544,379
Non-Current Assets								
Long-Term Investments	-	-	-	-	-	-	-	-
Amortizable Asset (Net of Amortization)	-	-	-	-	-	-	-	-
Plant in Service	55,920,716	129,070,998	145,717,277	160,717,277	175,717,277	190,717,277	205,717,277	220,717,277
Less: Accumulated Depreciation	(1,864,024)	(8,030,414)	(17,190,024)	(27,404,509)	(38,618,994)	(50,833,479)	(64,047,964)	(78,262,449)
Net Plant	54,056,692	121,040,584	128,527,253	133,312,768	137,098,283	139,883,798	141,669,313	142,454,828
Other	-	-	-	-	-	-	-	-
Total Non-Current Assets	54,056,692	121,040,584	128,527,253	133,312,768	137,098,283	139,883,798	141,669,313	142,454,828
Total Assets	\$ 55,968,616	\$ 128,593,045	\$ 144,727,356	\$ 144,442,871	\$ 144,650,762	\$ 145,776,295	\$ 147,875,922	\$ 150,999,207
Liabilities and Owners' Equity								
Liabilities								
Current Liabilities								
Accounts Payable	\$ 359,946	\$ 745,795	\$ 1,026,601	\$ 1,047,697	\$ 1,084,923	\$ 1,113,191	\$ 1,141,816	\$ 1,170,811
Notes Payable	-	-	2,557,448	2,755,989	2,969,943	3,199,173	3,448,877	-
Other Current Liabilities	-	-	-	-	-	-	-	-
Total Current Liabilities	359,946	745,795	3,584,049	3,803,686	4,054,866	4,312,364	4,590,693	1,170,811
Long-Term Liabilities								
Long Term Notes Payable	5,258,982	12,435,231	12,373,982	9,617,993	6,648,051	3,448,877	-	-
Other Long Term Liabilities	-	-	-	-	-	-	-	-
Total Long-Term Liabilities	5,258,982	12,435,231	12,373,982	9,617,993	6,648,051	3,448,877	-	-
Total Liabilities	5,618,928	13,181,026	15,958,031	13,421,679	10,702,917	7,761,241	4,590,693	1,170,811
Owner's Equity								
Capital Stock	-	-	-	-	-	-	-	-
Additional Paid-In Capital	-	-	-	-	-	-	-	-
Retained Earnings	50,349,688	115,412,019	128,769,325	131,021,192	133,947,846	138,015,053	143,285,229	149,828,396

Total Equity	50,349,688	115,412,019	128,769,325	131,021,192	133,947,846	138,015,053	143,285,229	149,828,396
Total Liabilities and Owner's Equity	\$ 55,968,616	\$ 128,593,045	\$ 144,727,356	\$ 144,442,871	\$ 144,650,762	\$ 145,776,295	\$ 147,875,922	\$ 150,999,207

Net Plant - Debt	48,797,710	108,605,353	113,595,823	120,938,786	127,480,289	133,235,748	138,220,436	142,454,828
Total Equity - (Net Plant - Debt)	1,551,978	6,806,666	15,173,502	10,082,406	6,467,556	4,779,306	5,064,793	7,373,568
Assets - Liabilities & Equity	\$ (0)	\$ 0	\$ 0	\$ 0	\$ (0)	\$ 0	\$ (0)	\$ (0)

Statement of Cash Flows

	Forecast Period							
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Beginning Cash	\$ -	\$ 1,146,795	\$ 5,808,408	\$ 13,742,249	\$ 8,023,012	\$ 4,269,681	\$ 2,368,140	\$ 2,434,263
CASH FLOWS FROM OPERATING ACTIVITIES:								
Net Income	50,349,688	65,062,331	13,357,306	2,251,867	2,926,654	4,067,208	5,270,176	6,543,167
<i>Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities</i>								
Add: Depreciation	1,864,024	6,166,390	9,159,610	10,214,485	11,214,485	12,214,485	13,214,485	14,214,485
Add: Amortization	-	-	-	-	-	-	-	-
<i>Changes in Current Assets and Liabilities:</i>								
Marketable Securities								
Accounts Receivable	(731,663)	(978,925)	(713,800)	(649,237)	(175,707)	(241,559)	(247,989)	(254,738)
Inventory								
Prepayments	(33,466)	-	-	-	-	-	-	-
Other Current Assets								
Accounts Payable	359,946	385,849	280,806	21,096	37,226	28,268	28,625	28,995
Other Current Liabilities								
Net Cash Provided (Used) by Operations	51,808,529	70,635,645	22,083,922	11,838,211	14,002,658	16,068,402	18,265,297	20,531,909
CASH FLOWS FROM INVESTING ACTIVITIES:								
Capital Expenditures	(55,920,716)	(73,150,282)	(16,646,279)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)
Amortizable Asset (Net of Amortization)	-	-	-	-	-	-	-	-
Long-Term Investments	-	-	-	-	-	-	-	-
Net Cash Used by Investing Activities	(55,920,716)	(73,150,282)	(16,646,279)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)
CASH FLOWS FROM FINANCING ACTIVITIES:								
Notes Receivable	-	-	-	-	-	-	-	-
Notes Payable - Cash Match \$13,000,000	5,258,982	7,176,250	2,496,199	-	-	-	-	-
Principal Payments	-	-	-	(2,557,448)	(2,755,989)	(2,969,943)	(3,199,173)	(3,448,877)
New Borrowing								
Additional Paid-in Capital								
Additions to Patronage Capital Credits								
Payment of Dividends								
Net Cash Used by Financing Activities	5,258,982	7,176,250	2,496,199	(2,557,448)	(2,755,989)	(2,969,943)	(3,199,173)	(3,448,877)
Net Increase (Decrease) in Cash	1,146,795	4,661,613	7,933,841	(5,719,237)	(3,753,331)	(1,901,541)	66,123	2,083,032
Ending Cash	\$ 1,146,795	\$ 5,808,408	\$ 13,742,249	\$ 8,023,012	\$ 4,269,681	\$ 2,368,140	\$ 2,434,263	\$ 4,517,295

Revenue Assumptions		
Factor	Specific Metric Used in Analysis	Rationale (Cite Basis)
Customers Passed		
Anchor Institutions - Segment A	The initial anchor sites comprised of School Districts, Boards of Cooperative Educational Services and Libraries will increase from 84 in year 1 to 216 in year 3.	
Anchor Institutions - Segment B	The second set of anchor site comprised of Other Local Governments to include Counties, Towns, Cities, Parks and recreation Districts, Fire Protection Districts, Health Service Districts (Hospitals), Housing Authorities, Ambulance Districts, and Emergency Telephone Service (911 Authorities) will increase from 112 the first year to an estimated 810 entities in year 8.	
Businesses		
Households		
Last Mile Providers		
Other		
Take Rate (should likely vary across 8-Year Forecast)		
Anchor Institutions - Segment A		
Anchor Institutions - Segment B		
Businesses		
Households		
Last Mile Providers		
Direct Customer Connections		
Customer Segment A		
Customer Segment B		
Other		
Average Revenue per User (may vary across 8-year forecast)		
Anchor Institutions - Segment A		
Anchor Institutions - Segment B		
Businesses		
Households		
Last Mile Providers		
Other		

Expense Assumptions		
Factor	Specific Metric Used in Analysis	Rationale (Cite Basis)
Network Expenses		
Backhaul	Allocated at \$200 per month for each of the 216 initial anchor sites for a total of \$518,400 per year.	
Network Maintenance and Monitoring	Allocated at \$2,671 per month for each of the 216 initial anchor sites for a total of \$6,923,232 per year.	

Utilities	N/A - Included in CAM charges.	
Leasing	Facilities rent at \$16,733 per month per inquire of Class A facility for 10,000 square feet.	
Depreciation	15 year life, Straight Line method using a Half year conversion.	
Sales & Marketing		
Advertising	Marketing and advertising costs range from .5 % to 1.5% of estimated sales.	
Commissions	Commissions are estimated to be between 3% and 10% of the first year contracts gross revenue.	
Salaries	Salaries are estimated to be between \$45,000 and \$75,000 with a 20.65% benefit factor.	
Customer Care & Billing		
Personnel	Personel level is to grow from 7 employees in year 1 to 12 employees in year 8. Salaries range from \$60,000 to \$190,000 with benefits of 20.65%.	
Other	Other expenses are based on \$10,200 per employee per year.	
General & Administrative		
Personnel	Personel level includes the CEO, CFO and related staff of an Administrative Assistant an Accountant and a Clerk positions . Salaries range from \$45,000 to \$225,000 with benefits of 20.65%.	
Professional Services	Professional services including legal and audit fees are estimated to be \$155,200 per year.	
Insurance	Insurance is estimated to be \$124,200 per year.	
Non-Network Utilities	N/A - Included in CAM charges.	
Supplies	Supplies are estimated to be \$2,000 per staff position per year.	
Miscellaneous	Other expenses including travel are estimated to be \$2,000 per staff position per year.	
Interest Expenses		
Debt Instrument A	Interest at a rate of 7.5% is calculated on the debt as it is drawn on to a total of \$13,000,000. Interest of \$1,931,430 is capitalized during the construction period. Monthly principal and interest payments of \$299,202, are paid in 60 monthly installments starting in year 4 or month 37 of the project.	
Taxes		
Federal Tax Rate	N/A - Non-taxable joint venture governmental entity.	
Other Tax Rates	N/A - Non-taxable joint venture governmental entity. Exempt from property taxes in the State of Colorado. Sales taxes are not collected as we are selling to other governmental and non-profit entities in the State of Colorado.	



Projected EAGLE-Net Revenues and Expenses
March 20, 2010 (Draft)

List Of Active Governments By Type, Sorted By Code			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Code	Description	Quantity								
1	Counties	62								
2	Home Rule Municipalities	96								
3	Territorial Charter Municipalities	1								
4	Statutory Cities	12								
5	Statutory Towns	160								
6	Metropolitan Districts	1,223								
7	Park & Recreation Districts	56								
8	Fire Protection Districts	253								
9	Health Service Districts (Hospital)	37								
10	Sanitation Districts	72								
11	Water Districts	79								
12	Water & Sanitation Districts	127								
13	County Recreation Districts	8								
14	Metropolitan Sewage Disposal Districts	2								
15	Cemetery Districts	81								
16	Library Districts	54								
17	Ground Water Management Districts	13								
18	Water Conservancy Districts	53								
19	County Pest Control Districts	17								
20	Conservation Districts (Soil)	76								
22	Irrigation Districts (Irrigation Drainage)	16								
23	Junior College Districts	4								
24	Law Enforcement Authorities	7								
25	Drainage Districts	12								
26	Downtown Development Authorities	10								
27	Urban Renewal Authorities	48								
28	General Improvement Districts (Municipal)	51								
29	Special Improvement Districts (Municipal, Incl. Storm	42								
30	Local Improvement Districts (County)	55								
31	Public Improvement Districts (County)	54								
32	County Housing Authorities	28								
33	County Disposal Districts	1								
34	Power Authorities	2								
35	Water Authorities	22								
36	Moffat Tunnel Authority	1								
37	Regional Transportation District	1								
39	Urban Drainage & Flood Control District	2								
41	Airport Authorities	6								
43	Conservancy Districts (Flood Control)	5								
44	Grand Junction Drainage District	1								
45	Ambulance Districts	11								
46	Housing Authorities (Municipal)	81								
47	Authorities (Intergovernmental Contract)	34								
49	Recreation Facility Districts	2								
51	Conservation Districts (River Water)	4								
52	Denver Metropolitan Scientific & Cultural Facilities D	1								
55	Public Highway Authorities	3								
56	Cherry Creek Basin Water Quality Authority	1								
57	Business Improvement Districts	40								
58	Regional Service Authorities	1								
59	Special Taxing Districts of Home Rule County	1								
60	Emergency Telephone Service (911 Authorities)	32								
61	City & County Of Denver	1								
62	University Of Colorado Hospital Authority	1								
63	Denver Metropolitan Major League Baseball Stadium	1								
64	Regional Transportation Authorities	5								
65	Pueblo Depot Activity Development Authority	1								
67	Metropolitan Football Stadium District	1								
68	Denver Health And Hospital Authority	1								
69	Multijurisdictional Housing Authorities	5								
70	City & County Of Broomfield	1								
71	Local Marketing Districts	3								
72	Special Taxing Districts of Home Rule Municipality	11								
99	School Districts - Trans	178								
99	School Districts - Internet	178								
	Total Governmental Revenue	3,270	5,853,300	13,684,700	19,395,100	24,589,000	25,994,655	27,927,132	29,911,036	31,948,940
	Wholesale Revenue		-	572,062	1,256,441	1,482,690	2,000,000	2,333,333	2,666,666	3,000,000

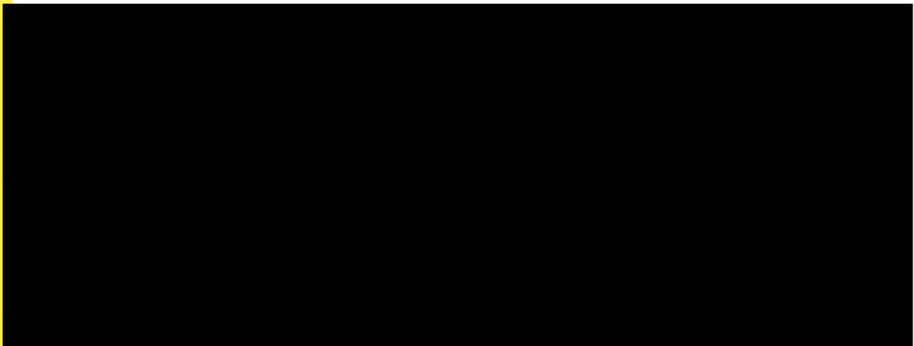
**Projected EAGLE-Net Revenues and Expenses
March 20, 2010 (Draft)**

	5,853,300	14,256,762	20,651,541	26,071,690	27,994,655	30,260,465	32,577,702	34,948,940
		6.466%	7.664%	6.002%	7.230%	7.491%	7.682%	7.820%
Expenses:								
EAGLE-Net	1,425,384	3,651,059	4,060,895	4,166,981	4,277,449	4,399,993	4,526,826	4,658,098
CAB Team 216 entities x \$2,671	2,692,368	4,583,436	6,923,232	6,923,232	6,923,232	6,923,232	6,923,232	6,923,232
IBM Operating - Qwest & Level 3	201,600	343,200	518,400	518,400	518,400	518,400	518,400	518,400
Wholesale Expenses	-	371,840	816,687	963,749	1,300,000	1,516,666	1,733,333	1,950,000
Interest	-	-	-	1,032,976	834,435	620,481	391,251	141,558
Depreciation	1,864,024	6,166,390	9,159,610	10,214,485	11,214,485	12,214,485	13,214,485	14,214,485
Total Expenses	6,183,376	15,115,925	21,478,824	23,819,823	25,068,001	26,193,257	27,307,527	28,405,773
Operating Income	(330,076)	(859,163)	(827,283)	2,251,867	2,926,654	4,067,208	5,270,176	6,543,167

Number of Entities:
 School Districts
 Other Governmental
 Total Governmental Entities

Annual Averages Per Govt Entity:
 Total Revenue
 Total Expenses
 Operating Income

Monthly Averages Per Govt Entity:
 Total Revenue
 Total Expenses
 Operating Income



ADMINISTRATION:

Salaries & Benefits	\$ 156,095	\$ 322,734	\$ 333,509	\$ 344,569	\$ 356,062	\$ 368,524	\$ 381,423	\$ 394,772
Purchased Services - Professional	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Purchased Services - Property	400	400	400	400	400	400	400	400
Purchased Services - Other	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Supplies & Materials	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Other	10,000	-	-	-	-	-	-	-
Total Administration	176,495	333,134	343,909	354,969	366,462	378,924	391,823	405,172

NETWORK OPERATIONS:

Salaries & Benefits	390,010	1,153,837	1,354,727	1,398,468	1,444,018	1,494,559	1,546,869	1,601,010
Purchased Services - Professional	7,000	10,000	12,000	12,000	12,000	12,000	12,000	12,000
Purchased Services - Property	1,400	2,000	2,400	2,400	2,400	2,400	2,400	2,400
Purchased Services - Other	14,000	20,000	24,000	24,000	24,000	24,000	24,000	24,000
Supplies & Materials	14,000	20,000	24,000	24,000	24,000	24,000	24,000	24,000
Other	35,000	-	-	-	-	-	-	-
Total Network Operations	461,410	1,205,837	1,417,127	1,460,868	1,506,418	1,556,959	1,609,269	1,663,410

GENERAL OPERATIONS:

Salaries & Benefits	132,478	361,620	373,233	385,072	397,417	411,326	425,722	440,622
Purchased Services - Professional	79,200	124,200	124,200	124,200	124,200	124,200	124,200	124,200
Purchased Services - Property	100,800	200,800	200,800	200,800	200,800	200,800	200,800	200,800
Purchased Services - Other	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Supplies & Materials	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other	20,000	-	-	-	-	-	-	-
Total General Operations	348,478	702,620	714,233	726,072	738,417	752,326	766,722	781,622

LEGAL:

Salaries & Benefits	-	-	-	-	-	-	-	-
Purchased Services - Professional	76,000	151,000	151,000	151,000	151,000	151,000	151,000	151,000
Purchased Services - Property	200	200	200	200	200	200	200	200
Purchased Services - Other	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Supplies & Materials	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Other	5,000	-	-	-	-	-	-	-
Total Legal	85,200	155,200						

EDUCATIONAL TECHNOLOGY:

Salaries & Benefits	78,676	266,711	367,357	378,991	391,123	404,813	418,981	433,646
Purchased Services - Professional	2,000	3,000	4,000	4,000	4,000	4,000	4,000	4,000
Purchased Services - Property	400	600	800	800	800	800	800	800
Purchased Services - Other	4,000	6,000	8,000	8,000	8,000	8,000	8,000	8,000
Supplies & Materials	4,000	6,000	8,000	8,000	8,000	8,000	8,000	8,000
Other	10,000	-	-	-	-	-	-	-
Total Educational Technology	99,076	282,311	388,157	399,791	411,923	425,613	439,781	454,446

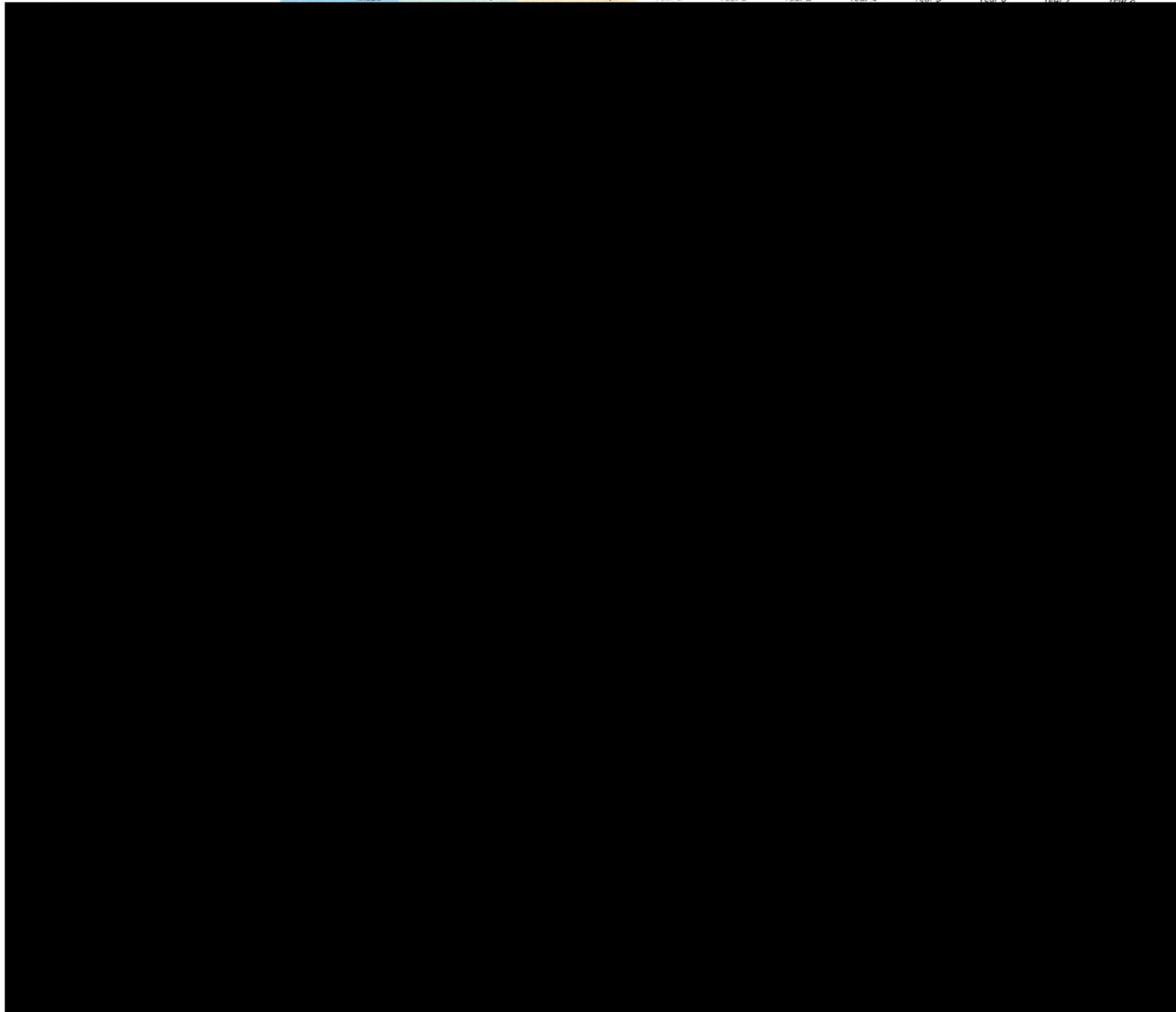
**Projected EAGLE-Net Revenues and Expenses
March 20, 2010 (Draft)**

INFRASTRUCTURE:

Salaries & Benefits	149,125	785,557	855,869	883,681	912,629	944,571	977,631	1,011,848
Purchased Services - Professional	78,000	157,000	157,000	157,000	157,000	157,000	157,000	157,000
Purchased Services - Property	600	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Purchased Services - Other	6,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
Supplies & Materials	6,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
Other	15,000	-	-	-	-	-	-	-
Total Infrastructure	254,725	971,957	1,042,269	1,070,081	1,099,029	1,130,971	1,164,031	1,198,248
Total EAGLE-Net	\$ 1,425,384	\$ 3,651,059	\$ 4,060,895	\$ 4,166,981	\$ 4,277,449	\$ 4,399,993	\$ 4,526,826	\$ 4,658,098

Colorado Community Anchors Broadband Consortium
Years 1 - 8 Community Anchor Revenue Projections - Initial 216 Community Anchors

Type	Community Anchor Name	RSA	School District Number of Students						Annual Projected Revenues							
			<250 Students	<250 Bandwidth Mbps	250 - 2000 Students	250 - 2000 Bandwidth Mbps	>2000 Students	>2000 Bandwidth Mbps	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8



4 Pages

Withheld in their entirety
pursuant to FOIA Exemption 4
(5 U.S.C. § 552 (b)(4))

Colorado Community Anchors Broadband Consortium
 Years 1 - 8 Community Anchor Revenue Projections - Governmental Community Anchor Institutions

Code	Community Anchor Name	County	RSA	Annual Projected Revenues								
				Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	
				<i>Total Governmental CAI Revenue Projections</i>	772,200	4,300,600	8,041,400	9,039,200	9,039,200	9,039,200	9,039,200	9,039,200
				<i>Total Projected Revenue at a 50% Take Rate</i>	386,100	2,150,300	4,020,700	4,519,600	5,423,520	6,327,440	7,231,360	8,135,280

**EAGLE-N
PROJECTIC**

	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>
ADMINISTRATION:			
FTE	2	2	2
Salaries	\$ 135,000	\$ 279,450	\$ 289,231
Benefits	21,095	43,284	44,278
PS - Professional	2,000	2,000	2,000
PS - Property	400	400	400
PS - Other	4,000	4,000	4,000
Supplies & Materials	4,000	4,000	4,000
Capital Outlay	10,000	-	-
Total Administration	<u>176,495</u>	<u>333,134</u>	<u>343,909</u>
NETWORK OPERATIONS:			
FTE	7	10	12
Salaries	330,000	978,075	1,146,211
Benefits	60,010	175,762	208,516
PS - Professional	7,000	10,000	12,000
PS - Property	1,400	2,000	2,400
PS - Other	14,000	20,000	24,000
Supplies & Materials	14,000	20,000	24,000
Capital Outlay	35,000	-	-
Total Network Operations	<u>461,410</u>	<u>1,205,837</u>	<u>1,417,127</u>
GENERAL OPERATIONS:			
FTE	4	4	4
Salaries	109,764	300,150	310,655
Benefits	22,714	61,470	62,578
PS - Professional	79,200	124,200	124,200
PS - Property	100,800	200,800	200,800
PS - Other	8,000	8,000	8,000
Supplies & Materials	8,000	8,000	8,000
Capital Outlay	20,000	-	-
Total General Operations	<u>348,478</u>	<u>702,620</u>	<u>714,233</u>
LEGAL:			
FTE	1	1	1
Salaries	-	-	-
Benefits	-	-	-
PS - Professional	76,000	151,000	151,000
PS - Property	200	200	200
PS - Other	2,000	2,000	2,000
Supplies & Materials	2,000	2,000	2,000
Capital Outlay	5,000	-	-
Total Legal	<u>85,200</u>	<u>155,200</u>	<u>155,200</u>
EDUCATIONAL TECHNOLOGY:			
FTE	2	3	4
Salaries	66,250	222,870	305,299

Benefits	12,426	43,841	62,058
PS - Professional	2,000	3,000	4,000
PS - Property	400	600	800
PS - Other	4,000	6,000	8,000
Supplies & Materials	4,000	6,000	8,000
Capital Outlay	10,000	-	-

Total Educational Technology	<u>99,076</u>	<u>282,311</u>	<u>388,157</u>
-------------------------------------	---------------	----------------	----------------

INFRASTRUCTURE:

FTE	3	7	7
Salaries	125,000	668,208	728,433
Benefits	24,125	117,349	127,436
PS - Professional	78,000	157,000	157,000
PS - Property	600	1,400	1,400
PS - Other	6,000	14,000	14,000
Supplies & Materials	6,000	14,000	14,000
Capital Outlay	15,000	-	-

Total Infrastructure	<u>254,725</u>	<u>971,957</u>	<u>1,042,269</u>
-----------------------------	----------------	----------------	------------------

Total EAGLE-Net	<u>\$ 1,425,384</u>	<u>\$ 3,651,059</u>	<u>\$ 4,060,895</u>
------------------------	---------------------	---------------------	---------------------

EAGLE-NET:

FTE	19	27	30
Salaries	\$ 766,014	\$ 2,448,753	\$ 2,779,829
Benefits	140,370	441,706	504,866
PS - Professional	244,200	447,200	450,200
PS - Property	103,800	205,400	206,000
PS - Other	38,000	54,000	60,000
Supplies & Materials	38,000	54,000	60,000
Capital Outlay	95,000	-	-

Total EAGLE-Net	<u>\$ 1,425,384</u>	<u>\$ 3,651,059</u>	<u>\$ 4,060,895</u>
------------------------	---------------------	---------------------	---------------------

38.5%	32.8%	23.7%
3,702,648	11,137,946	17,124,971
7,405,295	14,870,597	19,379,344

et
ONS

	Year 4	Year 5	Year 6	Year 7	Year 8
	2	2	2	2	2
\$	299,354	\$ 309,831	320,675	331,899	343,515
	45,215	46,231	47,849	49,524	51,257
	2,000	2,000	2,000	2,000	2,000
	400	400	400	400	400
	4,000	4,000	4,000	4,000	4,000
	4,000	4,000	4,000	4,000	4,000
	-	-	-	-	-
	<u>354,969</u>	<u>366,462</u>	<u>378,924</u>	<u>391,823</u>	<u>405,172</u>
	12	12	12	12	12
	1,186,328	1,227,850	1,270,825	1,315,304	1,361,340
	212,140	216,168	223,734	231,565	239,670
	12,000	12,000	12,000	12,000	12,000
	2,400	2,400	2,400	2,400	2,400
	24,000	24,000	24,000	24,000	24,000
	24,000	24,000	24,000	24,000	24,000
	-	-	-	-	-
	<u>1,460,868</u>	<u>1,506,418</u>	<u>1,556,959</u>	<u>1,609,269</u>	<u>1,663,410</u>
	4	4	4	4	4
	321,528	332,782	344,429	356,484	368,961
	63,544	64,635	66,897	69,238	71,661
	124,200	124,200	124,200	124,200	124,200
	200,800	200,800	200,800	200,800	200,800
	8,000	8,000	8,000	8,000	8,000
	8,000	8,000	8,000	8,000	8,000
	-	-	-	-	-
	<u>726,072</u>	<u>738,417</u>	<u>752,326</u>	<u>766,722</u>	<u>781,622</u>
	1	1	1	1	1
	-	-	-	-	-
	-	-	-	-	-
	151,000	151,000	151,000	151,000	151,000
	200	200	200	200	200
	2,000	2,000	2,000	2,000	2,000
	2,000	2,000	2,000	2,000	2,000
	-	-	-	-	-
	<u>155,200</u>	<u>155,200</u>	<u>155,200</u>	<u>155,200</u>	<u>155,200</u>
	4	4	4	4	4
	315,985	327,044	338,491	350,338	362,600

63,006	64,079	66,322	68,643	71,046
4,000	4,000	4,000	4,000	4,000
800	800	800	800	800
8,000	8,000	8,000	8,000	8,000
8,000	8,000	8,000	8,000	8,000
-	-	-	-	-
<u>399,791</u>	<u>411,923</u>	<u>425,613</u>	<u>439,781</u>	<u>454,446</u>

7	7	7	7	7
753,928	780,316	807,627	835,894	865,150
129,753	132,313	136,944	141,737	146,698
157,000	157,000	157,000	157,000	157,000
1,400	1,400	1,400	1,400	1,400
14,000	14,000	14,000	14,000	14,000
14,000	14,000	14,000	14,000	14,000
-	-	-	-	-
<u>1,070,081</u>	<u>1,099,029</u>	<u>1,130,971</u>	<u>1,164,031</u>	<u>1,198,248</u>
<u>\$ 4,166,981</u>	<u>\$ 4,277,449</u>	<u>\$ 4,399,993</u>	<u>\$ 4,526,826</u>	<u>\$ 4,658,098</u>

30	30	30	30	30
\$ 2,877,123	\$ 2,977,823	\$ 3,082,047	\$ 3,189,919	\$ 3,301,566
513,658	523,426	541,746	560,707	580,332
450,200	450,200	450,200	450,200	450,200
206,000	206,000	206,000	206,000	206,000
60,000	60,000	60,000	60,000	60,000
60,000	60,000	60,000	60,000	60,000
-	-	-	-	-
<u>\$ 4,166,981</u>	<u>\$ 4,277,449</u>	<u>\$ 4,399,993</u>	<u>\$ 4,526,826</u>	<u>\$ 4,658,098</u>

21.3%	21.7%	22.4%	#REF!	23.7%
19,527,172	19,675,000	19,675,000	#REF!	19,675,000
19,675,000	19,675,000	19,675,000	19,675,000	19,675,000

EAGLE-Net
Salary & Benefits Projections

DEPARTMENT / TITLE:	Project FTE	Salary	Start Date	Year Ended	Year 1			Year 1	Year 2	Year 3
					Project Salary	Project Benefits	Project FICA	Total Sal/Benefits	Total Sal/Benefits	Total Sal/Benefits
DIRECTOR:										
Executive Director										
Administrative Assistant										
NETWORK OPERATIONS:										
Chief Operations Officer										
<u>Engineering Design</u>										
Sr Network Engineer										
<u>Network Operations</u>										
Network Engineer										
Network Engineer										
Network Engineer										
<u>Systems</u>										
Data Base Administrator										
Systems Administrator										
Systems Analyst										
Quality Control/Documentation										
<u>Project Management</u>										
Project Management										
Project Management										
Project Management										
GENERAL OPERATIONS:										
CFO										
<u>Finance/Accounting</u>										
Accountant										
<u>HR/Personnel</u>										
HR Staff										
<u>Administration</u>										
Administration										
E-Rate										
LEGAL:										
Legal Contract?										
EDUCATIONAL TECHNOLOG										
Ed Tech Director										
<u>Educational Technology</u>										

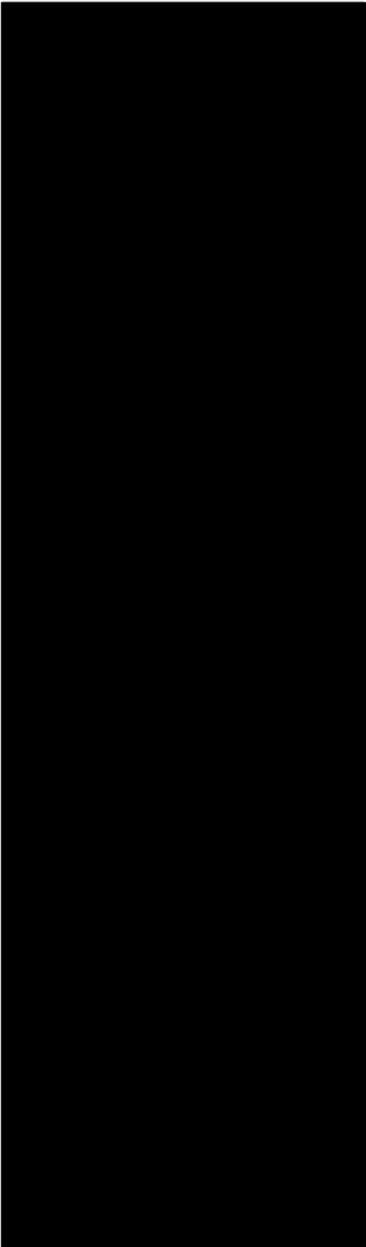
EAGLE-Net
Salary & Benefits Projections

DEPARTMENT / TITLE:	Project FTE	Year 1			Project Salary	Project Benefits	Project FICA	Year 1 Total Sal/Benefits	Year 2 Total Sal/Benefits	Year 3 Total Sal/Benefits
		Salary	Start Date	Year Ended						
Ed Tech Staff	1.0									
Ed Tech Staff	1.0									
Ed Tech Staff	1.0									
	<u>4.0</u>									
INFRASTRUCTURE:										
Infrastructure Director	1.0									
<u>New Position</u>										
???? Officer or Director	1.0									
<u>PR Communications</u>										
Communications Officer	1.0									
<u>Contracts Administration</u>										
Contract / Relationship	1.0									
<u>Marketing / Acct Rep</u>										
Account Representative	1.0									
Account Representative	1.0									
Account Representative	1.0									
	<u>7.0</u>									
	<u>29.0</u>									

- Salaries
- Benefits
- PS - Professional
- PS - Property
- PS - Other
- Supplies & Materials
- Capital Outlay

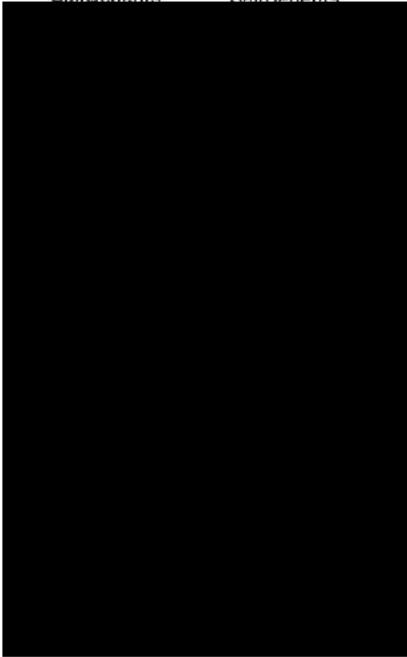
Year 4
Total
Sal/Benefits

Year 5
Total
Sal/Benefits



Year 4
Total
Sal/Benefits

Year 5
Total
Sal/Benefits



2 Pages

Withheld in their entirety
pursuant to FOIA Exemption 4
(5 U.S.C. § 552 (b)(4))

Service Area	CCABC Project - Connecting Colorado's Middle Mile												
	YEAR 0	YEAR 1				YEAR 2				YEAR 3			
		Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Infrastructure Funds													
Infrastructure Funds Advanced (estimate)	143,785,847	7,779,144	15,026,381	21,641,978	11,269,786	10,471,925	24,733,690	26,763,248	10,505,169	8,012,851	5,054,449	2,527,225	0
Percentage of Total Funds	0%	5%	10%	15%	8%	7%	17%	19%	7%	6%	4%	2%	0%
Entities Passed & %													
Households	0	188,556	455,753	160,143	134,304	347,524	92,463	105,630	40,857	73,937	16,457	8,229	0
Percentage of Total Households	0%	12%	28%	10%	8%	21%	6%	7%	3%	5%	1%	1%	0%
Businesses	0	4,879	9,457	4,406	2,755	6,231	4,852	7,887	2,879	3,294	2,291	1,145	0
Percentage of Total Businesses	0%	10%	19%	9%	6%	12%	10%	16%	6%	7%	5%	2%	0%
Community Anchor Institutions	0	279	499	399	231	331	441	680	297	278	219	110	0
Percentage of Total Institutions	0%	7%	13%	11%	6%	9%	12%	18%	8%	7%	6%	3%	0%

Federal Grant	100,635,190	5,444,595	10,516,909	15,147,142	7,887,682	7,329,262	17,311,019	18,731,500	7,352,530	5,608,165	3,537,591	1,768,795	-
Cash Match Less Loan	11,625,000	628,939	1,214,874	1,749,741	911,155	846,649	1,999,704	2,163,793	849,337	647,834	408,649	204,325	-
In-kind Match	18,525,657	1,002,280	1,936,029	2,788,396	1,452,022	1,349,224	3,186,738	3,448,231	1,353,507	1,032,392	651,225	325,613	-

Service Area	CCABC Project - Connecting Colorado's Middle Mile													
	YEAR 0	YEAR 1				YEAR 2				YEAR 3				
		Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	
Aggregated Schedule - All Service Areas														
Infrastructure Funds - Round 1	9,916,667	19,833,333	26,444,444	13,222,222	13,222,222	29,750,000	33,055,556	13,222,222	9,916,667	6,611,111	3,305,556			178,500,000
Total Sites - Target	0	12	24	32	16	16	36	40	16	12	8	4		216
Total Sites	0	12	24	32	16	16	36	40	16	12	8	4	0	216
								5	4	4				13
		10	9	4										23
							12	3	4					19
								2	4	2	4	2		14
								5		3	4	2		14
		2	6	1	2	6				1				18
			5	5	1	1	6	2						20
			4	14	4	2								24
							7	7						14
				8	9	1								18
								12	4	2				18
						6	11	4						21
Infrastructure Funds - Round 2														0
Infrastructure Funds Advanced (estimate)	0	7,779,144	15,026,381	21,641,978	11,269,786	10,471,925	24,733,690	26,763,248	10,505,169	8,012,851	5,054,449	2,527,225	0	143,785,847
		0	0	0	0	0	0	3,823,084	3,058,467	3,058,467	0	0	0	
		6,648,841	5,983,957	2,659,537	0	0	0	0	0	0	0	0	0	
		0	0	0	0	0	7,978,610	1,994,652	2,659,537	0	0	0	0	
		0	0	0	0	0	0	1,196,791	2,393,583	1,196,791	2,393,583	1,196,791	0	
		0	0	0	0	0	0	3,326,083	0	1,995,650	2,660,866	1,330,433	0	
		1,130,303	3,390,909	565,152	1,130,303	3,390,909	0	0	0	565,152	0	0	0	
		0	2,991,979	2,991,979	598,396	598,396	3,590,374	1,196,791	0	0	0	0	0	
		0	2,659,537	9,308,378	2,659,537	1,329,768	0	0	0	0	0	0	0	
		0	0	0	0	0	5,119,608	5,119,608	0	0	0	0	0	
		0	0	6,116,934	6,881,551	764,617	0	0	0	0	0	0	0	
		0	0	0	0	0	0	7,180,749	2,393,583	1,196,791	0	0	0	
		0	0	0	0	4,388,235	8,045,098	2,925,490	0	0	0	0	0	
Percentage of Total Funds	0%	5%	10%	15%	8%	7%	17%	19%	7%	6%	4%	2%	0%	100%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.7%	2.1%	2.1%	0.0%	0.0%	0.0%	
		4.6%	4.2%	1.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	5.5%	1.4%	1.8%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.8%	1.7%	0.8%	1.7%	0.8%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.3%	0.0%	1.4%	1.9%	0.9%	0.0%	
		0.8%	2.4%	0.4%	0.8%	2.4%	0.0%	0.0%	0.0%	0.4%	0.0%	0.0%	0.0%	

		0.0%	2.1%	2.1%	0.4%	0.4%	2.5%	0.8%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	1.8%	6.5%	1.8%	0.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	3.6%	3.6%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	4.3%	4.8%	0.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.0%	1.7%	0.8%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	3.1%	5.6%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Entities Passed & %														
Households - Round 1		65,233	130,466	173,954	86,977	86,977	195,698	217,443	86,977	65,623	43,589	21,744	0	1,174,681
Households	0	188,556	455,753	160,143	134,304	347,524	92,463	105,650	40,857	73,937	16,457	8,229	0	1,623,852
		0	0	0	0	0	0	645	519	519	0	0	0	
		79,119	71,207	31,647	0	0	0	0	0	0	0	0	0	
		0	0	0	0	0	11,638	2,910	3,879	0	0	0	0	
		0	0	0	0	0	0	7,915	15,831	7,915	15,831	7,915	0	
		0	0	0	0	0	6	783	0	470	627	313	0	
		109,437	328,311	54,719	109,437	328,311	0	0	0	54,719	0	0	0	
		0	53,198	53,198	10,640	10,640	63,837	21,279	0	0	0	0	0	
		0	3,038	10,632	3,038	1,519	0	0	0	0	0	0	0	
		0	0	0	0	0	6,335	6,335	0	0	0	0	0	
		0	0	9,947	11,190	1,243	0	0	0	0	0	0	0	
		0	0	0	0	0	0	61,886	20,629	10,314	0	0	0	
		0	0	0	0	5,811	10,653	3,874	0	0	0	0	0	
Percentage of Total Households	0%	12%	28%	10%	8%	21%	6%	7%	3%	5%	1%	1%	9%	100%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		4.9%	4.4%	1.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.7%	0.2%	0.2%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.5%	1.0%	0.5%	1.0%	0.5%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		6.7%	20.2%	3.4%	6.7%	20.2%	0.0%	0.0%	0.0%	3.4%	0.0%	0.0%	0.0%	
		0.0%	3.3%	3.2%	0.7%	0.7%	3.9%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.2%	0.7%	0.2%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.4%	0.4%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.7%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.3%	1.3%	0.6%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.4%	0.7%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	
Businesses - Round 1		2,744	5,487	7,316	3,658	3,658	8,231	9,145	3,658	2,744	1,829	915	0	49,386
Businesses	0	4,879	9,457	4,406	2,755	6,231	4,852	7,887	2,879	3,294	3,291	1,145	0	50,077
		0	0	0	0	0	0	734	587	587	0	0	0	
		3,094	2,785	1,238	0	0	0	0	0	0	0	0	0	
		0	0	0	0	0	769	192	256	0	0	0	0	
		0	0	0	0	0	0	614	1,229	614	1,229	614	0	

		0	0	0	0	0	0	1,328	0	797	1,062	\$31	0		
		1,785	5,355	893	1,785	5,355	0	0	0	893	0	0	0		
		0	1,133	1,133	227	227	1,359	453	0	0	0	0	0		
		0	185	647	185	92	0	0	0	0	0	0	0		
		0	0	0	0	0	1,817	1,817	0	0	0	0	0		
		0	0	496	559	62	0	0	0	0	0	0	0		
		0	0	0	0	0	0	2,419	806	403	0	0	0		
		0	0	0	0	495	908	330	0	0	0	0	0		
Percentage of Total Businesses		0%	10%	19%	9%	6%	12%	10%	16%	6%	7%	5%	2%	0%	100%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.5%	1.2%	1.2%	0.0%	0.0%	0.0%	0.0%	
		6.2%	5.6%	2.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	1.5%	0.4%	0.5%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.2%	2.5%	1.2%	2.5%	1.2%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.7%	0.0%	1.6%	2.1%	1.1%	0.0%	0.0%	
		3.6%	10.7%	1.8%	3.6%	10.7%	0.0%	0.0%	0.0%	1.8%	0.0%	0.0%	0.0%	0.0%	
		0.0%	2.3%	2.3%	0.5%	0.5%	2.7%	0.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.4%	1.3%	0.4%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	3.6%	3.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	1.0%	1.1%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	4.8%	1.6%	0.8%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	1.0%	1.8%	0.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Community Anchor Institutions - Round 1		49	97	130	65	65	146	162	65	49	32	16	0	876	
Community Anchor Institutions		0	279	499	399	231	331	441	680	297	278	219	110	0	3,763
		0	0	0	0	0	0	92	74	74	0	0	0	0	
		207	187	83	0	0	0	0	0	0	0	0	0	0	
		0	0	0	0	0	129	32	43	0	0	0	0	0	
		0	0	0	0	0	0	57	115	57	115	57	0	0	
		0	0	0	0	0	0	131	0	79	105	52	0	0	
		71	213	36	71	213	0	0	0	36	0	0	0	0	
		0	67	67	13	13	80	27	0	0	0	0	0	0	
		0	32	112	32	16	0	0	0	0	0	0	0	0	
		0	0	0	0	0	93	93	0	0	0	0	0	0	
		0	0	101	114	13	0	0	0	0	0	0	0	0	
		0	0	0	0	0	0	197	66	33	0	0	0	0	
		0	0	0	0	0	76	139	50	0	0	0	0	0	
Percentage of Total Institutions		0%	7%	13%	11%	6%	9%	12%	18%	8%	7%	6%	3%	0%	100%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.5%	2.0%	2.0%	0.0%	0.0%	0.0%	
		5.5%	5.0%	2.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	3.4%	0.0%	1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.5%	3.0%	1.5%	3.0%	1.5%	0.0%	0.0%	
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.5%	0.0%	2.1%	2.8%	1.4%	0.0%	0.0%	

3,763

	1.9%	5.7%	0.9%	1.9%	5.7%	0.0%	0.0%	0.0%	0.9%	0.0%	0.0%	0.0%
	0.0%	1.8%	1.8%	0.4%	0.4%	2.1%	0.7%	0.0%	0.0%	0.0%	0.0%	0.0%
	0.0%	0.9%	3.0%	0.9%	0.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	0.0%	0.0%	0.0%	0.0%	0.0%	2.5%	2.5%	0.0%	0.0%	0.0%	0.0%	0.0%
	0.0%	0.0%	2.7%	3.0%	0.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.2%	1.7%	0.9%	0.0%	0.0%	0.0%
	0.0%	0.0%	0.0%	0.0%	2.0%	3.7%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%